

103082018001786



# SECURITIES AND EXCHANGE COMMISSION

SECBuilding, EDSA, Greenhills, Mandaluyong City, Metro Manila, Philippines Tel: (632) 726-0931 to 39 Fax: (632) 725-5293 Email: mis@sec.gov.ph

## **Barcode Page (Exceptional Documents)**

The following document has been received:

Receiving Officer/Encoder : Ramon L. Legaspi

Receiving Branch : Head Office

Receipt Date and Time: March 08, 2018 04:14:47 PM

Company Information

SEC Registration No.

Company Name DEL MONTE PACIFIC LIMITED

Filer Name ANTONIO E. S. UNGSON

Contact No 632085602556

## **Document Information**

Document ID 103082018001786

Document Type 17-C (FORM 11-C:CURRENT DISCL/RPT)

Period Covered 3/8/2018

## **Deficiencies Found**

- Company Name and SEC Number do not match
- SEC Reg Number is not found

# **COVER SHEET** S.E.C. Registration Number DEL M O NTE I T E D (Company's Full Name) Campo $\mathbf{C}$ S e n t r e n u e c 0 3 n e t | y 0 0 i t (Business Address: No. Street Company / Town / Province) Antonio E.S. Ungson +632 856 2556 Contact Person Company Telephone Number **SEC Form** 7 | -Day Month FORM TYPE Month Day Annual Meeting Secondary License Type, If Applicable Dept. Requiring this Doc. Amended Articles Number/Section Total Amount of Borrowings Total No. of Stockholders Domestic Foreign To be accomplished by SEC Personnel concerned LCU File Number Cashier Document I.D. STAMPS

Remarks = pls. use black ink for scanning purposes.

# **SECURITIES AND EXCHANGE COMMISSION**

# SEC FORM 17-C

# CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17.2(c) THEREUNDER

| 11. | Indicate the item numbers reported herein:  Item 9 (Other Events)               |                  |   |
|-----|---|------------------|---|
|     | Series A-2 Preference Shares  |                  | 10,000,000  |
|     | Series A-1 Preference Shares  |                  | 20,000,000  |
|     | Ordinary Shares   |                  | 1,943,960,024   |
|     | Title of Each Class   |                  | nber of Shares of Common Stock<br>ding and Amount of Debt Outstanding |
| 10. | Securities registered pursuant to Sections 8 and                                | 12 of th         | ne SRC or Sections 4 and 8 of the RSA                                 |
| 9.  | N/A Former name or former address, if changed since                             | ce last re       | eport   |
|     | +65 6324 6822<br>Issuer's telephone number, including area code                 | _                |   |
|     | Craigmuir Chambers, PO Box 71 Road Town Address of principal office             | <u>, Tortola</u> | a, British Virgin Islands Postal Code                                 |
|     | British Virgin Islands Province, country or other jurisdiction of incorporation | 6.               | (SEC Use Only) Industry Classification Code:                          |
| 4.  | Del Monte Pacific Limited  Exact name of issuer as specified in its charter     | _                |   |
| 3.  | BIR Tax Identification NumberN/A  |                  |   |
| 2.  | SEC Identification Number N/A   |                  |   |
| 1.  | 8 March 2017 Date of Report (Date of earliest event reported)                   |                  |   |

## Item 9. Other Events

Del Monte Pacific Limited (the "Company") released the following announcements in relation to the financial results of the Company for the third quarter of FY2018 (from 1 November 2017 to 31 January 2018):

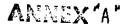
- 1. Press Release;
- 2. Management Discussion and Analysis; and
- 3. Slide Presentation.

Copies of the foregoing documents are attached as *Annexes "A"*, "B" and "C", respectively, and are incorporated by reference and made integral parts of this report.

#### **SIGNATURE**

Pursuant to the requirements of the Securities Regulation Code, the Issuer has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

| Del Monte Pacific Limited                          | 8 March 2017 |
|--|--------------|
| Issuer   | Date         |
| KJdeLeeus  |              |
| Antonio Engenio S. Ungson Chief Compliance Officer |              |











# **DEL MONTE PACIFIC LIMITED**

8 March 2018

SGX-ST/PSE/MEDIA RELEASE: (unaudited results for the third quarter ending 31 January 2018)

Contacts:

Iggy Sison Tel: +632 856 2888 isison@delmontepacific.com Jennifer Luy Tel: +65 6594 0980 jluy@delmontepacific.com

# Del Monte Pacific's 3Q sales and market shares grew in US but profit impacted by new tax rates

# 3Q FY2018 Highlights

- Sales and market shares in the USA grew with innovation and brand building activities, offset by a decline in DMPL Group's exports of pineapple juice concentrate.
- One-off expenses, mainly the US\$39.8m write-off of deferred tax assets in the USA due to new tax rates, led to a net loss of US\$38.4m. Without the one-off expenses, the Group would have generated a net income of US\$3.4m.
- DMPL Preference Shares second tranche offering raised US\$100m, significantly reducing gearing.
- Planned Del Monte Philippines IPO will further improve the capital structure of the Group.

**Singapore/Manila, 8 March 2018** – Singapore Mainboard and Philippine Stock Exchange dual listed Del Monte Pacific Limited ("DMPL" or the "Group"; Bloomberg: DELM SP, DMPL PM) reported today its third guarter FY2018 results ending January.

The Group achieved third quarter sales of US\$599.8 million, 0.7% lower than prior year period. Higher sales in the United States and Philippines were offset mainly by lower, cyclical pineapple juice concentrate prices and decreased exports of processed pineapple.

The Group's US subsidiary, Del Monte Foods, Inc (DMFI), contributed US\$451.5 million or 75% of Group sales. DMFI's sales grew a marginal 0.2% driven by higher volume of packaged fruit and broth. The Del Monte Fruit & Chia cups launched in the second quarter are performing well. These are adult fruit cups which combine fruit and chia seeds. DMFI followed this in the third quarter with the

introduction of *Grab and Go Fruit Cups* which are single-serve cups with 'sporks', for convenient snacking on the go. These new products ride on current consumer trends of healthy living, snacking and convenience.

DMFI's market shares in canned vegetable and fruit, plastic fruit cup and broth categories increased during the quarter, driven by increased marketing investments, compelling innovations, and strong execution against fundamentals at retail.

Following the second quarter divestment of the underperforming Sager Creek vegetable business, DMFI booked an additional one-off expense of US\$6.8 million in the third quarter. On a non-cash basis, DMFI also wrote off US\$39.8 million of deferred tax assets due to the change in US Federal income tax rate from 35% to 21%. Other companies in the US with deferred tax assets have similar write-offs due to the reduction in income tax rates. However, this should be more than offset by the reduced tax rates in future years which will be substantial. The total one-off expenses for the third quarter amounted to US\$41.8 million post-tax.

Sales in the Philippines were up in peso terms driven by expanded penetration and increased consumption of its beverage and culinary products into the peak season of Christmas. The Group's thrust on innovation continues with the launch of 100% Pineapple Juice in Tetra Pak, offering more convenience to the consumers. The Group also made an initial foray into the 'juice with particulates' market with the introduction of Del Monte Juice & Chews, a snack-in-a-drink combining chewy bits of nata and pineapple with fruit juice blends. This is becoming increasingly more popular amongst teens. Foodservice sales in the Philippines remained strong, riding on the rapid expansion of quick service restaurants and convenience stores with partnerships and menu creation with major accounts.

Sales of the S&W business declined in the third quarter mainly due to lower packaged pineapple sales in North Asia. There was increased competition from cheaper-priced products from Thailand impacting the Group's business most notably in China.

DMPL's share in the FieldFresh joint venture in India for the third quarter was favourable at US\$0.1 million profit from a US\$0.5 million loss in the prior year period due to improvement in sales and margin.

The Group reported an EBITDA of US\$35.2 million, versus prior year quarter's EBITDA of US\$43.8 million. With the one-off expenses of US\$11.2 million pre-tax and US\$41.8 million post-tax, the Group incurred a net loss of US\$38.4 million versus prior year period's net income of US\$8.5 million. Excluding these one-off expenses, EBITDA would have been US\$46.4 million and net income would have been US\$3.4 million. As planned, the Group made strategic investments in trade spending and marketing to strengthen its core business in the USA, which is reflected in the higher volume achieved.

"Our innovation and marketing initiatives, to build relevance through product differentiation, address consumer trends and expand distribution in key growth areas, especially in the United States are beginning to pay off," said Joselito D Campos, Jr, Managing Director and CEO of DMPL. "We also are focused on reducing our debt and on streamlining operations to become more competitive. Such measures are geared to work in tandem with revenue-enhancing initiatives to ensure a profitable and sustainable business in the long run," he added.

For the first nine months of FY2018, the Group generated sales of US\$1.7 billion, marginally lower versus the prior year period as higher sales in Asia were offset by lower sales in the US.

The Group's second largest subsidiary, Del Monte Philippines, Inc (DMPI), generated sales of US\$420 million, up 8% in peso terms and 2% in US dollar terms versus the same period last year. DMPI's sales comprise Philippines sales and exports (under the S&W brand and private label).

The Philippine market sales for the first nine months were higher as the Group continued to invest in driving inclusion of Del Monte products in consumers' weekly menu behind 360-degree campaigns across brands. Foodservice sales in the Philippines also continued to expand, riding on the rapid expansion of guick service restaurants and convenience stores.

Sales of the S&W business, the fastest growing business of DMPI in Asia and the Middle East, grew in the nine-month period, mainly driven by robust sales of fresh pineapple, new product launches in new packaging formats in North Asia, and expansion into Turkey, a new market for packaged products.

The Group generated a net loss of US\$40.4 million for the first nine months of FY2018, versus the prior period's net income of US\$21.5 million due to the one-off expenses for DMFI's plant closures and the write-off of deferred tax assets. Excluding these one-off expenses, the Group would have generated a net income of US\$14.9 million.

Barring unforeseen circumstances and excluding one-off expenses, the Group is expected to be profitable for FY2018.

The Company completed the offering and listing of its second tranche of Preference Shares in the Philippines in December 2017 generating approximately US\$100 million in proceeds. This followed the US\$200 million raised from the first tranche in April 2017. The Company used the proceeds to pay down a loan due in February 2019. This equity raising has significantly improved the Group's gearing to 2.7x from 5.3x in the prior year quarter.

DMPL has also announced earlier the planned IPO of its wholly-owned subsidiary, Del Monte Philippines, Inc on the Philippine Stock Exchange, by offering to the public 20% of its stake in DMPl. The proceeds of up to US\$320 million, subject to book building and market conditions, will be used primarily for debt repayment and general corporate purposes. This will result in a further reduction of the leverage of the DMPL Group.

#### Disclaimer

This announcement may contain statements regarding the business of Del Monte Pacific Limited and its subsidiaries (the "Group") that are of a forward looking nature and are therefore based on management's assumptions about future developments. Such forward looking statements are typically identified by words such as 'believe', 'estimate', 'intend', 'may', 'expect', and 'project' and similar expressions as they relate to the Group. Forward looking statements involve certain risks and uncertainties as they relate to future events. Actual results may vary materially from those targeted, expected or projected due to various factors.

Representative examples of these factors include (without limitation) general economic and business conditions, change in business strategy or development plans, weather conditions, crop yields, service providers' performance, production efficiencies, input costs and availability, competition, shifts in customer demands and preferences, market acceptance of new products, industry trends, and changes in government and environmental regulations. Such factors that may affect the Group's future financial results are detailed in the Annual Report. The reader is cautioned to not unduly rely on these forward-looking statements.

Neither the Group nor its advisers and representatives shall have any liability whatsoever for any loss arising, whether directly or indirectly, from any use or distribution of this announcement or its contents.

This announcement is for information only and does not constitute an invitation or offer to acquire, purchase or subscribe for shares in Del Monte Pacific.

#### About Del Monte Pacific Limited (www.delmontepacific.com)

Dual listed on the Mainboards of the Singapore Exchange Securities Trading Limited and the Philippine Stock Exchange, Inc, Del Monte Pacific Limited (Bloomberg: DELM SP/ DMPL PM), together with its subsidiaries (the "Group"), is a global branded food and beverage company that caters to today's consumer needs for premium quality healthy products. The Group innovates, produces, markets and distributes its products worldwide.

The Group is proud of its heritage brands - *Del Monte*, S&W, Contadina and College Inn – majority of which originated in the USA more than 100 years ago as premium quality packaged food products. The Group has exclusive rights to use the *Del Monte* trademarks for packaged products in the United States, South America, the Philippines, Indian subcontinent and Myanmar, while for S&W, it owns it globally except Australia and New Zealand. The Group owns the *Contadina* and *College Inn* trademarks in various countries.

DMPL's USA subsidiary, Del Monte Foods, Inc (DMFI) (<a href="www.delmontefoods.com">www.delmontefoods.com</a>) owns other trademarks such as Fruit Naturals, Orchard Select, SunFresh and Fruit Refreshers, while DMPL's Philippines subsidiary, Del Monte Philippines, Inc (<a href="www.lifegetsbetter.ph">www.lifegetsbetter.ph</a>), owns Del Monte, Today's, Fiesta, 202, Fit 'n Right, Heart Smart, Bone Smart and Quick 'N Easy trademarks in the Philippines.

The Group sells packaged fruits, vegetable and tomato, sauces, condiments, pasta, broth and juices, under various brands and also sells fresh pineapples under the S&W brand.

The Group owns approximately 95% of a holding company that owns 50% of FieldFresh Foods Private Limited in India (www.fieldfreshfoods.in). FieldFresh markets *Del Monte*-branded packaged products in the domestic market and *FieldFresh*-branded fresh produce. The Group's partner in FieldFresh India is the well-respected Bharti Enterprises, which is one of the largest conglomerates in India.

DMPL's USA subsidiary operates 10 plants in the USA, two in Mexico and one in Venezuela, while its Philippines subsidiary operates the world's largest fully-integrated pineapple operation with its 25,000-hectare pineapple plantation in the Philippines and a factory with a port beside it.

Except the joint venture companies with Fresh Del Monte Produce Inc, DMPL and its subsidiaries are not affiliated with the other Del Monte companies in the world, including Fresh Del Monte Produce Inc, Del Monte Canada, Del Monte Asia Pte Ltd and these companies' affiliates.

DMPL is 67%-owned by NutriAsia Pacific Ltd and Bluebell Group Holdings Limited, which are beneficially-owned by the Campos family of the Philippines. The NutriAsia Group is the market leader in the liquid condiments, specialty sauces and cooking oil market in the Philippines.

To subscribe to our email alerts, please send a request to <u>iluy@delmontepacific.com</u>.









# **DEL MONTE PACIFIC LIMITED**

# Management Discussion and Analysis of Unaudited Financial Condition and Results of Operations for the Third Quarter and Nine Months Ended January 2018

For enquiries, please contact:

laay Sison

Jennifer Luy

Tel: +632 856 2888

Tel: +65 6594 0980

isison@delmontepacific.com

iluy@delmontepacific.com

## **AUDIT**

Third Quarter FY2018 results covering the period from 1 November 2017 to 31 January 2018 have neither been audited nor reviewed by the Group's auditors.

## **ACCOUNTING POLICIES**

The accounting policies adopted in the preparation of the unaudited interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's FY2017 annual consolidated financial statements, except for the adoption of the following amendments effective beginning 1 May 2017, which did not have significant impact to the Group:

- Amendment to IFRS 12, Clarification of the Scope of the Standard (Part of Annual Improvements to IFRSs 2014 - 2016 Cycle)
- Amendments to IAS 7, Statement of Cash Flows, Disclosure Initiative
- Amendments to IAS 12, Income Taxes, Recognition of Deferred Tax Assets for Unrealised Losses

The Group will adopt the following new standards when they become effective.

#### Applicable 1 May 2018

- Amendments to IFRS 2, Share-based Payment, Classification and Measurement of Share-based Payment Transactions
- Amendments to IFRS 4, Insurance Contracts, Applying IFRS 9, Financial Instruments, with IFRS 4
- Amendments to IAS 28, Measuring an Associate or Joint Venture at Fair Value (Part of Annual Improvements to IFRSs 2014 - 2016 Cycle)
- Amendments to IAS 40, Investment Property, Transfers of Investment Property
- IFRIC-22, Foreign Currency Transactions and Advance Consideration
- IFRS 9, Financial Instruments
- IFRS 15, Revenue from Contracts with Customers

## Applicable 1 May 2019

- IFRS 16, Leases
- IFRIC 23, Uncertainty over Income Tax Treatments
- Amendments to IFRS 9, Prepayment Features with Negative Compensation
- Amendments to IAS 28, Long-term Interests in Associates and Joint Ventures

Applicable 1 May 2021

IFRS 17, Insurance Contracts

Deferred by IASB

 Amendments to IFRS 10 and IAS 28, Sale on Contribution of Assets between an Investor and its Associate on Joint Venture

## DISCLAIMER

This announcement may contain statements regarding the business of Del Monte Pacific Limited and its subsidiaries (the "Group") that are of a forward looking nature and are therefore based on management's assumptions about future developments. Such forward looking statements are typically identified by words such as 'believe', 'estimate', 'intend', 'may', 'expect', and 'project' and similar expressions as they relate to the Group. Forward looking statements involve certain risks and uncertainties as they relate to future events. Actual results may vary materially from those targeted, expected or projected due to various factors.

Representative examples of these factors include (without limitation) general economic and business conditions, change in business strategy or development plans, weather conditions, crop yields, service providers' performance, production efficiencies, input costs and availability, competition, shifts in customer demands and preferences, market acceptance of new products, industry trends, and changes in government and environmental regulations. Such factors that may affect the Group's future financial results are detailed in the Annual Report. The reader is cautioned to not unduly rely on these forward-looking statements.

Neither the Group nor its advisers and representatives shall have any liability whatsoever for any loss arising, whether directly or indirectly, from any use or distribution of this announcement or its contents.

This announcement is for information only and does not constitute an invitation or offer to acquire, purchase or subscribe for shares in Del Monte Pacific.

## SIGNED UNDERTAKING FROM DIRECTORS AND EXECUTIVE OFFICERS

The Company confirms that the undertakings from all its Directors and Executive Officers as required in the format as set out in Appendix 7.7 under Rule 720(1) have been procured.

## **DIRECTORS' ASSURANCE**

Confirmation by Directors Pursuant to Clause 705(5) of the Listing Manual of SGX-ST.

We confirm that to the best of our knowledge, nothing has come to the attention of the Board of Directors of Del Monte Pacific Limited which may render these interim financial statements to be false or misleading in any material aspect.

For and on behalf of the Board of Directors of Del Monte Pacific Limited

(Signed) Rolando C Gapud Executive Chairman

(Signed)
Joselito D Campos, Jr
Executive Director

8 March 2018

## NOTES ON THE 3Q FY2018 DMPL RESULTS

- DMPL's effective stake in DMFI is 89.4%, hence the non controlling interest line (NCI) in the P&L. Net income
  is net of NCI.
- 2. FY would mean Fiscal Year for the purposes of this MD&A.
- 3. DMPL Group adopted the amendments to IAS 16 and IAS 41 (Agriculture: Bearer Plants in April 2017). The change in accounting standard was applied retrospectively. This involved reclassifying a portion of biological assets to plant, property and equipment leading to much higher depreciation expense. However, for EBITDA calculation, the Group retained the old calculation using the lower depreciation for comparability.

# FINANCIAL HIGHLIGHTS – THIRD QUARTER AND NINE MONTHS ENDED 31 JANUARY 2018

|  | For the three r | nonths ended 3 | 31 January | For the nine r | months ended | 31 January |
|--|-----------------|----------------|------------|----------------|--------------|------------|
|  |                 | Fiscal Year    |            |                | Fiscal Year  |            |
|  | Fiscal Year     | 2017           | %          | Fiscal Year    | 2017         | %          |
| in US\$'000 unless otherwise stated      | 2018            | (Restated)     | Change     | 2018           | (Restated)   | Change     |
| Turnover                                 | 599,782         | 604,225        | (0.7)      | 1,698,334      | 1,707,590    | (0.5)      |
| Gross profit                             | 119,149         | 125,697        | (5.2)      | 345,413        | 367,819      | (6.1)      |
| Gross margin (%)                         | 19.9            | 20.8           | (0.9)      | 20.3           | 21.5         | (1.2)      |
| Operating profit**                       | 16,715          | 28,671         | (41.7)     | 38,957         | 91,262       | (57.3)     |
| Operating margin (%)                     | 2.8             | 4.7            | (1.9)      | 2.3            | 5.3          | (3.0)      |
| Net profit attributable to owners of the |                 |                |            |                |              |            |
| Company - with one-off items**           | (38,369)        | 8,530          | (549.8)    | (40,447)       | 21,459       | (288.5)    |
| Net margin (%)                           | (6.4)           | 1.4            | (7.8)      | (2.4)          | 1.3          | (3.7)      |
| EPS (US cents)                           | (2.20)          | 0.44           | (600.0)    | (2.65)         | 1.10         | (340.9)    |
| Net profit attributable to owners of the |                 |                |            |                |              |            |
| Company – without one-off items**        | 3,422           | 11,640         | (70.6)     | 14,909         | 28,255       | (47.2)     |
| Net debt                                 | 1,605,091       | 1,956,164      | (17.9)     | 1,605,091      | 1,956,164    | (17.9)     |
| Gearing*** (%)                           | 266.9           | 528.4          | (261.5)    | 266.9          | 528.4        | (261.5)    |
| EBITDA**                                 | 34,938          | 43,753         | (20.1)     | 95,696         | 140,481      | (31.9)     |
| Cash flow from operations                | 218,082         | 193,675        | 12.6       | 139,956        | 33,679       | 315.6      |
| Capital expenditure                      | 32,166          | 34,743         | (7.4)      | 67,497         | 100,696      | (33.0)     |
| Inventory (days)                         | 151             | 161            | (10)       | 183            | 186          | (3)        |
| Receivables (days)                       | 30              | 26             | 4          | 24             | 23           | `1         |
| Account Payables (days)                  | 35              | 40             | (5)        | 36             | 37           | (1)        |

<sup>\*</sup>The Company's reporting currency is US dollars. For conversion to S\$, the following exchange rates can be used: 1.36 in January 2018, 1.39 in January 2017. For conversion to Php, these exchange rates can be used: 50.67 in January 2018, 48.30 in January 2017.

<sup>\*\*</sup>Please refer to the last page of this MD&A for a schedule of the one-off items

<sup>\*\*\*</sup>Gearing = Net Debt / Equity

## REVIEW OF OPERATING PERFORMANCE

#### Third Quarter

The Group achieved sales of US\$599.8 million for the third quarter of FY2018, down 0.7% versus the prior year period mainly on decreased exports of processed pineapple products and unfavourable impact of lower pineapple iuice concentrate pricing.

The Group's US subsidiary, Del Monte Foods, Inc (DMFI) contributed US\$451.5 million or 75.3% of Group sales. DMFI's sales slightly increased from US\$450.6 million last year driven by higher volume of packaged fruit and broth, and increased retail sales partially offset by higher trade promotion. Overall, volume was marginally higher driven by the strong performance of the packaged fruit category in the holiday season which was partly offset by distribution losses in packaged tomatoes.

The *Del Monte Fruit & Chia* cups launched in the second quarter are performing well. These are adult fruit cups which combine fruit and chia seeds. DMFI followed this in the third quarter with the introduction of *Grab and Go Fruit Cups* which are single-serve cups with sporks (spoon and fork in one), for convenient snacking on the go. These new products ride on current consumer trends of healthy living, snacking and convenience.

Investments in consumer advertising and insights are paying dividends as DMFI's market share in canned vegetables and fruit continue to grow driven by growth in Walmart. DMFI increased its market share during the quarter across key categories in retail, i.e. canned vegetable, canned fruit, broth and fruit in plastic cups driven by increased trade and consumer investment.

As part of the Group's strategy to improve operational excellence, DMFI divested its underperforming Sager Creek vegetable business in the second quarter. This involved shutting the production facility in Siloam Springs, Arkansas. DMFI also shut its Plymouth, Indiana tomato production facility in the third quarter to improve efficiency and streamline operations. These resulted in incremental one-off expenses amounting to US\$11.2 million pre-tax or US\$6.2 million post-tax in the third quarter.

DMFI also wrote off US\$39.8 million (gross and net basis, ie no tax impact, and non-cash) of deferred tax assets due to the change in US Federal income tax rate from 35% to 21%. Other companies in the US with deferred tax assets have similar write-offs due to the reduction in income tax rates. However, this should be more than offset by the reduced tax rates in future years which will be substantial. The total one-off expenses for the third quarter amounted to US\$41.8 million post-tax. Please refer to the last page of this MD&A for a schedule of the one-off expenses.

Excluding the one-off expenses, DMFI contributed an EBITDA of US\$15.2 million and a net loss of US\$13.0 million to the Group.

Sales of DMPL ex-DMFI were lower as compared to the same period last year. DMPL ex-DMFI generated sales of US\$155.0 million (inclusive of the US\$6.7 million sales by DMPL to DMFI which were netted out during consolidation).

It delivered lower gross margin of 30.9% from 33.6% in the prior year quarter mainly driven by unfavourable impact of lower pineapple juice concentrate pricing and sales mix. DMPL ex-DMFI generated an EBITDA of US\$28.2 million which was lower by 22.7% and a net income of US\$13.5 million, lower versus the US\$21.3 million in the same period last year driven by lower export sales and margin.

The Philippine market sales were up 7.8% in peso terms and up 4.4% in US dollar terms. Sales growth was driven by expanded penetration and increased consumption of its beverage and culinary products into the peak season of Christmas. The Company's thrust on innovation continued with the launch of 100% Pineapple Juice in Tetra Pak, offering more convenience to consumers. The Company also made an initial foray into the 'juice with particulates' market with the introduction of Del Monte Juice & Chews in December 2017, an innovative snack-in-a-drink combining chewy bits of nata and pineapple with fruit juice blends. This is becoming increasingly popular amongst teens. Foodservice sales in the Philippines remained strong, riding on the rapid expansion of quick service restaurants and convenience stores with partnerships and menu creation with major accounts.

Sales of the S&W branded business in Asia and the Middle East declined in the third quarter due to lower packaged pineapple sales in North Asia. There was increased competition from cheaper-priced products from Thailand impacting the Group's business most notably in China.

DMPL's share in the FieldFresh joint venture in India was favourable at US\$0.1 million profit from a US\$0.5 million loss in the prior year period due to improvement in sales and margin.

The Group's gross profit and operating profit were lower than prior year period due to lower export sales of processed pineapple products, unfavourable impact of lower, cyclical pineapple juice concentrate pricing, higher trade promotions and marketing spending. The incremental one-off expense from the sale of Sager Creek vegetable business, closure of the two plants mentioned above and other one-off expenses largely impacted the operating margin.

The Group's EBITDA of US\$35.2 million was lower than prior year quarter's EBITDA of US\$43.8 million. This quarter's EBITDA included the US\$11.2 million of one-off expenses mentioned above. Without the one-off expenses, the Group recurring EBITDA was US\$46.4 million. This was lower versus prior year quarter's recurring EBITDA of US\$49.2 million due to planned increased investment in consumer and trade spending to reinvigorate the business in the USA in line with the Group's long range plan. The additional marketing and trade spend in the USA amounted to US\$18.7 million.

The Group incurred a net loss of US\$38.4 million for the quarter, as compared to a net income of US\$8.5 million in the prior year quarter. This quarter's net loss included US\$41.8 million of one-off expenses (net of tax), while prior year period's included only US\$3.1 million of one-off expenses. Without the one-off expenses, the Group reported a recurring net income of US\$3.4 million, lower than last year's recurring net income of US\$11.6 million reflecting the planned higher investment in consumer and trade spending mentioned above.

The Group's cash flow from operations in the third quarter was US\$218.1 million, higher versus last year's US\$193.7 million driven by better working capital management mainly on DMFI's reduced inventory.

In December 2017, the Company successfully completed the offering and listing of its second tranche of Preference Shares in the Philippines generating approximately US\$100 million in proceeds (or a combined US\$ 300 million approximately if including the US\$200 million that was raised in April 2017). The Company used the net proceeds to substantially refinance the US\$350 million BDO Uni bank, Inc loan due in February 2019. This has improved the Group leverage ratio to 267% from 528% last year.

DMPL has also announced earlier the planned IPO of its wholly-owned subsidiary, Del Monte Philippines, Inc on the Philippine Stock Exchange, by offering to the public 20% of its stake in DMPI. The proceeds of up to US\$320 million, subject to book building and market conditions will be used primarily for debt repayment and general corporate purposes. This will result in a further reduction of the leverage of the DMPL Group.

## Nine Months

For the nine months of FY2018, the Group generated sales of US\$1.7 billion, down 0.5% versus prior year period. DMFI generated US\$1.3 billion or 75.0% of Group sales, lower by 1.6% largely driven by distribution losses in the tomato category, unfavourable pricing in foodservice and USDA, and higher trade promotion spending. The key retail segments of canned vegetable, canned fruit, broth and plastic fruit cup all grew sales in the nine months despite some category declines. DMFI increased its market share during the nine months across key categories in retail, i.e. canned vegetable, canned fruit, broth and fruit in plastic cups driven by increased trade and consumer investment.

The Philippine market sales were up 5.7% in peso terms and 0.1% in US dollar terms due to peso depreciation. The Group continued to invest in driving inclusion of Del Monte products in consumers' weekly menu behind 360-degree campaigns across brands. Foodservice sales in the Philippines also continued to expand, riding on the rapid expansion of quick service restaurants and convenience stores.

Sales of the S&W business, the fastest growing business of DMPI in Asia and the Middle East, were up driven by double-digit sales growth of fresh pineapple and expansion into Turkey, a new market for packaged products.

DMFI's gross margin for the nine-month period declined to 15.5% from 16.8% in the same period last year mainly driven by higher trade spend and unfavourable USDA and foodservice pricing.

DMPL ex-DMFI's gross profit at US\$140.9 million was lower than last year and its gross margin decreased to 30.8% from 32.7% due to unfavourable sales mix and lower pineapple concentrate pricing.

The Group's gross profit and operating profit were lower than prior year period due to higher trade promotions and unfavourable pricing in USDA, foodservice and pineapple juice concentrate. The one-off expenses related to the sale of Sager Creek vegetable business and closure of two plants in the USA amounted to US\$35.7 million pretax or US\$19.8 million post-tax in the nine months. Please refer to the last page of this MD&A for a schedule of the one-off expenses including the non-cash US\$39.8 million write-off of deferred tax assets due to the change in US Federal income tax rate from 35% to 21%.

DMPL's share of loss in the FieldFresh joint venture in India at US\$0.4 million was lower versus the US\$1.2 million in the prior year, as FieldFresh continued to invest behind the business to grow the Del Monte packaged business in India.

DMPL's net income without DMFI was US\$45.8 million, up versus prior year period's US\$44.7 million mainly from lower operating expenses and increased sales despite unfavourable impact from lower pineapple juice concentrate pricing.

The DMPL Group generated a net loss of US\$40.4 million for the nine months of FY2018, unfavourable versus prior year period's net income of US\$21.5 million due to the one-off expenses of US\$55.4 million mentioned above.

Excluding the one-off expenses, the Group's net income would have been US\$14.9 million, lower versus the recurring net income in the same period last year of US\$28.3 million mainly driven by increased investment in trade and consumer spending to reinvigorate the business in the USA in line with Group's long range plan. The additional marketing and trade spend in the USA amounted to US\$42.1 million.

The Group posted an EBITDA of US\$95.9 million of which DMFI accounted for US\$3.1 million. Excluding one-off expenses, the Group's EBITDA would have been US\$131.6 million, 13.6% lower versus the recurring EBITDA of US\$152.3 million in the prior year period.

The Group's cash flow from operations in the nine months was US\$140.0 million, better versus last year's cash flow of US\$33.7 million driven by better working capital management particularly due to the reduction in DMFI's inventory.

## VARIANCE FROM PROSPECT STATEMENT

The Group expects to generate a net profit for the balance of the year on a recurring basis. It is on track to achieving a net profit for the full year on a recurring basis which is in line with earlier guidance.

## **BUSINESS OUTLOOK**

DMFI faces headwinds due to shifts in consumer demographics, shifts in the way American consumers are eating and shopping, as well as shifts in consumer preferences. It will continue to build on its Del Monte brand heritage and will realign its business with those consumer trends over time. Its plan focuses on business segments which are on-trend and will rationalise non-profitable businesses, in particular the non-branded segment. It will continue to optimise its cost structure and investing in a multiyear restructuring project for its operations and supply chain footprint to more efficiently support its commercial strategy.

With the four new joint ventures with Fresh Del Monte Produce Inc, DMFI has the potential to greatly extend the reach of the Del Monte brand to the growing store perimeter while allowing both companies to optimise economies of scale. Business plans are being finalised for the joint ventures in prepared refrigerated fruit snacks, chilled juices, guacamole and avocado products, and retail food and beverage outlets.

The Group will continue to expand its existing branded business in Asia, through the Del Monte brand in the Philippines, where it is a dominant market leader. S&W, both packaged and fresh, will continue to gain more traction as it leverages its distribution expansion in Asia and the Middle East, while the Group's joint venture in India will continue to generate higher sales and maintain its positive EBITDA.

The Nice Fruit frozen pineapple plant is in operation, with trial shipments to the USA, Japan and South Korea.

The Group will be exploring e-commerce opportunities for its range of products across markets.

Barring unforeseen circumstances and excluding one-off expenses, the Group is expected to be profitable for FY2018.

As part of the Group's deleveraging plan subject to all regulatory approvals and market conditions, DMPL's wholly-owned Philippine subsidiary, Del Monte Philippines, Inc, (DMPI) has filed application documents for a proposed initial public offering of common shares comprising the sale of 20% of its issued capital, by way of a secondary offer, to be listed on the Philippine Stock Exchange. The Company will make further announcements as and when required and/or material developments arise in respect of the Offering.

# **REVIEW OF TURNOVER, GROSS PROFIT AND OPERATING PROFIT**

#### **AMERICAS**

For the third quarter ended 31 January

| In US\$'000        | Turnover |         |        | Gross Profit |        |         | Operating Income/(Loss) |         |         |
|--------------------|----------|---------|--------|--------------|--------|---------|-------------------------|---------|---------|
|                    | FY2018   | FY2017  | % Chg  | FY2018       | FY2017 | % Chg   | FY2018                  | FY2017  | % Chg   |
| Packaged fruit     | 156,664  | 149,403 | 4.9    | 26,841       | 24,431 | 9.9     | 3,668                   | 2,450   | 49.7    |
| Packaged vegetable | 203,830  | 205,351 | (0.7)  | 29,940       | 29,273 | 2.3     | (9,895)                 | (3,863) | (156.1) |
| Beverage           | 5,796    | 7,098   | (18.3) | (1,446)      | 2,400  | (160.3) | (2,571)                 | 1,479   | (273.8) |
| Culinary           | 84,443   | 87,643  | (3.7)  | 16,222       | 15,853 | 2.3     | 1,051                   | 980     | 7.2     |
| Others             | 746      | 315     | 136.8  | 214          | 70     | 205.7   | 65                      | (1,662) | (103.9) |
| Total              | 451,479  | 449,810 | 0.4    | 71,771       | 72,027 | (0.4)   | (7,682)                 | (616)   | nm      |

For the nine months ended 31 January

| In U\$\$'000       | •         | Turnover  |          |         | Gross Profit |        |          | Operating Income/(Loss) |         |  |
|--------------------|-----------|-----------|----------|---------|--------------|--------|----------|-------------------------|---------|--|
|                    | FY2018    | FY2017    | %<br>Chg | FY2018  | FY2017       | % Chg  | FY2018   | FY2017                  | % Chg   |  |
| Packaged fruit     | 466,260   | 459,068   | 1.6      | 78,629  | 79,868       | (1.6)  | (858)    | 10,309                  | (108.3) |  |
| Packaged vegetable | 571,742   | 582,333   | (1.8)    | 92,345  | 99,773       | (7.4)  | (12,571) | 9,852                   | (227.6) |  |
| Beverage           | 16,259    | 22,971    | (29.2)   | 689     | 6,526        | (89.4) | (3,434)  | 3,009                   | (214.1) |  |
| Culinary           | 213,192   | 227,190   | (6.2)    | 36,948  | 41,297       | (10.5) | (13,441) | 2,348                   | (672.4) |  |
| Others             | 1,684     | 812       | 107.4    | 414     | 180          | 130.0  | 101      | 121                     | (16.5)  |  |
| Total              | 1,269,137 | 1,292,374 | (1.8)    | 209,025 | 227,644      | (8.2)  | (30,203) | 25,639                  | (217.8) |  |

Reported under the Americas segment are sales and profit on sales in USA, Canada and Mexico. Majority of this segment's sales are principally sold under the Del Monte brand but also under the Contadina, S&W, College Inn and other brands. This segment also includes sales of private label food products. Sales in the Americas are distributed across the United States, in all channels serving retail markets, as well as to the US military, certain export markets, the foodservice industry and other food processors.

Sales in the Americas increased by 0.4% in the third quarter to US\$451.1 million mainly driven by higher volume of packaged fruit and broth, and increased retail sales partially offset by higher trade promotion. Overall, volume was marginally higher driven by the strong performance of the packaged fruit category in the holiday season which was partly offset by distribution losses in packaged tomatoes. Investments in consumer advertising and insights are paying dividends as DMFI's market share in canned vegetables and fruit continue to grow driven by growth in Walmart. DMFI increased its market share during the quarter across key categories in retail, i.e. canned vegetable, canned fruit, broth and fruit in plastic cups driven by increased trade and consumer investment.

Gross profit was lower than prior year period due to lower food service pricing and higher trade promotions related to key retail initiatives.

Americas reported an operating loss for the quarter of US\$30.2 million versus prior year quarter's operating income of US\$25.6 million due to the sale of its underperforming Sager Creek vegetable business, closure of two plants and other one-off expenses which impacted operating margin. The total one-off expenses amounted to US\$11.2 million pre-tax for the third quarter. Please refer to the last page of this MD&A for a schedule of the one-off expenses.

#### **ASIA PACIFIC**

For the third quarter ended 31 January

| In US\$'000        |         | Turnover             |        |        | Gross Profit         |        |        | Operating Income     |       |  |
|--------------------|---------|----------------------|--------|--------|----------------------|--------|--------|----------------------|-------|--|
|                    | FY2018  | FY2017<br>(Restated) | % Chg  | FY2018 | FY2017<br>(Restated) | % Chg  | FY2018 | FY2017<br>(Restated) | % Chg |  |
| Packaged fruit     | 34,303  | 42,350               | (19.0) | 11,624 | 14,084               | (17.5) | 7,471  | 7,986                | (6.4) |  |
| Packaged vegetable | 309     | 443                  | (30.2) | 97     | 110                  | (11.8) | 58     | 51                   | 13.7  |  |
| Beverage           | 34,336  | 30,855               | 11.3   | 8,965  | 8,904                | 0.7    | 2,689  | 2,693                | (0.1) |  |
| Culinary           | 37,416  | 35,593               | 5.1    | 14,588 | 13,448               | 8.5    | 7,698  | 8,371                | (8.0) |  |
| Others             | 33,778  | 31,801               | 6.2    | 10,732 | 10,969               | (2.2)  | 5,996  | 5,485                | 9.3   |  |
| Total              | 140,142 | 141,042              | (0.6)  | 46,006 | 47,515               | (3.2)  | 23,912 | 24,586               | (2.7) |  |

For the nine months ended 31 January

| In US\$'000        | Turnover |                      |        | (       | Gross Profit         |        |        | Operating Income     |        |  |
|--------------------|----------|----------------------|--------|---------|----------------------|--------|--------|----------------------|--------|--|
|                    | FY2018   | FY2017<br>(Restated) | % Chg  | FY2018  | FY2017<br>(Restated) | % Chg  | FY2018 | FY2017<br>(Restated) | % Chg  |  |
| Packaged fruit     | 103,270  | 101,808              | 1.4    | 32,843  | 31,619               | 3.9    | 20,115 | 16,513               | 21.8   |  |
| Packaged vegetable | 1,005    | 1,402                | (28.3) | 315     | 435                  | (27.6) | 215    | 264                  | (18.6) |  |
| Beverage           | 95,323   | 98,241               | (3.0)  | 26,612  | 31,096               | (14.4) | 7,430  | 11,047               | (32.7) |  |
| Culinary           | 100,989  | 102,825              | (1.8)  | 40,080  | 41,009               | (2.3)  | 22,174 | 19,326               | 14.7   |  |
| Others             | 105,244  | 89,722               | 17.3   | 30,992  | 27,027               | 14.7   | 16,369 | 11,996               | 36.5   |  |
| Total              | 405,831  | 393,998              | 3.0    | 130,842 | 131,186              | (0.3)  | 66,303 | 59,146               | 12.1   |  |

Reported under this segment are sales and profit on sales in the Philippines, comprising primarily of Del Monte branded packaged products, including Del Monte traded goods; S&W products in Asia and the Middle East both fresh and packaged; and Del Monte packaged products from the Philippines into Indian subcontinent as well as unbranded Fresh and packaged goods.

Asia Pacific's sales in the third quarter slightly decreased by 0.6% to US\$140.1 million from US\$141.0 million on lower packaged fruit, partially offset by higher beverage and culinary sales. The decrease in packaged fruit was mainly driven by lower sales in North Asia due to increased competition from lower-priced canned fruit from Thailand.

The Philippine market sales were up 7.8% in peso terms and up 4.4% in US dollar terms. Sales growth was driven by expanded penetration and increased consumption of its beverage and culinary products into the peak season of Christmas. The Company's thrust on innovation continuesd with the launch of 100% Pineapple Juice in Tetra Pak, offering more convenience to consumers, and an initial foray into the 'juice with particulates market' with the introduction of Del Monte Juice & Chews in December 2017, an innovative snack-in-a-drink combining chewy bits of nata and pineapple with fruit juice blends. This is becoming increasingly popular amongst teens. Foodservice sales in the Philippines remained strong, riding on the rapid expansion of quick service restaurants and convenience stores with partnerships and menu creation with major accounts.

Sales of the S&W business declined in the third quarter due to lower packaged pineapple sales in North Asia. There was increased competition from cheaper-priced products from Thailand impacting the Group's business most notably in China.

Operating profit in the third quarter rose 9.3% to US\$6.0 million mainly driven by higher sales, partially offset by higher product cost and higher selling and distribution expenses.

## **EUROPE**

For the third quarter ended 31 January

| In US\$'000        | Turnover |        |        | Gross Profit |        |         | Operating Income/(Loss) |        |         |
|--------------------|----------|--------|--------|--------------|--------|---------|-------------------------|--------|---------|
|                    | FY2018   | FY2017 | % Chg  | FY2018       | FY2017 | % Chg   | FY2018                  | FY2017 | % Chg   |
| Packaged fruit     | 6,510    | 8,029  | (18.9) | 2,057        | 3,552  | (42.1)  | 1,297                   | 2,657  | (51.2)  |
| Packaged vegetable | _        | _      | -      | -            | _      | -       | -                       | -      | _       |
| Beverage           | 1,651    | 5,345  | (69.1) | (685)        | 2,604  | (126.3) | (812)                   | 2,045  | (139.7) |
| Culinary           | _        | _      | -      | _            | _      | _       | _                       | -      | _       |
| Others             | -        | _      | -      | _            | _      | _       | _                       | _      | _       |
| Total              | 8,161    | 13,374 | (39.0) | 1,372        | 6,156  | (77.7)  | 485                     | 4,702  | (89.7)  |

For the nine months ended 31 January

| In US\$'000        |        | Turnover |        |         | Gross Profit |         |         | Operating Income/(Loss) |         |  |
|--------------------|--------|----------|--------|---------|--------------|---------|---------|-------------------------|---------|--|
|                    | FY2018 | FY2017   | % Chg  | FY2018  | FY2017       | % Chg   | FY2018  | FY2017                  | % Chg   |  |
| Packaged fruit     | 17,755 | 14,420   | 23.1   | 6,550   | 5,887        | 11.3    | 4,537   | 4,119                   | 10.1    |  |
| Packaged vegetable | _      | -        | _      | -       | _            | -       | -       | _                       | -       |  |
| Beverage           | 5,611  | 6,798    | (17.5) | (1,004) | 3,102        | (132.4) | (1,680) | 2,358                   | (171.2) |  |
| Culinary           | _      | _        | _      | _       | -            | -       | -       | _                       | _       |  |
| Others             | -      | _        | -      | -       | -            | -       | -       | _                       | _       |  |
| Total              | 23,366 | 21,218   | 10.1   | 5,546   | 8,989        | (38.3)  | 2,857   | 6,477                   | (55.9)  |  |

Included in this segment are sales of unbranded products in Europe.

For the third quarter, Europe's sales declined by 39.0% to US\$8.2 million from US\$13.4 million mainly on lower volume of pineapple juice concentrate and canned pineapple.

## REVIEW OF COST OF GOODS SOLD AND OPERATING EXPENSES

| % of Turnover                        | For the       | three mor | nths ended 31 January            | For the nine months ended 31 January |        |            |  |  |
|--------------------------------------|---------------|-----------|----------------------------------|--------------------------------------|--------|------------|--|--|
|                                      | FY2018 FY2017 |           | Comments Higher production and   | FY2018                               | FY2017 | Comments   |  |  |
| Cost of Goods Sold                   | 28.3          | 28.0      | transportation costs             | 79.7                                 | 78.5   | Same as 3Q |  |  |
| Distribution and<br>Selling Expenses | 3.7           | 3.3       | Mainly due to timing of spending | 10.1                                 | 9.1    | Same as 3Q |  |  |

| G&A Expenses           | 2.6   | 2.4 | Higher G&A cost due to plant closures   | 7.7 | 7.1   | Same as 3Q  |
|------------------------|-------|-----|---|-----|-------|---|
| Other Operating Income | (0.2) | -   | Higher miscellaneous income due to transfer of previously written off asset to other plant. | 0.2 | (0.1) | Higher miscellaneous expense<br>due to the sale of Sager Creek<br>business and plant closures |

# REVIEW OF OTHER MATERIAL CHANGES TO INCOME STATEMENTS

| in US\$'000   |                    | For the thr                      | ee month           | s ended 31 January  | For th              | e nine monti         | hs ended  | 31 January          |
|---|--------------------|----------------------------------|--------------------|---|---------------------|----------------------|-----------|---------------------|
| Depreciation and amortisation   | FY2018<br>(39,755) | FY2017<br>(Restated)<br>(34,852) | %<br>1 <b>4</b> .1 | Comments Mainly due to higher depreciation from higher asset base | FY2018<br>(112,025) | FY2017<br>(Restated) | %<br>11.5 | Comments Same as 3Q |
| Provision of asset impairment   | (410)              | -                                | 100                | Mainly on the impairment loss for Sager Creek PPE                 | (22,301)            | -                    | 100       | Same as 3Q          |
| Provision for inventory obsolescence                                      | (1,097)            | (4,255)                          | (74.2)             | Due to timing of the provision                                    | (1,685)             | (5,159)              | (67.3)    |                     |
| Reversal/(Provision) for doubtful debts                                   | 33                 | 40                               | (17.5)             | Due to timing of the reversal                                     | 255                 | (134)                | (290.3)   | Same as 3Q          |
| Net gain/(loss) on<br>disposal of fixed assets                            | (321)              | (181)                            | 77.3               | Mainly on sale of Sager   | 11,831              | (385)                | nm        | Same as 3Q          |
| Foreign exchange<br>gain/(loss)- net                                      | 150                | (710)                            | (121.1)            | Favourable impact of peso depreciation for the quarter            | 3,603               | 3,129                | 15.1      | Same as 3Q          |
| Interest income   | 148                | 98                               | 51.0               | Higher interest income from<br>operating assets                   | 389                 | 349                  | 11.5      | Same as 3Q          |
| Interest expense  | (25,642)           | (27,742)                         | (7.6)              | Lower level of borrowings   | (77,866)            | (83,517)             | (6.8)     | Same as 3Q          |
| Share of income/(loss) of JV, (attributable to the owners of the Company) | (74)               | (429)                            | (82.8)             | Due to FieldFresh higher income                                   | (1,197)             | (1,163)              | 2.9       | Same as 3Q          |
| Taxation  | (36,141)           | 6,916                            | (622.6)            | Due to DMFI write-off of non-<br>cash deferred tax asset          | (15,311)            | 8,490                | (280.3)   | Same as 3Q          |

# **REVIEW OF GROUP ASSETS AND LIABILITIES**

| Extract of Accounts with<br>Significant Variances | 31 January<br>2018 | 31 January<br>2017<br>(Restated) | 30 April<br>2017 | Comments   |
|---|--------------------|----------------------------------|------------------|--|
| in US\$'000                                       |                    |                                  |                  |  |
| Joint venture                                     | 26,124             | 25,161                           | 22,820           | Driven by additional capital call for Nice Fruit joint venture       |
| Deferred tax assets                               | 80,896             | 107,316                          | 100,899          | Due to write-off of non-cash deferred tax assets                     |
| Other assets                                      | 47,952             | 31,982                           | 25,941           | Due to receivable from sale of Sager Creek<br>vegetable business     |
| Biological assets                                 | 44,784             | 40,766                           | 125,462          | Mainly due to higher field mix                                       |
| Inventories                                       | 905,003            | 1,004,767                        | 845,233          | Mainly due to reduced inventory driven by<br>plant closure           |
| Trade and other receivables                       | 213,344            | 164,061                          | 175,532          | Due to timing of collection  |
| Prepaid and other current assets                  | 29,221             | 25,360                           | 35,597           | Due to increase in prepaid trade and advertising                     |
| Cash and cash equivalents                         | 41,782             | 31,937                           | 47,203           | Due to better working capital management mainly on lower inventories |
| Financial liabilities – non-<br>current           | 1,165,680          | 1,112,939                        | 1,116,422        | Reclassification of loans from current to non-<br>current            |
| Other non-current liabilities                     | 36,301             | 46,677                           | 62,586           | Lower workers compensation   |
| Employee benefits- non-<br>current                | 90,110             | 88,386                           | 97,118           | Due to higher employee retirement plan                               |
| Financial liabilities - current                   | 481,193            | 875,162                          | 727,360          | Due to payment of borrowings   |
| Trade and other payables                          | 248,689            | 283,066                          | 281,043          | Due to lower trade and accrued expenses                              |
| Current tax liabilities                           | 7,089              | 4,113                            | 3,827            | Due to timing of tax payment   |

## SHARE CAPITAL

Total shares outstanding were at 1,973,960,024 (common shares 1,943,960,024 and preference shares 30,000,000) as of 31 January 2018; (31 January 2017: 1,943,214,106). Share capital is at US\$49.5 million as of 31 January 2018 (31 January 2017: US\$19.5 million). Market price options and share awards were granted pursuant to the Company's Executive Stock Option Plan and Restricted Share Plan as set out in the table below.

| Date of Grant    | Options   | Share Awards | Recipient(s)                      |
|------------------|-----------|--------------|-----------------------------------|
| 7 March 2008     | 1,550,000 | 1,725,000    | Key Executives                    |
| 20 May 2008      |           | 1,611,000    | CEO                               |
| 12 May 2009      | _         | 3,749,000    | Key Executives                    |
| 29 April 2011    | _         | 2,643,000    | CEO                               |
| 21 November 2011 | _         | 67,700       | Non-Executive Director            |
| 30 April 2013    | 150,000   | 486,880      | Key Executives                    |
| 22 August 2013   | -         | 688,000      | Executive/Non-Executive Directors |
| 1 July 2016      | 75,765    | 57,918       | Executive/Non-Executive Directors |

The number of shares outstanding includes 975,802 shares held by the Company as treasury shares as at 31 January 2018 (31 January 2017: 1,721,720). There was no sale, disposal and cancellation of treasury shares during the period and as at 31 January 2018.

The company does not have any subsidiary holdings as at 31 January 2018.

In April 2017, the Company successfully completed the offering and listing of 20 million Series A-1 Preference Shares at an offer price of US\$10 per share in the Philippines generating US\$200 million in proceeds. In December 2017, the Company raised and listed another US\$100 million of Preference Shares (10 million Series A-2 shares).

The Company used the net proceeds to substantially refinance the US\$350 million BDO Unibank, Inc loan due in February 2019.

## **BORROWINGS AND NET DEBT**

| 1101 1112 11101 11101        | As at 31 Ja | As at 30 April |             |
|------------------------------|-------------|----------------|-------------|
| Liquidity in US\$'000        | 2018        | 2017           | 2017        |
| Gross borrowings             | (1,646,873) | (1,988,101)    | (1,713,966) |
| Current                      | (481,193)   | (875, 162)     | (449,698)   |
| Secured                      | (134,160)   | (290,680)      | (169,114)   |
| Unsecured                    | (347,033)   | (584,482)      | (280,584)   |
| Non-current                  | (1,165,680) | (1,112,939)    | (1,264,268) |
| Secured                      | (923,830)   | (924,144)      | (922,294)   |
| Unsecured                    | (241,850)   | (188,795)      | (341,974)   |
| Less: Cash and bank balances | 41,782      | 31,937         | 37,571      |
| Net debt                     | (1,605,091) | (1,956,164)    | (1,676,395) |

The Group's net debt (cash and bank balances less borrowings) amounted to US\$1.6 billion as at 31 January 2018, lower than last year due to payment of borrowings. The Company raised approximately US\$300 million from the two tranches of Preference Share Offering in the Philippines in April and December 2017 and used the proceeds to pay down the BDO loan due in February 2019.

# **DIVIDENDS**

No dividends were declared for this quarter and corresponding prior year quarter.

# INTERESTED PERSON TRANSACTIONS

The aggregate value of IPT conducted pursuant to shareholders' mandate obtained in accordance with Chapter 9 of the Singapore Exchange's Listing Manual was as follows:

| In US\$'000<br>For the third quarter of the fiscal<br>year | Aggregate value of all I<br>transactions less than<br>transactions co<br>shareholders' manda | S\$100,000 and enducted under | Aggregate value of all IPTs conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$\$100,000) |        |  |
|--|--|-------------------------------|---|--------|--|
|  | FY2018   | FY2017                        | FY2018  | FY2017 |  |
| NutriAsia, Inc   | -  | _                             | 1,101   | 1,054  |  |
| DMPI Retirement Fund                                       | -  | _                             | 1,306   | 1,229  |  |
| NutriAsia, Inc Retirement Fund                             | -  | _                             | 409   | 409    |  |
| Aggregate Value  | <u> </u>   |                               | 2,816   | 2,692  |  |

# DEL MONTE PACIFIC LIMITED UNAUDITED CONSOLIDATED INCOME STATEMENT

| Amounts in US\$'000                            |             | months ended     |         |   | months ende           | đ      |
|--|-------------|------------------|---------|---|-----------------------|--------|
| Amounts in 094 000                             | FY2018      | anuary<br>FY2017 | %       | 31 J<br>FY2018                          | anuary                | %      |
|  | 112010      | (Unaudited)      | /0      | F12016                                  | FY2017<br>(Unaudited) | 70     |
|  | (Unaudited) | (Restated)       |         | (Unaudited)                             | (Restated)            |        |
| Turnover                                       | 599,782     | 604,225          | (0.7)   | 1,698,334                               | 1,707,590             | (0.5   |
| Cost of sales                                  | (480,633)   | (478,528)        | 0.4     | (1,352,921)                             | (1,339,771)           | 1.0    |
| Gross profit                                   | 119,149     | 125,697          | (5.2)   | 345,413                                 | 367,819               | (6.1   |
| Distribution and selling expenses              | (62,424)    | (55,762)         | 11.9    | (171,234)                               | (155,444)             | 10.:   |
| General and administration expenses            | (44,002)    | (41,016)         | 7.3     | (131,591)                               | (122,031)             | 7.     |
| Other operating income/(loss)                  | 3,992       | (248)            | 1,709.7 | (3,631)                                 | 918                   | (495.5 |
| Profit from operations                         | 16,715      | 28,671           | (41.7)  |   | 91,262                | (57.3  |
| Financial income*                              | 236         | 526              | (55.1)  |   | 5,411                 | (20.3  |
| Financial expense*                             | (25,580)    | (28,880)         | (11.4)  |   | (85,450)              | (8.5   |
| Net finance expense                            | (25,344)    | (28,354)         | (10.6)  | (73,874)                                | (80,039)              | (7.7   |
| Share in net loss of joint venture, net of tax | (70)        | (454)            | 84.6    | (1,218)                                 | (1,230)               | 1.0    |
| Profit /(loss) before taxation                 | (8,699)     | (137)            | nm      | (36,135)                                | 9,993                 | (461.6 |
| Taxation                                       | (36,141)    | 6,916            | (622.6) |   | 8,490                 | (280.3 |
| Profit/(loss) after taxation                   | (44,840)    | 6,779            | (761.5) | (51,446)                                | 18,483                | (378.3 |
| Profit(loss) attributable to:                  |             |                  |         |   |                       |        |
| Owners of the Company                          | (38,369)    | 8,530            | (549.8) | (40,446)                                | 21,459                | (288.5 |
| Non-controlling interest**                     | (6,471)     | (1,751)          | 269.6   | (11,000)                                | (2,976)               | 269.   |
| Profit/(loss) for the period                   | (44,840)    | 6,779            | (761.5) | (51,446)                                | 18,483                | (378.3 |
| Notes:   |             |                  |         |   |                       |        |
| Depreciation and amortization                  | (39,755)    | (34,852)         | 14.1    | (112,025)                               | (100,429)             | 11.    |
| Provision of asset impairment                  | (410)       | -                | 100.0   | (22,301)                                | -                     | 100.   |
| Provision for inventory obsolescence           | (1,097)     | (4,255)          | (74.2)  | (1,685)                                 | (5,159)               | (67.3  |
| Reversal (provision) for doubtful debts        | 33          | 40               | (17.5)  | 255                                     | (134)                 | (290.3 |
| Gain (loss) on disposal of fixed assets        | (321)       | (181)            | 77.3    | 11,831                                  | (385)                 | nm     |
| Financial income comprise:                     | (,          | (,,,,            |         | ,                                       | (/                    | *****  |
| Interest income                                | 148         | 98               | 51.0    | 389                                     | 349                   | 11.    |
| Foreign exchange gain                          | 88          | 428              | (79.4)  | 3,923                                   | 5,062                 | (22.5  |
|  | 236         | 526              | (55.1)  |   | 5,411                 | (20.3  |
| Financial expense comprise:                    |             |                  | (55.1)  | -,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | <u> </u>              | (20.0  |
| Interest expense                               | (25,580)    | (27,742)         | (7.8)   | (77,866)                                | (83,517)              | (6.8   |
| Foreign exchange loss                          |             | (1,138)          | (100.0) |   | (1,933)               | (83.4  |
| -  | (25,580)    | (28,880)         | (11.4)  | (78,186)                                | (85,450)              | (8.5   |

| Earnings per ordinary share in US cents                                       | For the three mo |        | For the nine months<br>ended<br>31 January |        |  |
|---|------------------|--------|--|--------|--|
| Earnings per ordinary share based on net profit attributable to shareholders: | FY2018           | FY2017 | FY2018                                     | FY2017 |  |
| (i) Based on weighted average no. of ordinary shares                          | (2.20)           | 0.44   | (2.65)                                     | 1.10   |  |
| (ii) On a fully diluted basis   | (2.20)           | 0.44   | (2.65)                                     | 1.10   |  |

<sup>&</sup>quot;Includes (US\$10,978m) for DMFI and (US\$20m) for FieldFresh in the Nine Months ended FY2018 and (US\$2,909m) for DMFI and (US\$67m) for FieldFresh in the Nine Months ended of FY2017.

Includes (US\$6,475m) for DMFI and US\$5m for FieldFresh in the third quarter of FY2018 and (US\$1,726m) for DMFI and (US\$25m) for FieldFresh in the third quarter of FY2017.

# DEL MONTE PACIFIC LIMITED UNAUDITED STATEMENT OF COMPREHENSIVE INCOME

| Amounts in US\$'000   | For the nine months ended 31 January |            |         |  |  |  |
|---|--------------------------------------|------------|---------|--|--|--|
|   | FY2018                               | FY2017     |         |  |  |  |
|   | (Unaudited)                          | (Restated) | %       |  |  |  |
| Profit /(Loss) for the period   | (51,446)                             | 18,483     | (378.3) |  |  |  |
| Other comprehensive income (after reclassification adjustment):       |                                      |            |         |  |  |  |
| Items that will or may be reclassified subsequently to profit or loss |                                      |            |         |  |  |  |
| Exchange differences on translating of foreign operations             | (10,772)                             | (17,438)   | (38.2)  |  |  |  |
| Effective portion of changes in fair value of cash flow hedges        | 6,939                                | 15,137     | (54.2)  |  |  |  |
| Income tax expense on cash flow hedge                                 | (3,512)                              | (5,752)    | (38.9)  |  |  |  |
|   | (7,345)                              | (8,053)    | (8.8)   |  |  |  |
| Items that will not be classified to profit or loss                   |                                      |            |         |  |  |  |
| Remeasurement of retirement benefit                                   | 3,827                                | 4,450      | (14.0)  |  |  |  |
| Income tax expense on retirement benefit                              | (1,872)                              | (66)       | nm      |  |  |  |
|   | 1,955                                | 4,384      | (55.4)  |  |  |  |
| Other comprehensive loss for the period                               | (5,390)                              | (3,669)    | 46.9    |  |  |  |
| Total comprehensive income/(loss) for the period                      | (56,836)                             | 14,814     | (483.7) |  |  |  |
| Attributable to:  |                                      |            |         |  |  |  |
| Owners of the Company   | (46,431)                             | 16,337     | (384.2) |  |  |  |
| Non-controlling interests   | (10,405)                             | (1,523)    | 583.2   |  |  |  |
| Total comprehensive income /(loss)for the period                      | (56,836)                             | 14,814     | (483.7) |  |  |  |

nm – not meaningful

# DEL MOTE PACIFIC LIMITED UNAUDITED STATEMENT OF FINANCIAL POSITION

|                               |                            |                                    | <del></del>                |                            |                                      |                            |
|-------------------------------|----------------------------|------------------------------------|----------------------------|----------------------------|--------------------------------------|----------------------------|
| Amounts in US\$'000           | 31 Jan 2018<br>(Unaudited) | Group<br>31 Jan 2017<br>(Restated) | 30 April 2017<br>(Audited) | 31 Jan 2018<br>(Unaudited) | Company<br>31 Jan 2017<br>(Restated) | 30 April 2017<br>(Audited) |
| Non-Current Assets            |                            |                                    |                            |                            |                                      |                            |
| Property, plant and           |                            |                                    |                            |                            |                                      |                            |
| equipment - net               | 594,036                    | 653,469                            | 657,185                    | _                          | _                                    | _                          |
| Subsidiaries                  | _                          | _                                  | · -                        | 750,880                    | 807,671                              | 831,888                    |
| Joint ventures                | 26,124                     | 25,161                             | 25,797                     | 2,665                      | 2,551                                | 1,924                      |
| Intangible assets and         |                            |                                    | •                          | •                          | ,                                    | .,021                      |
| goodwill                      | 716,318                    | 743,362                            | 741,026                    | _                          | -                                    | _                          |
| Other noncurrent assets       | 47,952                     | 31,982                             | 27,112                     | _                          | _                                    | _                          |
| Deferred tax assets - net     | 80,896                     | 107,316                            | 92,786                     | 8                          | _                                    | 2                          |
| Employee benefits             | 4,610                      | · -                                | 5,517                      | _                          | _                                    | _                          |
| Biological assets             | 1,547                      | 1,383                              | 1,420                      | _                          |                                      | _                          |
| -                             | 1,471,483                  | 1,562,673                          | 1,550,843                  | 753,553                    | 810,222                              | 833,814                    |
| Current Assets                |                            |                                    | 1,000,040                  |                            | 010,222                              | 000,014                    |
| Inventories                   | 905,003                    | 1,004,767                          | 916,892                    | _                          | _                                    | _                          |
| Biological assets             | 43,237                     | 39,414                             | 44,347                     | _                          | _                                    | _                          |
| Trade and other receivables   | 213,344                    | 164,061                            | 164,447                    | 105,038                    | 125,743                              | 119,703                    |
| Prepaid and other current     | ,,,,,                      | 101,001                            | 104,447                    | 100,000                    | 120,140                              | 119,703                    |
| assets                        | 29,221                     | 25,360                             | 43,046                     | 292                        | 305                                  | 328                        |
| Cash and cash equivalents     | 41,782                     | 31,937                             | 37,571                     | 8,987                      | 580                                  | 6,767                      |
| out out out out out out out   | 1,232,587                  | 1,265,539                          | 1,206,303                  | 114,317                    | 126,628                              |                            |
| Noncurrent assets held for    | 1,202,007                  | 1,200,000                          | 1,200,505                  | 117,517                    | 120,020                              | 126,798                    |
| sale                          | _                          | 1,050                              | _                          | _                          | _                                    |                            |
|                               | 1,232,587                  | 1,266,589                          | 1,206,303                  | 114,317                    | 126,628                              | 426 709                    |
| Total Assets                  | 2,704,070                  | 2,829,262                          | 2,757,146                  | 867,870                    | 936,850                              | 126,798                    |
| Tomi Assert                   | 2,704,070                  | 2,023,202                          | 2,737,140                  | 007,070                    | 930,630                              | 960,612                    |
| Equity attributable to equity | holders of                 |                                    |                            |                            |                                      |                            |
| the Company                   | 40.440                     | 40.440                             |                            |                            |                                      |                            |
| Share capital                 | 49,449                     | 19,449                             | 39,449                     | 49,449                     | 19,449                               | 39,449                     |
| Retained earnings             | 100,216                    | 156,262                            | 159,169                    | 100,216                    | 156,262                              | 159,169                    |
| Reserves                      | 400,708                    | 133,917                            | 318,460                    | 400,848_                   | 134,056                              | 318,599                    |
| Equity attributable to owners | 550 070                    | 200 200                            |                            | 550 540                    | ***                                  |                            |
| of the Company                | 550,373                    | 309,628                            | 517,078                    | 550,513                    | 309,767                              | 517,217                    |
| Non-controlling interest      | 51,072                     | 60,578                             | 61,477                     |                            |                                      |                            |
| Total Equity                  | 601,445                    | 370,206                            | 578,555                    | 550,513                    | 309,767                              | 517,217                    |
| Non-Current Liabilities       |                            |                                    |                            |                            |                                      |                            |
| Loans and borrowings          | 1,165,680                  | 1,112,939                          | 1,264,268                  | 183,410                    | 128,494                              | 281,854                    |
| Other noncurrent liabilities  | 36,301                     | 46,677                             | 44,018                     | ·                          |                                      | _                          |
| Employee benefits             | 90,110                     | 88,386                             | 87,599                     | _                          | _                                    | <del></del>                |
| Environmental remediation     | •                          | •                                  | <b>,-</b>                  |                            |                                      |                            |
| liabilities                   | 4,346                      | 4,515                              | 6,198                      | _                          | _                                    | _                          |
| Deferred tax liabilities      | 2,921                      | 3,019                              | 3,913                      | _                          | _                                    | _                          |
|                               | 1,299,358                  | 1,255,536                          | 1,405,996                  | 183,410                    | 128,494                              | 281,854                    |
| To be continued               |                            | •                                  |                            |                            |                                      |                            |

# DEL MONTE PACIFIC LIMITED UNAUDITED STATEMENT OF FINANCIAL POSITION (CONTINUED)

| Amounts in US\$'000               |                            | Group                     |                            | Company                    |                           |                            |  |  |
|-----------------------------------|----------------------------|---------------------------|----------------------------|----------------------------|---------------------------|----------------------------|--|--|
|                                   | 31 Jan 2018<br>(Unaudited) | 31 Jan 2017<br>(Restated) | 30 April 2017<br>(Audited) | 31 Jan 2018<br>(Unaudited) | 31 Jan 2017<br>(Restated) | 30 April 2017<br>(Audited) |  |  |
| Current Liabilities               |                            |                           | ,                          | ,                          | •                         | <b>,</b> ,                 |  |  |
| Trade and other payables          | 275,972                    | 283,066                   | 299,545                    | 98,439                     | 109,473                   | 118,471                    |  |  |
| Loans and borrowings              | 481,193                    | 875,162                   | 449,698                    | 35,532                     | 389,138                   | 43,070                     |  |  |
| Current tax liabilities           | 7,089                      | 4,113                     | 1,187                      | (35)                       | (22)                      | · _                        |  |  |
| Employee benefits                 | 39,013                     | 41,179                    | 22,165                     | 11                         | _                         | _                          |  |  |
|                                   | 803,267                    | 1,203,520                 | 772,595                    | 133,947                    | 498,589                   | 161,541                    |  |  |
| Total Liabilities                 | 2,102,625                  | 2,459,056                 | 2,178,591                  | 317,357                    | 627,083                   | 443,395                    |  |  |
| Total Equity and Liabilities      | 2,704,070                  | 2,829,262                 | 2,757,146                  | 867,870                    | 936,850                   | 960,612                    |  |  |
| NAV per ordinary share (US cents) | 30.47                      | 19.06                     | 29.77                      | 27.89                      | 15.94                     | 26.35                      |  |  |

# DEL MONTE PACIFIC LIMITED UNAUDITED STATEMENTS OF CHANGES IN EQUITY

|  | Share<br>capital | Share<br>premiu<br>m | Translatio<br>n reserve | Revaluation<br>reserve | Remeasure-<br>ment of<br>retirement<br>plan | Hedging<br>Reserve | Share<br>Option<br>reserve | Revenue<br>reserve | Reserve<br>for own<br>shares | Totals   | Non-<br>controlling<br>interest | Total<br>equity |
|--|------------------|----------------------|-------------------------|------------------------|---|--------------------|----------------------------|--------------------|------------------------------|----------|---------------------------------|-----------------|
|  | US\$'000         | US\$'000             | U\$\$'000               | US\$'000               | US\$1000                                    | US\$'000           | US\$'000                   | US\$'000           | US\$'000                     | US\$'000 | US\$'000                        | US\$'000        |
| Group<br>Fiscal Year 2017  |                  |                      |                         |                        |   |                    |                            |                    |                              | 174.7    |                                 |                 |
| At 1 May 2016, restated  | 19,449           | 214,843              | (59,813)                | 8,002                  | (10,833)                                    | (17,502)           | 1,031                      | 160,631            | (802)                        | 315,006  | 61,971                          | 376,977         |
| Total comprehensive income for<br>the period                             |                  |                      |                         |                        |   |                    |                            |                    |                              |          |                                 |                 |
| Profit for the period Other comprehensive Income                         |                  | -                    | -                       | -                      | _   | -                  | -                          | 21,459             | -                            | 21,459   | (2,976)                         | 18,483          |
| Currency translation differences<br>recognised directly in equity        | _                | -                    | (17,437)                | _                      | _   | _                  | _                          | -                  | _                            | (17,437) | (1)                             | (17,438)        |
| Gain on property revaluation   | -                | _                    | _                       | 3,481                  | -   | _                  | _                          | -                  | -                            | 3,481    | _                               | 3,481           |
| Remeasurement of retirement plan<br>Effective portion of changes in fair | -                | -                    | -                       | -                      | 3,921                                       | -                  | -                          | -                  | -                            | 3,921    | 463                             | 4,384           |
| value of cash flow hedges  | _                | -                    | _                       |                        |   | 8,394              | _                          | -                  | _                            | 8,394    | 991                             | 9,385           |
| Total other comprehensive<br>income                                      |                  | _                    | (17,437)                | 3,481                  | 3,921                                       | 8,394              | -                          | _                  | _                            | (1,641)  | 1,453                           | (188)           |
| Total comprehensive<br>(loss)/income for the period                      |                  | _                    | (17,437)                | 3,481                  | 3,921                                       | 8 394              | -                          | 21,459             |                              | 19,818   | (1,523)                         | 18,295          |
| Transactions with owners records directly in equity                      | ed               |                      |                         |                        |   |                    |                            |                    |                              |          |                                 |                 |
| Contributions by and distributions owners                                | s to             |                      |                         |                        |   |                    |                            |                    |                              |          |                                 |                 |
| Value of employee services<br>received for issue of share                |                  |                      |                         |                        |   |                    |                            |                    |                              |          |                                 |                 |
| options  | -                | -                    | -                       | -                      | -   | -                  | 632                        | -                  | -                            | 632      | 130                             | 762             |
| Payment of dividends Total contributions by and                          |                  |                      |                         |                        |   |                    | <del>_</del> _             | (25,828)           |                              | (25,828) |                                 | (25,828)        |
| distributions to owners  |                  | _                    |                         | _                      |   | _                  | 632                        | (25,828)           |                              | (25,196) | 130                             | (25,066)        |
| At 31 January 2017   | 19,449           | 214,843              | (77,250)                | 11,483                 | (6,912)                                     | (9,108)            | 1,663                      | 156,262            | (802)                        | 309,628  | 60,578                          | 370,206         |

49,449 478,185

(88,861)

10,885

At 31 January 2018

# DEL MONTE PACIFIC LIMITED UNAUDITED STATEMENTS OF CHANGES IN EQUITY (CONTINUED)

|   | Share<br>capital | Share<br>premiu<br>m | Translatio<br>n reserve | Revaluation reserve | Remeasure-<br>ment of<br>retirement<br>plan | Hedging<br>Reserve | Share<br>Option<br>reserve | Revenue<br>reserve | Reserve<br>for own<br>shares | Totals   | Non-<br>controlling<br>interest | Total<br>equity |
|---|------------------|----------------------|-------------------------|---------------------|---|--------------------|----------------------------|--------------------|------------------------------|----------|---------------------------------|-----------------|
|   | U\$\$'000        | U\$\$'000            | US\$'000                | US\$1000            | US\$'000                                    | US\$'000           | US\$'000                   | US\$1000           | US\$'000                     | US\$'000 | U\$\$'000                       | U\$\$'000       |
| Group<br>Fiscal Year 2018   |                  |                      |                         |                     |   |                    |                            |                    |                              |          |                                 |                 |
| At 1 May 2017   | 39,449           | 390,320              | (78,087)                | 10,885              | 1,808                                       | (7,443)            | 1,779                      | 159,169            | (802)                        | 517,078  | 61,477                          | 578,555         |
| Total comprehensive income for<br>the period                      |                  |                      |                         |                     |   |                    |                            |                    |                              |          |                                 |                 |
| Loss for the period<br>Other comprehensive income                 | _                | _                    | _                       | -                   | •   | -                  | _                          | (40,446)           | -                            | (40,446) | (11,000)                        | (51,446)        |
| Currency translation differences<br>recognised directly in equity | -                | -                    | (10,774)                | -                   | -   | -                  | _                          | _                  | -                            | (10,774) | 2                               | (10,772)        |
| Remeasurement of retirement plan                                  |                  | -                    | -                       | -                   | 1,724                                       | -                  | -                          | -                  | -                            | 1,724    | 231                             | 1,955           |
| Effective portion of changes in fair<br>value of cash flow hedges | _                | -                    | _                       | _                   | _   | 3,065              | _                          | _                  | _                            | 3,065    | 362                             | 3,427           |
| Total other comprehensive   |                  |                      | 440.77.0                |                     |   |                    |                            |                    |                              |          |                                 |                 |
| income<br>Total comprehensi <del>ve</del>                         |                  |                      | (10,774)                | _                   | 1,724                                       | 3,065              |                            |                    |                              | (5,985)  | 595                             | (5,390)         |
| (loss)/income for the period                                      |                  |                      | (10,774)                |                     | 1,724                                       | 3,065              |                            | (40,446)           | _                            | (46,431) | (10,405)                        | (56,836)        |
| Transactions with owners records directly in equity               | d                |                      |                         |                     |   |                    |                            |                    |                              |          |                                 |                 |
| Contributions by and distributions owners                         | s to             |                      |                         |                     |   |                    |                            |                    |                              |          |                                 |                 |
| Value of employee services received for issue of share            |                  |                      |                         |                     |   |                    | 240                        |                    |                              | 240      |                                 |                 |
| options<br>Issuance of new  | <del></del>      |                      |                         |                     |   |                    | 318                        | -                  |                              | 318      |                                 | 318             |
| ordinary/preference shares  | 10,000           | 90,000               | -                       | -                   | -   | -                  | _                          | -                  | -                            | 100,000  | -                               | 100,000         |
| Transaction cost from issue of<br>preference shares               | -                | (2,085)              | _                       | _                   | -   | _                  | _                          | -                  | _                            | (2,085)  | -                               | (2,085)         |
| Release of share awards   | _                | (50)                 | -                       | -                   | -   | -                  | (466)                      | -                  | 516                          | -        | _                               | -               |
| Payment of Dividends  | _                | _                    | -                       |                     |   | _                  | -                          | (18,507)           | -                            | (18,507) | -                               | (18,507)        |
| Total contributions by and<br>distributions to owners             | 10,000           | 87,865               | _                       | _                   | _   | _                  | (148)                      | (18,507)           | 516                          | 79,726   | _                               | 79,726          |

3,532

(4,378)

1,631

100,216

(286) 550,373

51,072 601,445

# DEL MONTE PACIFIC LIMITED UNAUDITED STATEMENTS OF CHANGES IN EQUITY (CONTINUED)

| Company  | Share<br>Capital<br>US\$'000 | Share<br>Premium<br>US\$'000 | Translation<br>Reserve<br>US\$'000 | Revaluation<br>reserve<br>US\$1000 | Remeasure<br>-ment<br>retirement<br>plan<br>US\$'000 | Share<br>option<br>reserve<br>US\$'000 | Hedging<br>Reserve<br>US\$'000 | Reserve for<br>own shares<br>US\$'000 | Retained<br>eamings<br>US\$'000 | Total<br>Equity<br>US\$'000 |
|--|------------------------------|------------------------------|------------------------------------|------------------------------------|--|--|--------------------------------|---------------------------------------|---------------------------------|-----------------------------|
| Fiscal Year 2017   |                              |                              |                                    |                                    |  |  |                                |                                       |                                 |                             |
| At 1 May 2016, as restated   | 19,449                       | 214,982                      | (59,813)                           | 8,002                              | (10,833)   | 1,031                                  | (17,502)                       | (802)                                 | 160,631                         | 315,145                     |
| Total comprehensive income for the period<br>Profit for the period   | _                            | _                            | -                                  | -                                  | -  | -                                      | -                              | _                                     | 21,459                          | 21,459                      |
| Other comprehensive income   |                              |                              |                                    |                                    |  |  |                                |                                       |                                 |                             |
| Currency translation differences   | _                            | -                            | (17,437)                           | -                                  | _  | -                                      | -                              | -                                     | -                               | (17,437)                    |
| Gain on property revaluation, net of tax   | -                            | -                            | -                                  | 3,481                              | _  | _                                      | _                              | _                                     | _                               | 3,481                       |
| Remeasurement of retirement plans, net of tax  | _                            | _                            | _                                  | -                                  | 3,921  | -                                      | -                              | -                                     | _                               | 3,921                       |
| Effective portion of changes in fair value of cash flow hedges, net of tax   | _                            | _                            | _                                  | -                                  | -  | -                                      | 8,394                          | _                                     | <del></del>                     | 8,394                       |
| Total other comprehensive income (loss)  |                              | _                            | (17,437)                           | 3,481                              | 3,921  | _                                      | 8,394                          | -                                     | _                               | (1,641)                     |
| Total comprehensive income (loss) for the<br>period  | _                            | -                            | (17,437)                           | 3,481                              | 3,921  | _                                      | 8,394                          | _                                     | 21,459                          | 19,818                      |
| Transactions with owners of the Company reco<br>directly in equity<br>Contributions by and distributions to owners of<br>Company | -                            |                              |                                    |                                    |  |  |                                |                                       |                                 |                             |
| Value of employee services received for issue of share options   | _                            | _                            | _                                  | _                                  | -  | 632                                    | -                              |                                       | _                               | 632                         |
| Payment of dividends   | _                            | _                            |                                    |                                    | -  | -                                      | _                              | _                                     | (25,828)                        | (25,828)                    |
| Total contributions by and distributions to owners   | _                            | _                            | -                                  |                                    |  | 632                                    | _                              |                                       | (25,828)                        | (25,196)                    |
| At 31 January 2017   | 19,449                       | 214,982                      | (77,250)                           | 11,483                             | (6,912)  | 1,663                                  | (9,108)                        | (802)                                 | 156,262                         | 309,767                     |

# DEL MONTE PACIFIC LIMITED UNAUDITED STATEMENTS OF CHANGES IN EQUITY (CONTINUED)

| Company  | Share<br>capital<br>US\$'000 | Share<br>premium<br>US\$'000 | Translation<br>Reserve<br>US\$'000 | Revaluation<br>Reserve<br>US\$'000 | Remeasure<br>-ment<br>Retirement<br>Plan<br>US\$'000 | Share<br>Option<br>Reserve<br>US\$'000 | Hedging<br>Reserve<br>US\$'000 | Reserve for<br>own shares<br>US\$'000 | Retained<br>earnings<br>US\$'000 | Total<br>Equity<br>US\$'000 |
|--|------------------------------|------------------------------|------------------------------------|------------------------------------|--|--|--------------------------------|---------------------------------------|----------------------------------|-----------------------------|
| Fiscal Year 2018   |                              |                              |                                    |                                    |  |  |                                | •••                                   |                                  |                             |
| At 1 May 2017  | 39,449                       | 390,459                      | (78,087)                           | 10,885                             | 1,808  | 1,779                                  | (7,443)                        | (802)                                 | 159,169                          | 517,217                     |
| Total comprehensive loss for the period<br>Loss for the period   | _                            | _                            | -                                  | _                                  | _  | _                                      | -                              | -                                     | (40,446)                         | (40,446)                    |
| Other comprehensive income   |                              |                              |                                    |                                    |  |  |                                |                                       |                                  |                             |
| Currency translation differences   |                              | _                            | (10,774)                           |                                    | _  |  | _                              |                                       |                                  | (10,774)                    |
| Remeasurement of retirement plans, net of tax  | -                            | _                            |                                    | -                                  | 1,724  | -                                      | _                              | -                                     | -                                | 1,724                       |
| Effective portion of changes in fair value of cash flow hedges, net of tax   | _                            | _                            | _                                  | _                                  |  | _                                      | 3.065                          |                                       |                                  | 3,065                       |
| Total other comprehensive income (loss)  | <u> </u>                     |                              | (10,774)                           |                                    | 1.724  | <del></del>                            | 3,065                          | <del></del>                           |                                  | (5,985)                     |
| Total comprehensive income (loss) for the<br>period  |                              |                              | (10,774)                           | <u>-</u>                           | 1,724  | -                                      | 3,065                          |                                       | (40,446)                         | (46,431)                    |
| Transactions with owners of the Company reco<br>directly in equity<br>Contributions by and distributions to owners or<br>Company<br>Value of employee services received for issue of | •                            |                              |                                    |                                    |  |  |                                |                                       |                                  |                             |
| share options  | -                            | _                            | _                                  | -                                  | _  | 319                                    | _                              | _                                     | -                                | 319                         |
| Issuance of preference shares  | 10,000                       | 90,000                       | _                                  | _                                  | _  | -                                      | _                              | -                                     | _                                | 100,000                     |
| Transaction cost from issue of preference shares   | _                            | (2,085)                      | -                                  | _                                  | -  | _                                      | _                              | _                                     | _                                | (2,085)                     |
| Release of share awards granted<br>Payment of dividends  | =                            | (50)                         | _                                  | _                                  | Ξ  | (466)                                  | -                              | 516<br>—                              | (18,507)                         | (18,507)                    |
| Total contributions by and distributions to owners   | _                            | 87,865                       | -                                  | _                                  | _  | (147)                                  | _                              | 516                                   | (18,507)                         | 79,727                      |
| At 31 January 2018   | 49,449                       | 478,324                      | (88,861)                           | 10,885                             | 3,532  | 1,632                                  | (4,378)                        | (286)                                 | 100,216                          | 550,513                     |

# DEL MONTE PACIFIC LIMITED UNAUDITED CONSOLIDATED STATEMENT OF CASH FLOWS

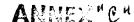
|  | For the three | months ended | For the nine r | nonths ended |
|--|---------------|--------------|----------------|--------------|
| Amounts in US\$'000                                      | 31 Ja         | inuary       | 31 Ja          | nuary        |
|  | FY2018        | FY2017       | FY2018         | FY2017       |
|  |               | (Restated,   |                | (Restated,   |
|  | (Unaudited)   | Unaudited)   | (Unaudited)    | Unaudited)   |
| Cash flows from operating activities                     |               |              |                |              |
| Profit (loss) for the period                             | (44,840)      | 4,924        | (51,446)       | 18,483       |
| Adjustments for:   |               |              |                |              |
| Depreciation of property, plant and equipment            | 38,088        | 32,515       | 105,908        | 93,419       |
| Amortisation of intangible assets                        | 1,667         | 2,337        | 6,117          | 7,010        |
| Impairment loss on property, plant and equipment         | 410           | _            | 22,301         | _            |
| Gain/(loss) on disposal of property, plant and equipment | 321           | 181          | (11,831)       | 385          |
| Equity-settled share-based payment transactions          | 103           | 225          | 314            | 763          |
| Share in net loss of joint venture, net of tax           | 70            | 454          | 1,218          | 1,230        |
| Finance income   | (236)         | (1,313)      | (4,312)        | (5,411)      |
| Finance expense  | 25,580        | 29,929       | 78,186         | 85,450       |
| Tax expense (benefit) – net                              | 36,141        | (6,920)      | 15,311         | (8,490)      |
| Net loss (gain) on derivative financial instrument       | (123)         | (217)        | 528            | 1,183        |
| Operating profit before working capital changes          | 57,181        | 62,115       | 162,294        | 194,022      |
| Changes in:  |               |              | -              |              |
| Other assets   | 3,440         | 622          | 21,940         | 2,271        |
| Inventories  | 196,308       | 150,155      | 5,723          | (155,682)    |
| Biological assets  | (8,343)       | (2,789)      | (23,971)       | (3,766)      |
| Trade and other receivables                              | 60,978        | 87,357       | (36,379)       | 2,437        |
| Prepaid and other current assets                         | 5,650         | 7,458        | 17,215         | 8,452        |
| Trade and other payables                                 | (100,793)     | (105,730)    | (17,379)       | (15,980)     |
| Employee Benefit   | 4,174         | (3,714)      | 12,010         | 3,749        |
| Operating cash flow                                      | 218,595       | 195,474      | 141,453        | 35,503       |
| Income taxes paid  | (513)         | (1,799)      | (1,497)        | (1,824)      |
| Net cash flows from operating activities                 | 218,082       | 193,675      | 139,956        | 33,679       |
| Cash flows from investing activities                     |               |              |                |              |
| Interest received  | 145           | (11,495)     | 378            | 313          |
| Proceeds from disposal of property, plant and equipment  | 26            | 356          | (12,432)       | 1,839        |
| Purchase of property, plant and equipment                | (32,166)      | (34,743)     | (67,497)       | (100,696)    |
| Additional investment in joint venture                   | (52,100)      | (700)        | (1,544)        | (3,570)      |
| Net cash flows used in investing activities              | (32,590)      | (46,582)     | (81,095)       |              |
| Het cash none used in illresting activities              | (32,330)      | (40,562)     | (01,033)       | (102,114)    |

To be continued

| Amounts in US\$'000  | For the three m | onths ended<br>anuary | For the nine months ended<br>31 January |              |  |
|--|-----------------|-----------------------|---|--------------|--|
| The state of the s | FY2018          | FY2017                | FY2018                                  | FY2017       |  |
|  |                 | (Restated.            | 2010                                    | (Restated,   |  |
|  | (Unaudited)     | Unaudited)            | (Unaudited)                             | Unaudited)   |  |
| Cash flows from financing activities   | ,               | ,                     | (,                                      | orrada, iod, |  |
| Interest paid  | (23,811)        | (24,014)              | (72,170)                                | (71,840)     |  |
| Proceeds of borrowings   | 60,872          | 135,322               | 582,039                                 | 746,690      |  |
| Repayment of borrowings  | (296,705)       | (249,544)             | (648,715)                               | (593,844)    |  |
| Dividends paid   | _               | -                     | (18,507)                                | (25,828)     |  |
| Proceeds from issue of share capital   | 100,000         | _                     | 100,000                                 | ` -          |  |
| Transactions costs related to rights issue   | (2,086)         | _                     | (2,086)                                 | (1)          |  |
| Net cash flows from financing activities   | (161,730)       | (138,236)             | (59,439)                                | 55,177       |  |
| Net increase/(decrease) in cash and cash equivalents   | 23,762          | 8,857                 | (578)                                   | (13,258)     |  |
| Cash and cash equivalents at 1 May   | 23,030          | 23,489                | 37,571                                  | 47,203       |  |
| Effect of exchange rate fluctuations on cash held  | (5,010)         | (409)                 | 4,789                                   | (2,008)      |  |
| Cash and cash equivalents at 31 January  | 41,782          | 31,937                | 41,782                                  | 31,937       |  |

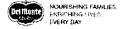
| One-off expenses/(income)                              |                       | hree months e                       | nded        |                       | nine months e         | nded          |
|--|-----------------------|-------------------------------------|-------------|-----------------------|-----------------------|---------------|
| in US\$ million  | FY2018<br>(Unaudited) | S1 January<br>FY2017<br>(Unaudited) | %<br>Change | FY2018<br>(Unaudited) | FY2017<br>(Unaudited) | %<br>Change   |
|  |                       |                                     |             |                       |                       |               |
| Closure of North Carolina plant                        | _                     | 0.9                                 | nm          | _                     | 3.6                   | nm            |
| Closure of Sager Creek Arkansas plant                  | 6.8                   | -                                   | nm          | 13.3                  | _                     | nm            |
| Closure of Plymouth, Indiana plant                     | (0.8)                 | _                                   | nm          | 13.3                  | _                     | nm            |
| Severance  | 2.5                   | 4.5                                 | (44.4)      | 3.8                   | 8.2                   | (53.7)        |
| Others   | 2.7                   | _                                   | nm          | 5.3                   |                       | nm            |
| Total (pre-tax basis)                                  | 11.2                  | 5.4                                 | 107.4       | 35.7                  | 11.8                  | 202.5         |
| Write off of deferred tax assets (non-cash)*           | 39.8                  | _                                   | 100.0       | 39.8                  |                       | 100.0         |
| Tax impact for the other one-off items                 | (4.3)                 | (2.0)                               | 115.0       | (13.6)                | (4.2)                 | 223.8         |
| Non-controlling interest                               | (4.9)                 | (0.4)                               | nm          | (6.5)                 | (0.8)                 | 712.5         |
| Total (post-tax and post non-<br>controlling interest) | 41.8                  | 3.1                                 | nm          | 55.4                  | 6.8                   | <b>714</b> .7 |

<sup>\*</sup>The Group wrote off US\$39.8 million of deferred tax assets at DMFI due to the change in Federal income tax rate from 35% to 21%. Other companies in the US with deferred tax assets have similar write-offs due to the reduction in income tax rates. However, this should be more than offset by the reduced tax rates in future years which will be substantial.



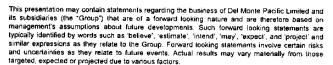
the street of the street has great decreases

# DEL MONTE PACIFIC 3Q FY2018 RESULTS 8 March 2018





## Disclaimer



Representative examples of these factors include (without limitation) general economic and business conditions, change in business strategy or development plans, weather conditions, crop yields, service providers' performance, production efficiencies, input costs and availability, competition, shifts in customer demands and preferences, market acceptance of new products, industry trends, and changes in government and environmental regulations. Such factors that may affect the Group's future financial results are detailed in the Annual Report. The reader is cautioned to not unduly rely on these forward-looking statements.

Neither the Group nor its advisers and representatives shall have any liability whatsoever for any loss arising, whether directly or indirectly, from any use or distribution of this presentation or its contents.

This presentation is for information only and does not constitute an invitation or offer to acquire, purchase or subscribe for shares in Del Monte Pacific.



#### Contents

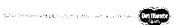
- Summary
- 3Q FY2018 Results
- 9M FY2018 Results
- Preference Shares
- DMPLIPO
- Market Updates
- Sustainability
- Outlook





# Notes to the 3Q FY2018 Results

- 1. Third quarter is 1 November 2017 to 31 January 2018.
- DMPU's effective stake in DMFI is 89.4%, hence the non controlling interest line (NCI) in the P&L. Net income/(loss) is net of NCI
- 3. DMPL Group adopted the amendments to IAS 16 and IAS 41 (Agriculture: Bearer Plants in April 2017). The change in accounting standard was applied retrospectively. This involved reclassifying a portion of biological assets to plant, property and equipment leading to much higher depreciation expense. However, for EBITDA calculation, the Group retained the old calculation using the lower depreciation for comparability.









## 3Q Highlights

- Sales and market shares in the USA grew with innovation and brand building activities, offset by a decline in DMPL Group's exports of pineapple juice concentrate.
- One-off expenses, mainly the non-cash US\$39.8m write-off of deferred tax assets in the USA due to new tax rates, led to a net loss of US\$38.4m. Without the one-off expenses, the Group would have generated a net income of US\$3.4m.
- DMPL Preference Shares second tranche offering raised US\$100m, significantly reducing gearing.
- Planned Del Monte Philippines IPO will further improve the capital structure of the Group.





#### Outlook

- Barring unforeseen circumstances and excluding one-off expenses, the Group is expected to be profitable for FY2018
- Major emphasis on responding to consumer trends through:
  - Strengthening the core business
    - -- healthier options and new products
    - -- marketing and trade promotion
    - channel development
  - · Focusing on businesses that are on-trend and rationalising non-profitable ones
  - Innovating -- process and packaging technology
    - agriculture and manufacturing technology
  - Executing digital strategy
- Improving financial performance through:
  - G&A cost optimisation and multiyear restructuring for operations and supply chain



## DMPL 3Q FY2018 Group Results Summary

Sales of US\$599.8m, -0.7%

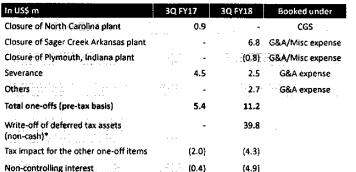
| Sales       |            |                | 9        | 6 Change        |
|-------------|------------|----------------|----------|-----------------|
| US          |            |                |          | +0.2            |
| Philippines |            |                | +4 (in   | peso terms +8)  |
| S&W         |            |                |          | -16             |
| FieldFresh  | india (equ | ity accounted) | +8 (in r | rupee terms +3) |

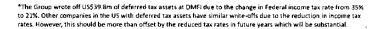
All figures below without one-off items and vs prior year quarter:

- EBITDA of US\$46.4m, down 6% from US\$49.2m due to planned higher trade promotion and marketing in DMFI (incremental US\$18.7m)
- Operating profit of US\$27.9m, down 18% from US\$34.1m
- Net profit of US\$3.4m, down 71% from US\$11.6m



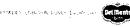
Total one-offs (net of tax and NCI)





3.1

41.8







# DMPL 3Q FY2018 Results - As Reported

| in US\$m                   | 3Q<br>FY2017<br>(Restated) | 3Q<br>FY2018 | Chg (%)  | Comments  |
|----------------------------|----------------------------|--------------|----------|---|
| Turnover                   | 604.2                      | 599.8        | -0.7     | Higher USA sales offset by lower PJC exports  |
| Grass profit               | 125,7                      | 119.1        | -5.2     | Lower sales and higher trade promotion spending   |
| EBITDA                     | 43.8                       | 34.9         | -20.1    | Includes one-off expenses of US\$11.2m (due to planned plant rationalisation) and marketing investments in USA                        |
| Operating profit           | 28.7                       | 16.7         | -41.7    | Same as EBITDA comment  |
| Net finance<br>expense     | (28.4)                     | (25.3)       | -10.6    | Lower level of borrowings   |
| FieldFresh<br>equity share | (0.5)                      | 0.1          | +120.0   | Improved sales and margins  |
| Тах                        | 6.9                        | (36.1)       | nm       | Wrote off non-cash US\$39.8 million of deferred tax assets (DTA) at DMFI due to the change in Federal income tax rate from 35% to 21% |
| Net profit/(loss)          | 8.5                        | (38.4)       | nm       | DTA write-off plus other one-offs in EBITDA comment   |
| Net debt                   | 1,956.2                    | 1,605.1      | -17.9    | Payment of ~US\$300m loans after the issuance of preference shares  |
| Gearing (%)                | 528.4                      | 266.9        | -262ppts | Same as above   |



# **3Q FY2018 Turnover Analysis**



| Americas     | +0.4%  | Higher volume of packaged fruit and broth, and<br>increased retail sales partially offset by higher trade<br>promotion and distribution losses in packaged<br>tomatoes |
|--------------|--------|--|
| Asia Pacific | -0.6%  | Philippines sales were up driven by expanded<br>penetration and increased consumption of its<br>beverage and culinary products into the peak<br>season of Christmas    |
|              |        | Lower S&W sales due to lower packaged pineapple<br>sales in North Asia from increased competition from<br>cheaper-priced products from Thailand                        |
| Europe       | -39.0% | <ul> <li>Reduced sales of pineapple juice concentrate and<br/>processed pineapple</li> </ul>   |



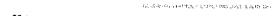
# **DMPL 9M FY2018 Group Results Summary**

Sales of US\$1.7 billion, -0.5% on lower USA sales

| - US   | -1.6                     |
|--|--------------------------|
|  |                          |
| Philippines  | +0.1 (in peso terms +6)  |
| S&W Harris Committee of the Committee of |                          |
| FieldFresh India (equity accounted)  | +5 (in rupee terms +0.3) |

All figures below without one-off items and vs prior year period:

- EBITDA of US\$131.6m, down 14% from US\$152.3m due to planned higher trade promotion and marketing in DMFI (incremental US\$42.1m)
- Operating profit of US\$74.7m, down 28% from US\$103.1m
- Net profit of US\$14.9m, down 47% from US\$28.3m





# One-off Items

| In US\$ m                                       | 9M FY17 | 9M FY18 | Booked under     |
|---|---------|---------|------------------|
| Closure of North Carolina plant                 | 3.6     | -       | CGS              |
| Closure of Sager Creek Arkansas plant           | -       | 13.3    | G&A/Misc expense |
| Closure of Plymouth, Indiana plant              |         | 13.3    | G&A/Misc expense |
| Severance                                       | 8.2     | 3.8     | G&A expense      |
| Others  |         | 5.3     | G&A expense      |
| Total one-offs (pre-tax basis)                  | 11.8    | 35.7    |                  |
| Write-off of deferred tax assets<br>(non-cash)* | -       | 39.8    |                  |
| Tax impact for the other one-off items          | (4.2)   | (13.6)  |                  |
| Non-controlling interest                        | (0.8)   | (6.5)   |                  |
| Total one-offs (net of tax and NCI)             | 6.8     | 55.4    |                  |

<sup>\*</sup>The Group wrote off USS39.8m of deferred tax assets at DMFI due to the change in Federal income tax rate from 35% to 21%. Other companies in the US with deferred tax assets have similar write-offs due to the reduction in income lax rates. However, this should be more than offset by the reduced tax rates in future years which will be substantial.



# DMPL 9M FY2018 Results - As Reported

|                            |                            |              |          | •   |
|----------------------------|----------------------------|--------------|----------|---|
| In US\$m                   | 9M<br>FY2017<br>(Restated) | 9M<br>FY2018 | Chg (%)  | Comments  |
| Turnover                   | 1,707.6                    | 1,698.3      | -0.5     | Higher Asia sales offset by lower USA sales   |
| Grass profit               | 367.8                      | 345.4        | -61      | Lower sales and higher trade promotion spending   |
| EBITDA                     | 140.5                      | 95.7         | -31.9    | Includes one-off expenses of US\$35.7m (due to<br>planned plant (ationalisation) and markeling<br>investments in USA                  |
| Operating profit           | 91.3                       | 39.0         | -57.3    | Same as EBITDA comment  |
| Net finance<br>expense     | (80.0)                     | (73.9)       | -7.7     | Lower level of borrowings   |
| FieldFresh<br>equity share | (1.2)                      | (0.4)        | -66.7    | Improved sales and margins  |
| Tax                        | 8.5                        | (15.3)       | om       | Wrote off non-cash US\$39.8 million of deferred tax assets (DTA) at DMFI due to the change in Federal income tax rate from 35% to 21% |
| Net profit/(loss)          | 21.5                       | (40.4)       | nm       | DTA write-off plus other one-offs in EBITDA comment   |
| Net debt                   | 1,956.2                    | 1,605.1      | -17.9    | Payment of ~US\$300m loans after the issuance of preference shares  |
| Gearing (%)                | 528.4                      | 266.9        | -262ppts | Same as above   |

# to the transfer of the control of th

# 9M FY2018 Turnover Analysis



| Americas     | -18%   | Distribution losses in the packaged tomato category, unfavourable pricing in foodservice and USDA, and higher trade promotion spending  |
|--------------|--------|---|
| Asia Pacific | +3.0%  | Philippines expanded penetration and increased<br>consumption of its packaged pineapple product<br>following improvement in supply, coupled with<br>higher sales of culinary products |
|              |        | Higher S&W fresh pineapple sales  |
| Europe       | +10.1% | Higher packaged pineapple sales   |



# Preference Share Offering (2<sup>nd</sup> Tranche)

- DMPL raised US\$100m from the offer of Series A-2 Preference Shares in December 2017
- Coupon rate of 6.5% per annum payable semi-annually
- Listed on 15 December 2017 on the Philippine Stock Exchange (PSE)
- DMPL raised US\$200 million from the first tranche offering of Preference Shares which were listed on the PSE on 7 April 2017. The first dividend for the first tranche was paid on 9 October 2017 at US\$0.33125 per Share (semi-annual payment)
- Total proceeds of ~US\$300m from the two tranches substantially paid down a loan bringing DMPL's gearing to 2,7x from 5,3x



DMPL Preference Share Offering (2<sup>nd</sup> Tranche) Roadshow

# **Del Monte Philippines IPO**

- DMPL plans to sell its 20% stake in its wholly-owned subsidiary, DMPI, through an IPO on the PSE
- Up to US\$320m of proceeds subject to book building and market conditions
- Consumer companies on the PSE are trading at an average 29x PE
- To further improve the Group's gearing

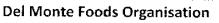


DMPI Institutional Investor Presentation





Market Updates for 3Q FY2018





 Gregory Longstreet was appointed DMFI's CEO effective 5 September 2017, responsible for DMFI's strategy, business and overall organisation

The expression and the property of the property

- He has outlined a four-point growth strategy for the brand:
  - building relevance through product differentiation
  - > driving innovation to address shifting consumer habits
  - expanding distribution into key growth areas -- perimeter of store and foodservice
  - and optimising the supply chain to make it more efficient and agile



- Greg appointed Bible Wu as Chief Marketing Officer effective 28 February 2018. To facilitate more synergies with the Innovation team in bringing DMFI's products to market, R&D is now part of the overall Marketing organisation under the CMO, an important step to drive innovation and support the investment in future products
- Appointed Brian Pitzele effective 5 February 2018 as VP to lead and strengthen Foodservice
- Under new leadership, the company has become more market-driven, innovative and aligned with consumer preferences

Del Reals

# United States of America

31% Market Share (#1) Canned Vegetable 37%

Market Share (#1) Canned Fruit 33%

Market Share (#2)
Plastic Fruit Cup

9% Market Share (#2) Canned Tomato



- Grew share in 3 out of 4 core categories in 3Q (Canned Vegetable +1.5 pts, Canned Fruit +0.7 pts, Fruit Cups +3.9 pts)
- Vegetable and Fruit results driven by increased marketing investments, compelling innovations, and strong execution against fundamentals at retail



To drive growth in market, Del Monte will continue to invest in building its brands, bringing differentiated and innovative products to market, and expanding distribution channels.









# **Del Monte Foods USA**

DMFI's 3Q sales up 0.2% to US\$451.5m

- Higher volume of packaged fruit and broth
- The Del Monte Fruit & Chia cups launched in 2Q are performing well. These are adult fruit cups which combine fruit and chia seeds

 $S_{\rm eff}(ds, z) = \log(S_{\rm eff}(z)) \log S_{\rm eff}(z) + \log(1+\delta_{\rm eff}(z)) \log(1+\delta_{\rm eff}(z))$ 

- DMFI followed this launch in 3Q with the introduction of Grab and Go fruit cups which are single-serve cups with 'sporks', for convenient snacking on the go
- These new products ride on current consumer trends of healthy living, snacking and convenience
- DMFI's market shares in canned vegetable and fruit, plastic fruit cup and broth categories increased during the quarter, driven by increased marketing investments, compelling innovations, and strong execution against fundamentals at retail

Source for market shares: Nelsen Scentrack dollar share, Total US Grocery + Walmart, 3M ending 27 January 2018
Canned market shares are for branded only, ex-private labels. Canned formed is a combined share for Del Monte, S&W and Contacting.



# Globbert of Whiteham discording says (vertextors)



## **Del Monte Foods USA**

In 3Q, DMFI contributed an EBITDA of US\$4.0m and a net loss of US\$54.8m to the Group

- As part of the Group's strategy to improve operational excellence, DMFI divested its underperforming Sager Creek vegetable business last 2Q. This involved shutting the production facility in Siloam Springs, Arkansas
- DMFI also shut its Plymouth, Indiana tomato production facility in 3Q to streamline operations and improve efficiency
- These resulted in additional one-off expenses in 3Q amounting to US\$11.2m pre-tax or US\$6.2m post-tax
- . Wrote off non-cash US\$39.8m of deferred tax assets due to the change in Federal income tax rate from 35% to 21%. However this should be more than offset by the reduced tax rates in future years which will be substantial
- . Moreover, the additional marketing and trade spend in the USA amounted to US\$18.7m for 3Q to strengthen the core business. This is reflected in the higher volume achieved

# Del Monte Foods Strategy



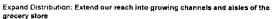
Build Relevance: Continually differentiate our brands and products in order to drive consumer preference

- Reinforce our points of difference (Del Monte's quality, College Inn's rich flavourful
- Elevate our taste, health and convenience credentials (non-GMO, All Natural, sea sall)
- Exploit pockets of growth

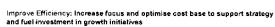


Drive Innovation: Address evolving consumer needs, shifts in eating behaviours and changing demographics

- Reach new consumer targets (Millennials)
- Extend into new usage occasions (in healthy snacking and dinner meals)
- Enter attractive adjacencies



- Establish leadership position in growing Foodservice and E-commerce
- · Expand presence in store perimeter



- Realign our manufacturing and supply chain footprint
- · Drive efficiencies in our sourcing model



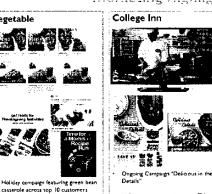
# الأمل فالحرارية الرائيسي والأفراق الأراب الإن الأفقال والأراب الرايات Innovation Highlights



- Unlocking the On-the-Go usage occasion with nearly 50% of US Food Consumption in Snacking
- · Portable Grab and Go Fruit Cups with spork in the lid 4 amazing flavours:
  - Grapefruit & Orange in Pomegranate Water
  - Mandarin Orange in Coconut Water
  - · Peaches in Strawberry Dragon Fruit Chia
  - · Pears in Blackberry Chia

# Marketing Highlights

Name of the Park



Ongoing media across TV, Online Video, Facebook, Pinterest and Search

- Holiday, ongoing media across TV. Print, Digital, and New Item Free Standing Inserts (FSI)



A SANTAR DALLARD

Ongoing campaign with trial-generating







# Foodservice Highlights



Foodbuy

Completed 3-year contract with Compast/Foodbuy which forces national distribution through Sysco

Del Monte branded items will now

- ry
  10 Canned Fruit Items
  5 Canned Vegetable Items
  Additional SKUs in limited



Expanding the portfolio by making successful retail items available to

# **Buy America Campaign**

www.delmontefoodserince-k I2.com

Supporting with email campaign to school foodservice directors

# Del Monte Philippines (DMPI)

- DMPI is the Group's 2<sup>nd</sup> largest subsidiary
- · Comprises of Philippines sales and exports
- 3Q sales of US\$144.2m, down 3% in peso terms due to lower exports of the industrial pineapple juice concentrate
- 9M sales of US\$411.7m, up 7.5% in peso terms



Del Monte 100% Pincapple Juices now in 1-litre Tetra Pak



# **Philippines**

85% Market Share (#1)

Canned Pineapple

75%

Market Share (#1) Canned Mixed Fruit 83%

Market Share (#1) Canned and Tetra RTD Juices

85%

41%

Market Share (#1) Tomato Sauce

Market Share (#1) Spaghetti Sauce

- Del Monte is the market leader across several categories
- Modern trade and convenience stores are growing fast: Dei Monte is strong in modern trade, generating
- Expanding foodservice sales, accounting for 17% of Philippine sales
- Competitive environment with Southeast Asian peer companies targeting the Philippines to innovate, diversify and premiumise
- E-commerce and digital are growing



To drive growth, continue to build new categories, channels and markets to ensure future competitiveness and growth

rket sheres. Nielsen Retail Index as of 3 months to December 2017



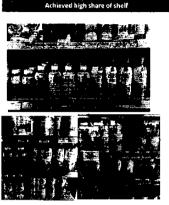
**Philippines** 

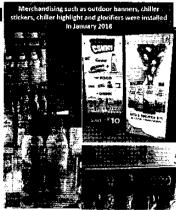
- · Philippines is the largest market of subsidiary Del Monte Philippines, Inc (DMPI)
- 3Q sales were up 8% in peso terms but up 4% in US dollar terms due to peso depreciation
- Expanded penetration and increased consumption of beverage and culinary products into peak Christmas season
- Initial foray into the 'juice with particulates' market with the introduction of Del Monte Juice & Chews in December 2017, an innovative snack-in-a-drink combining chewy bits of nata and pineapple with fruit juice blends. This is becoming increasingly popular amongst teens
- Foodservice sales remained strong, riding on the rapid expansion of quick service restaurants and convenience stores with partnerships and menu creation with major accounts

Del Monte Juice & Chews, the new fun snack-in-a-drink is now available in 7-Eleven



# Philippine Market Updates - Juice & Chews





Del Monte Juice Drinks continued to excite consumers with seasonal flavours in single serve cans!





. Made even more exciting via engaging digital shorts and supported in the trade via sampling in supermarkets

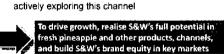






## Asia and the Middle East

- Consumers moving towards less processed and more natural food: S&W expanding sales of S&W Sweet 16 fresh pineapple
- E-commerce and digital are growing with North Asia having the largest share of E-commerce pie: S&W is actively exploring this channel







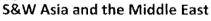












- . Sales of the S&W business were 16% lower
- Lower packaged pineapple sales in North Asia
- Increased competition from cheaper-priced products from Thailand impacting the Group's business most notably in China
- Launched S&W Fruit & Chia cups in 3 variants in NTUC Fairprice Singapore





Facebook ad of the new S&W Fruit & Chia

Facebook Christmas ad



# Launch of S&W Fruit & Chia Cups (Singapore)







Contractory graphics of Factories, Eff FactoPrice

Launch of Fruit & Chia at NTUC Fairprice - New product launch at the leading retailer of Singapore. Supported by a series of outdoor and in-store roving sampling activations as well as introductory price.



# FieldFresh India



 DMPL's share of profit was US\$0.1 million, a turnaround from the share of loss of US\$0.5 million in the prior year period

#### Tomato Ketchup Re-branding

المشارعة الإيلام والمراوية والماري الرابيع لايمان والمراوية المراوية المراو

Del Monte is a key player in the tomato-based sauces space, with a 5% share in supermarkets (No.3 national brand in supermarkets); New look introduced to better reflect category codes and brand values







# **New Product Launches**

- Sandwich Spread 450g and Pizza Pasta sauce 400g in a stand up spout pack
  - Building on the success of the spout format on Mayo 900g and 500g
  - Growth in Pasta/Pizza sauce category after 4 months of launch of the spoul
- Domestic pasta 200g at a per unit price of Rs.49
  - Act as a trial generator and recruitment pack
  - Riding on domestic pasta category's high growth







# Del Monte @ World Food India

- World Food India, a first of its kind event meant to highlight the potential of the Indian food processing industry, was
  organised by the ministry of food processing of India (MOPPI) from the 3° to 5° November 2017 at the India Gate
  lawns in New Delhi.
- FieldFresh Foods Pvt. Ltd, was a key participant in the event and showcased the Del Monte range of products in India
  as well as products of DMPI, Del Monte USA and S&W. FieldFresh also used the opportunity to officially announce its
  the up with KIKKOMAN to manufacture and market KIKKOMAN products in India with the aim of establishing a strong
  presence in the Oriental condiments space.
- The event was also graced by the presence of FieldFresh's board members, Mr. Rakesh Bharti Mittal, Mr. Rolando C.
   Gapud & Mr. Luis Alejandro who visited the Def Monte stall and interacted with the India team.



FieldFresh Foods Board member at the dinner hosted by the minister for Food Processing Industries, 5mt. Harsimrat Kaur Badal





FieldFresh Foods Board members at the stall

## Sustainability

- Improving Operational Excellence and Sustainability is one of the five strategic pillars of the Group
- Det Monte Philippines and the Cannery Employees Union signed a Memorandum of Agreement covering wage increases and improved benefits
- The JY Campos Centre where Manila office is located won the Don Emilio Abello Energy Efficiency Outstanding Award for achieving energy savings
- The Del Monte Foundation continues its community service programs through its Medical-Dental Missions, Technical Skills Training and Home Care Education







 Sales and market shares in the USA grew with innovation and brand building activities, offset by a decline in DMPL Group's exports of pineapple juice concentrate,

Kiral Description and such Agriguety fact

- One-off expenses, mainly the non-cash US\$39.8m write-off of deferred tax assets in the USA due to new tax rates, led to a net loss of US\$38.4m. Without the one-off expenses, the Group would have generated a net income of US\$3.4m.
- DMPL Preference Shares second tranche offering raised US\$100m, significantly reducing gearing.
- Planned Del Monte Philippines IPO will further improve the capital structure of the Group.





- Barring unforeseen circumstances and excluding one-off expenses, the Group is expected to be profitable for FY2018
- Major emphasis on responding to consumer trends through:
  - Strengthening the core business
    - -- healthier options and new products
    - -- marketing and trade promotion
    - -- channel development
  - Focusing on businesses that are on-trend and rationalising non-profitable ones
  - Innovating -- process and packaging technology
    - -- agriculture and manufacturing technology
  - · Executing digital strategy
- Improving financial performance through:
  - G&A cost optimisation and multiyear restructuring for operations and supply chain