

Regional

Results Review 28 October 2013

Buy (unchanged)

Share price: SGD0.87

PHP30.40

Target price: SGD1.25 (from SGD1.30)

PHP43.50

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Stock Information

<u>Description</u>: Del Monte Pacific engages in growing, processing, and selling canned and fresh pineapples, pineapple concentrate, tropical mixed fruit and tomato-based products. These products are sold under the brand names of Del Monte and S&W.

Ticker: Shares Issued (m): Market Cap (USD m): 3-mth Avg Daily Turnover (USD m): ST Index: Free float (%):	DELM SP 1,296.6 912.7 0.4 3,205.24
Free float (%):	33

Major Shareholder:	%
Nutri-Asia	67

Key Indicators

ROE	13.2
Net gearing (%):	65
BVPS/shr (USD):	0.20
Interest cover (x):	9.1

Historical Chart



Performance:

52-week High/Low SGD0.99/SGD0.421

	1-mth	3-mth	6-mth	1-yr	YTD
Absolute (%)	8.1	-7.4	6.1	100.8	69.8

Del Monte Pacific

Still on-course for a good year

3Q13 profit was in-line with expectations. While sales growth during the quarter was a miss, especially from the Philippines, this was compensated by higher-than-expected operating margins. Excluding one-off costs related to the Del Monte Foods (DMF) transaction and dual-listing this year, 9M13 net profit would be up 11% yoy, on course for a strong year. Nonetheless, we think investors would be most focused on its recent USD1.675b transformational deal to buy DMF.

Expect a stronger 4Q from the Philippines. 3Q13 revenue from its home market was flat yoy, and up just 4% in Peso terms. We understand that inventory with its general trade distributors was slightly high, hence the weak sale this quarter. From a positive perspective, this should prepare the company for a strong 4th quarter, which is seasonally most important. 9M13 revenue in this market is still up 11% and management is now guiding for 13% full-year growth versus their 15% expectation at the beginning of the year.

Structural improvements are evident. Branded business in Asia (ex-Philippines) returned to form after a weak 2Q, with sales up almost 40% yoy from a low-base. Continued build-out of this S&W brand is important, as it has structurally better margins compared to being an OEM supplier, especially for fresh fruits. There was some demand recovery for OEM export to Europe/ America, while another positive was evidence of pineapple juice concentrate (PJC) prices bottoming.

Healthy margins, if we exclude one-off expenses. Overall gross margins this quarter declined 40 basis point yoy, due to lower contribution from high-margin branded business. Even then, if one were to add back one-off expenses of USD1.7m related to the DMF transaction, operating margins would actually be 11.7% compared to 11.3% in 3Q12. Management expects another USD4.3m of DMF expenses in 4Q13 (USD15m in FY14), and we factor these in.

Maintain BUY. We make minor adjustments to our estimates and our TP of SGD1.25 (PHP43.50), still pegged to 15x FY15F combined entity. Given the nature of the transformational DMF deal, we believe taking a longer-term approach is fair. In the meantime, we await further details on this transaction, especially on funding strategy and cost.

Del Monte Pacific- Sumn	nary Earnings	s Table	Source: Mayba	ınk KE	
FY DEC (USD m)	2011	2012	2013F	2014F	2015F
Revenue	425.2	459.7	524.6	577.3	631.9
EBITDA	57.8	65.5	72.2	83.1	102.7
Recurring Net Profit	27.4	32.1	34.8	43.3	57.9
Recurring EPS (SG cents)	2.1	2.5	2.7	3.3	4.5
DPS (SG cents)	1.9	2.2	2.0	2.5	3.3
PER (x)	32.9	28.1	25.9	20.9	15.6
EV/EBITDA (x)	17.1	15.5	14.2	11.9	9.5
Div Yield (%)	2.7	3.2	2.9	3.6	4.8
P/BV (x)	3.3	2.9	3.4	3.3	3.1
ROE (%)	11.6	12.5	13.2	15.8	20.0
ROA (%)	6.5	6.5	6.7	7.8	9.9
Consensus Net Profit			33.6	43.9	59.6

Figure 1: 3Q13 Results Summary

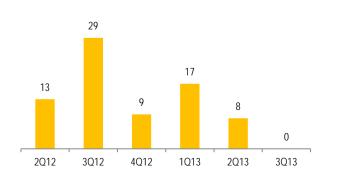
FYE Dec (USD'm)	3Q13	2Q13	3Q12	% YoY	% QoQ	MBKE FY2013F	YTD as % of FY forecast	Remarks
Sales	127.0	121.0	116.6	9%	5%	525.0	64%	Sales seasonally stronger in 4th quarter
Cost of sales	(95.3)	(92.7)	(87.1)	9%	3%	(398.4)	64%	
Gross profit	31.7	28.3	29.5	7%	12%	126.6	63%	
SG&A	(18.5)	(18.2)	(16.3)	14%	2%	(73.5)	66%	
Operating profit	13.1	10.1	13.2	0%	29%	53.0	59%	
Net finance	(2.0)	(2.0)	(1.0)	102%	1%	(6.8)	63%	
JV & Associates	(1.2)	(1.4)	(1.5)	-19%	-12%	(4.0)	96%	Start-up losses at India JV
Pretax profit	9.9	6.8	10.7	-7%	46%	42.2	55%	
Taxation	(2.8)	(8.0)	(2.5)	12%	270%	(8.8)	63%	
Minorities	0.1	0.1	0.1	-28%	-20%	0.5	53%	
Reported Net income	7.2	6.1	8.3	-13%	18%	33.9	53%	
Recurring NP	8.9	7.3	8.3	7%	22%	33.9	61%	Adding back USD2.9m in one-off M&A transaction and dual-listing costs
EPS (US cents)	0.55	0.47	0.77	-29%	17%	2.6	55%	· ·
DPS (USD cents)	0	0.62	0	na	-100%	2.0	32%	
Gross margin	24.9%	23.4%	25.3%			24.1%		
Operating margin	10.3%	8.4%	11.3%			8.0%		
Net margin	5.7%	5.1%	7.1%			6.5%		

Source: Company, Maybank KE

Weak sales in the Philippines. In the previous quarter, we alluded to some lumpy orders not making it to distributors in time for 2Q13. Considering this, 3Q13 would be even weaker than the numbers suggest, likely falling into negative yoy territory. Our understanding is that the company's general trade distributors likely over-stocked on processed fruits and culinary inventory in 1H13, on the back of Del Monte's strong promotional campaigns and as a replacement for canned juices which ran out of supply. These were now corrected in the last quarter, and inventory is now at normalized levels.

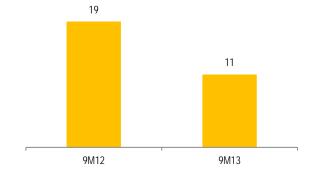
Ready for a strong 4Q. Taking a bigger picture perspective, 9M13 numbers from the Philippines are still very healthy, with revenue up 11% yoy even on peso weakness. In volume terms, yoy growth was estimated at 14%. 4th quarter is typically strongest seasonally (around 40% of FY) and the inventory correction means the company is still in a very good position for a strong finish to the full-year.

Figure 2: % yoy growth in the Philippines – We believe some distributor inventory correction is normal after 5 quarters of strong sales growth



Source: Company, Maybank KE

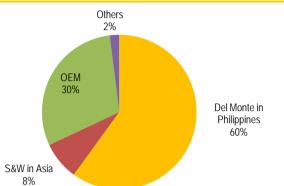
Figure 3: % yoy growth in the Philippines – Sales growth deceleration ytd partially caused by Peso depreciation of around 6% ytd



Source: Company, Maybank KE

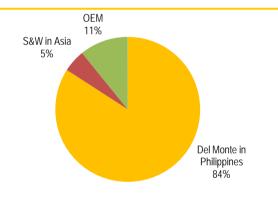
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Figure 4: Del Monte Pacific – revenue breakdown by segment, FY12 – Home market still contributes to majority of sales



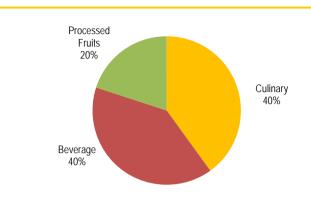
Source: Company, Maybank KE

Figure 6: FY12 operating profit breakdown



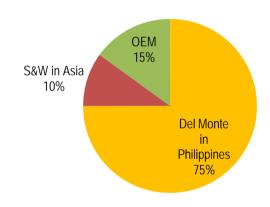
Source: Company, Maybank KE

Figure 5: Del Monte Philippines – revenue breakdown by segment, FY12



Source: Company, Maybank KE

Figure 7: FY15F operating profit breakdown – Less reliance on home market going forward



Source: Company, Maybank KE

Figure 8: DMF Transaction funding details

Total Cost paid consisting of:	1675
Company existing credit lines	80
Preference shares	350
New common shares	150
Major shareholder loan	165
Equity portion	745
Debt financing at target company level	930

Source: Company

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Figure 9: Our estimates on combined entity

The transaction is accretive immediately

USD m	Del Monte Pacific FY14F	Acquired Business	Combined entity	Remarks
Sales	572.0	1830	2340.3	DMPL supplied around USD62m to Del Monte Foods
Recurring EBITDA	82.7	178	260.7	Acquired business historical EBITDA USD178m DMPL based on FY13F estimate, Acquired based on
Depreciation & amort	(19.8)	(43.0)	(62.8)	historical DMPL based on FY13F estimate, Acquired based on
Interest Exp	(5.0)	0.0	(5.0)	historical
New Interest Exp	(11.6)	(80.3)	(91.8)	
PBT	51.4	54.8	106.1	
JV/ Associates	(2.5)	0.0	0.0	
Tax	(11.8)	(19.2)	(31.0)	DMPL based on 23%, Acquired based on 35%
Recurring net profit	39.5	35.6	75.1	
Preference shares dividend @7%	350.0		(24.5)	
Net profit to ord shareholders			50.6	

Source: Company, Maybank KE

Figure 10: Our estimates on debt cost and post-transaction valuations for combined entity

	•	•	
Debt cost estimate	Total (USD m)	Estimated %	Estimated cost (USD m)
Existing credit line	80	2%	(1.6)
Shareholders loan	165	4.5%	(7.4)
Debt financing	930	7.5%	(69.8)
Working capital loan	350	3%	(10.5)
Current Shareprice (SGD)	0.87		
Equity financing (USD m)	150	Exchange rate	1.24
New Shares (m)	213.8		
Previous number of shares (m)	1297.0		
Total Shares (m)	1510.8		
Market cap (SGD m)	1314.4		
Market cap (USD m)	1051.5		
Post transaction PER	21.5		
Post transaction EV/ EBITDA	10.4		

Source: Company, Maybank KE

Figure 11: Our Gearing analysis

Gearing analysis		
Del Monte Pacific FY14F estimated net debt	146.5	
Consolidated new total debt	1671.5	
Del Monte Pacific FY14F estimated equity	269.2	
New equity post transaction	769	
New Net-Debt/ Equity	2.2	
Interest Cover	3.4	
Net debt/ EBITDA	6.4	
EBITDA/ Interest Expense	2.8	

Source: Company, Maybank KE

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Figure 12: Our Case Scenarios:

Bear Case assumes acquired business remains in current state even by FY15

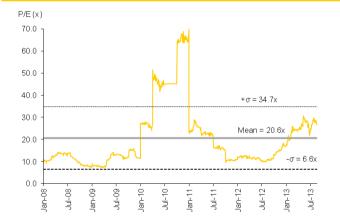
Base Case assumes acquired business margins revert to 2011 levels with no revenue growth

Bull Case assumes acquired business margins revert to 2011 levels, with 15% revenue growth during this period

Case Scenarios in FY15F	Target business	Target business	Target business
Target Business (USD m)	Bear	Base	Bull
Revenue	1,830.0	1,830.0	2104.5
EBITDA	178.0	241.0	277.2
Depreciation	(43.0)	(46.0)	(48.3)
Interest Expense	(80.3)	(80.3)	(80.3)
PBT	54.8	114.8	148.6
Tax	(19.2)	(40.2)	(52.0)
Net Income	35.6	74.6	96.6
Del Monte Pacific			
Revenue	631.9	631.9	631.9
EBITDA	102.7	102.7	102.7
Depreciation	(20.8)	(20.8)	(20.8)
Interest Expense	(14.2)	(14.2)	(14.2)
PBT	67.7	67.7	67.7
Tax	(15.6)	(15.6)	(15.6)
JV/ associates	(1.0)	(1.0)	(1.0)
Net Income	52.1	52.1	52.1
Combined Entity			
Revenue	2,461.9	2,461.9	2,736.4
EBITDA	280.7	343.7	379.9
Depreciation	(63.8)	(66.8)	(69.1)
Interest Expense	(94.5)	(94.5)	(94.5)
PBT	122.4	182.4	216.3
Tax	(34.7)	(55.7)	(67.6)
JV/ Associates	(1.0)	(1.0)	(1.0)
Net Income	87.7	126.7	148.7
Dividend to preference shares at 7%	(24.5)	(24.5)	(24.5)
Profit to ordinary shareholders	63.2	102.2	124.2
Total new shares (m)	1510.8	1510.8	1510.8
Ordinary EPS (USD)	4.2	6.8	8.2

Source: Company, Maybank KE

Figure 13:PER band since 2008



Source: Bloomberg, Maybank KE

Figure 14:P/BV band since 2008



Source: Bloomberg, Maybank KE

Figure 15: Peer comparison

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	Blbg		Share	Target	Market		PER		3-yr EPS	EV/EBITDA	P/B	R	OE	Div yield
	Code	ode Rating	price	Price	cap	2013E	2014E	2015E	CAGR (%)	2013E	2013E	2013E	2014E	2013E
			(Icl curr)	(Icl curr)	(USD m)	(x)	(x)	(x)	12-15E	(x)	(x)	(%)	(%)	(%)
Singapore-listed F&B														
SUPER GROUP	SUPER SP	Buy	4.30	6.00	1,939	23.1	20.2	17.6	20	16.3	5.2	21	22	2.5
YEO HIAP SENG	YHS SP	Hold	2.54	2.55	1,179	25.4	45.4	36.3	(14)	18.0	1.9	8	4	0.6
DEL MONTE PACIFIC	DELM SP	Buy	0.91	1.30	949	27.9	22.0	15.8	23	15.6	3.6	13	16	2.8
PETRA FOODS	PETRA SP	NR	3.50	NA	1,729	34.5	25.1	22.6	40	19.2	4.8	14	17	1.2
Average						27.7	28.2	23.1	17.4	17.3	3.9	13.9	14.6	1.8
ASEAN-listed F&B														
NESTLE (MYR)	NESZ MK	Hold	68.20	62.00	5,060	29.0	26.2	22.7	12	19.8	20.5	71	75	3.3
OLD TOWN	OTB MK	Buy	2.52	3.55	289	16.5	14.3	12.1	8	9.7	2.8	17	18	3.3
DUTCH LADY MILK	DLM MK	NR	46.84	NA	949	23.7	22.0	NA	NA	16.0	13.8	58	63	5.5
INDOFOOD CBP	ICBP IJ	NR	11,050.00	NA	5,776	25.9	23.3	20.3	13	16.3	5.0	19	19	1.7
NIPPON INDOSARI	ROTI IJ	NR	6,350.00	NA	576	34.4	27.0	20.5	28	21.3	6.4	19	18	0.6
ULTRAJAYA	ULTJ IJ	NR	4,850.00	NA	1,256	NA	NA	NA	NA	NA	NA	NA	NA	NA
MAYORA INDAH	MYOR IJ	NR	29,050.00	NA	2,329	32.2	27.9	23.3	15	17.2	7.2	22	21	0.7
CHAROEN POKPHAND	CPF TB	Hold	25.50	26.70	6,340	23.4	18.8	13.4	(9)	26.9	1.8	8	9	2.0
MALEE SAMPRAN	MALEE TB	Buy	36.50	44.00	164	11.7	8.9	7.0	(6)	8.2	4.4	37	33	
THAI UNION FROZEN	TUF TB	Buy	57.00	64.00	2,100	20.3	13.3	11.5	(6)	14.9	1.7	8	12	3.4 2.1
THAI PRESIDENT	TF TB	NR	170.00	NA	983	20.3 NA	NA		NA NA	14.9 NA		NA	NA	
SERMSUK	SSC TB	NR	105.00	NA	896	NA	NA	NA NA	NA NA	NA NA	NA NA	NA	NA NA	NA NA
PRESIDENT BAKERY	PB TB	NR	46.00	NA	665	NA	NA	NA NA	NA	NA NA	NA	NA	NA	NA
OISHI GROUP	OISHI TB	NR	93.00	NA	560	20.7	13.0	7.5	52	14.3	4.8	23	30	2.6
UNIVERSAL ROBINA	URC PM	Buy	126.10	154.00	6,384	31.8	27.2	23.1	15	19.9	5.5	19	20	1.8
SAN MIGUEL PF	PF PM	Buy	234.40	310.00	907	12.6	12.5	6.5	18	6.0	1.0	10	10	2.0
PEPSI-COLA (PHIL)	PIP PM	Buy	4.90	6.05	420	19.6	17.5	13.2	17	6.9	2.6	14	15	2.9
RFM CORP	RFM PM	Buy	5.55	6.05	407	20.6	15.9	NA	NA	NA	2.6	12	14	1.1
VIETNAM DAIRY	VNM VN	Buy			5,609									
KINH DO CORP	KDC VN	NR	142,000.00 51,500.00	148,000.00 NA	403	16.9	15.1	12.2	18	13.7	5.7	34	34	2.4
Average	KDC VIV	IVIX	31,300.00	IVA	403	19.5	16.2	13.4	13	8.3	1.8	9	11	3.9
						22.4	18.7	14.8	14.4	14.6	5.5	23.8	25.1	2.4
Total Average						23.5	20.6	16.6	15.1	15.2	5.2	21.8	23.0	2.3
Global F&B DEL MONTE FRESH	FDP US	NR	30.09	NA	1,667	440	400							
DOLE FOOD	DOLE US	NR	13.79	NA NA	1,246	14.2	12.8	NA	NA	8.6	NA	NA	NA	NA
CAMPBELL	CPB US	NR	42.40	NA NA	13,293	26.3	19.2	15.0	23	10.2	NA	NA	NA	-
KELLOGG	K US	NR	62.13	NA NA	22,518	16.1	16.3	15.4	4	10.9	10.8	67	52	
MONDELEZ	MDLZ US	NR	33.25	NA NA	59,207	16.5	15.2	14.2	9	11.4	6.2	37	36	
TYSON FOODS	TSN US	NR	28.33	NA NA	9,978	21.4	19.3	17.5	11	13.9	1.7	8	9	
HERSHEY	HSY US	NR	96.41	NA NA	21,518	12.6	10.0	9.2	17	6.3	1.6	13	14	0.8
CONAGRA FOODS	CAG US	NR	31.57		13,319	26.0	23.4	21.2	12	14.6	15.9	61	55	1.9
CONAGRA FUUDS	CAG US	INK	31.3/	NA	13,319	13.6	12.2	10.9	10	9.6	2.3	17	17	3.2

Average
Source: Factset, Maybank KE

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PROFIT AND LOSS (SGD m)						CASH FLOW (SGD m)					
YE Dec	2011	2012	2013F	2014F	2015F	YE Dec	2011	2012	2013F	2014F	20151
Sale	425.2	459.7	524.6	577.3	631.9	Operating cash flow	38.1	19.5	42.1	42.4	56.
Cost of sales	(323.8)	(346.9)	(394.9)	(430.1)	(462.5)	Pretax profit	26.6	31.6	42.8	55.7	75.
Gross Profit	101.4	112.8	129.7	147.2	169.4	Depreciation & amortization	13.5	15.7	17.8	19.8	20.
SG&A	(57.1)	(62.9)	(75.3)	(83.8)	(87.5)	Share of JV/ assoc	10.6	6.1	5.5	2.5	1.0
Operating Profit	44.3	49.9	54.4	63.3	81.9	Change in working capital	(18.6)	(46.2)	(15.4)	(22.5)	(22.9
Net Finance cost	(1.6)	(3.1)	(6.1)	(5.2)	(5.4)	Others	6.0	12.4	(8.6)	(13.0)	(18.3
JV/ Associates	(10.6)	(6.1)	(5.5)	(2.5)	(1.0)	Investment cash flow	(19.0)	(20.1)	(25.0)	(25.0)	(20.0
Pretax income	32.1	40.7	42.8	55.7	75.5	Net capex	(18.4)	(17.1)	(25.0)	(25.0)	(20.0
Income taxes	(5.5)	(9.1)	(8.6)	(13.0)	(18.3)	Other investments	(1.1)	(3.6)	0.0	0.0	0.0
One-off expenses	0.0	0.0	(7.2)	(15.0)	0.0	Others	0.5	0.6	0.0	0.0	0.
Minority	0.9	0.5	0.5	0.5	0.5	Financing cash flow	(15.7)	(5.0)	(9.5)	(2.4)	(36.2
Reported Net profit	27.4	32.1	27.6	28.1	57.7	Dividends	(16.8)	(23.4)	(20.7)	(21.1)	(43.3
Net profit (recurring)	27.4	32.1	34.8	43.1	57.7	Net change in debt	7.1	22.5	11.2	18.7	7.1
EPS (USD cent)	2.1	2.5	2.1	2.2	4.5	Issue of shares	(1.8)	0.0	0.0	0.0	0.0
EBITDA	57.8	65.5	72.2	83.1	102.7	Others	(4.1)	(4.1)	0.0	0.0	0.0
						Net cash flow	3.4	(5.6)	7.6	15.0	(0.0
						Free cash flow	19.1	(0.6)	17.1	17.4	36.2
BALANCE SHEET (SGD m)						KEY RATIOS (SGD m)					
YE Dec	2011	2012	2013F	2014F	2015F	YE Dec	2011	2012	2013F	2014F	2015I
Total assets	417.4	495.5	520.4	554.8	584.2	Growth (% YoY)					
Current assets:	278.5	350.1	373.3	404.9	436.2	Sales	12.3%	8.1%	14.1%	10.0%	9.5%
Cash	20.9	24.6	25.0	25.0	25.0	Operating Profit	46.1%	12.6%	9.1%	16.4%	29.4%
Inventories	82.9	113.5	113.6	123.7	133.0	EBITDA	37.8%	13.3%	10.2%	15.2%	23.6%
Recievables	82.9	102.4	115.0	126.5	138.5	Net Profit (recurring)	73.6%	16.9%	8.3%	24.1%	33.9%
Bio assets	91.8	109.7	119.7	129.7	139.7	EPS	73.8%	16.9%	-14.2%	2.1%	105.3%
Long-term assets:	138.9	145.5	147.2	149.9	148.0	Profitability (%)					
PPE	85.4	93.4	101.2	106.9	106.6	Operating margin	10.4%	10.8%	10.4%	11.0%	13.0%
JV/ Associates	24.0	21.5	16.0	13.5	12.5	EBITDA margin	13.6%	14.3%	13.8%	14.4%	16.39
Intangibles	16.0	15.4	14.9	14.3	13.7	Net profit margin	6.5%	7.0%	6.6%	7.5%	9.19
Others	13.5	15.2	15.2	15.2	15.2	ROA	6.5%	6.5%	5.3%	5.1%	9.99
Total liabilities	194.8	242.2	260.7	288.6	304.1	ROE	11.6%	12.5%	10.5%	10.5%	20.4%
Current liabilities:	188.9	226.5	245.7	273.6	289.1	Stability					
Payables	81.3	95.5	102.8	112.0	120.4	Gross debt/equity (%)	48.1%	55.5%	58.3%	63.7%	63.0%
ST Borrowings	105.0	125.9	137.8	156.5	163.5	Net debt/equity (%)	39.1%	45.9%	48.8%	54.4%	54.19
Others	2.6	5.2	5.2	5.2	5.2	Int. coverage (X)	27.7	16.3	9.0	12.2	15.
Long-term liabilities	5.9	15.7	15.0	15.0	15.0	Int. & ST debt coverage (X)	0.4	0.4	0.4	0.4	0.!
Long-term borrowings	5.9	15.7	15.0	15.0	15.0	Cash flow int. coverage (X)	2.1	-1.8	1.3	2.9	0.0
Others	0.0	0.0	0.0	0.0	0.0	Cash flow int. & ST debt (X)	0.0	0.0	0.1	0.1	0.0
Shareholder's equity	230.5	255.2	262.1	269.2	283.6	Current ratio (X)	1.5	1.5	1.5	1.5	1.
						Quick ratio (X)	1.0	1.0	1.1	1.0	1.0
						Net debt/(cash) (USD m) Per share data (USD cents)	90.0	117.0	127.8	146.5	153.5
						EPS	2.5	3.0	2.1	2.2	4.!
						CFPS	1.8	(0.1)	1.3	1.3	2.8
						BVPS	21.4	23.7	20.2	20.8	21.
						SPS	39.4	42.6	40.5	44.5	48.
						EBITDA/share	5.4	6.1	2.1	2.2	40.
						DPS	1.9	2.2	1.6	1.6	3.3
						2.0	1.7	۷.۷	1.0	1.0	J.,

Source: Company, Maybank KE

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P = Price

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EPS = Earnings Per Share

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EV = Enterprise Value

PBT = Profit Before Tax

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