



Dual listed on the Mainboards of the Singapore Exchange Securities Trading Limited and the Philippine Stock Exchange, Inc., Del Monte Pacific Limited (Bloomberg: DELM SP/DELM PM), together with its subsidiaries (the "Group"), is a global branded food and beverage company that caters to consumer needs for premium quality, healthy products. The Group innovates, produces, markets and distributes its products worldwide.

The Group sells packaged fruit, vegetable and tomato, sauces, condiments, pasta, broth, stock, juices and frozen pineapple, under various brands and also sells fresh pineapples under the *S&W* brand (www.swpremiumfood.com).

The Group owns heritage brands – *Del Monte*, *S&W*, *Contadina* and *College Inn* – all of which originated in the USA more than 100 years ago as premium quality packaged food products. The Group has exclusive rights to use the *Del Monte* trademarks for packaged products in the United States, South America, the Philippines, Indian subcontinent and Myanmar, while it owns *S&W* globally except for Australia and New Zealand. The Group owns the *Contadina* and *College Inn* trademarks in various countries.

DMPL's USA subsidiary, Del Monte Foods, Inc. (DMFI) (www.delmontefoods.com), owns other trademarks such as *Bubble Fruit*, *Joyba, Kitchen Basics* and *Take Root Organics* while DMPL's Philippine subsidiary, Del Monte Philippines, Inc. (www.delmontephil.com), owns exclusive rights to trademarks such as *Del Monte*, *Today's*, *Fiesta*, *202*, *Fit 'n Right*, *Heart Smart*, *Bone Smart* and *Quick 'n Easy* in the Philippines.

DMPL's USA subsidiary operates four plants in the USA and two in Mexico, while its Philippine subsidiary operates an integrated operation with its 30,000-hectare plantation in Bukidnon, a frozen fruit processing facility and a Not From Concentrate juicing plant nearby, and a fruit processing facility that is about an hour away from the plantation. The Philippine subsidiary also operates a beverage bottling plant in Cabuyao, Laguna.

The Group owns approximately 96% of a holding company that owns 50% of Del Monte Foods Private Limited (www.delmontefoods.in) in India which markets *Del Monte*-branded packaged products in the Indian market. The Group's joint venture partner is the well-respected Bharti Enterprises, which is one of the largest conglomerates in India.

DMPL and its subsidiaries are not affiliated with the other Del Monte companies in the world, including Fresh Del Monte Produce Inc., Del Monte Canada, Del Monte Asia Pte. Ltd. and these companies' affiliates.

DMPL is 71%-owned by NutriAsia Pacific Ltd. and Bluebell Group Holdings Limited, which are beneficially owned by the Campos family of the Philippines. A subsidiary of the NutriAsia Group is the market leader in the liquid condiments, specialty sauces and cooking oil market in the Philippines.

www.delmontepacific.com www.delmontefoods.com www.delmonte.com www.swpremiumfood.com www.contadina.com www.collegeinn.com www.delmontephil.com www.lifegetsbetter.ph www.delmontefoods.in



For more information, please scan QR Code to access DMPL's website Del Monte, Del Monte Quality and Shield in Color are principal registered trademarks of the Group for packaged food and beverage products in the USA, South America, Philippines, Myanmar and Indian subcontinent territories. The Group owns the S&W trademarks worldwide except for Australia and New Zealand. The Group's other trademarks include, among other trademarks in various jurisdictions, Contadina, College Inn, Bubble Fruit, Joyba, Kitchen Basics and Take Root Organics in the USA, and Today's, Fiesta, 202, Fit 'n Right, Heart Smart, Bone Smart and Quick 'n Easy in the Philippines. The Group's vision – Nourishing Families. Enriching Lives. Every Day. – is also registered as a trademark in the USA.

Use of QR Codes:

This report includes a QR code at the start of every section. Scan the code for more information about the latter in our website.



SUSTAINING OUR FUTURE

Through five key sustainability goals and respective sustainability pillars:

BETTER NUTRITION

(Nourishing Consumers)

2 ESG ETHOS

(Nurturing Employees and Developing Communities)

ろ WASTE REDUCTION (Preserving Nature)

4 NET ZERO (Preserving Nature)

RESPONSIBLE SOURCING (Strengthening Governance

(Strengthening Governance and Sustaining Growth)

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ABOUT THIS REPORT

This Sustainability Report of Del Monte Pacific Ltd. (DMPL) is for financial year 2024, covering the period from 1 May 2023 to 30 April 2024. This is DMPL's 7th report.



This report describes DMPL's commitment to sustainability, its policies, key sustainability goals, and ESG metrics. This report is also prepared in accordance with the Singapore Exchange (SGX) guidelines on Sustainability Reporting which include the following:

- 1. Material ESG factors
- 2. ESG policies, practices and performance
- 3. Targets and metrics
- 4. Sustainability reporting standards and framework
- Board statement and associated governance structure for sustainability
- 6. Climate-related disclosures

The Company is dual-listed on the SGX and the Philippine Stock Exchange (PSE). DMPL also complies with the sustainability reporting guidelines of the Securities and Exchange Commission (SEC) of the Philippines which require listed companies to disclose their non-financial performance relating to their environmental, social, economic and climate aspects.

Sustainability Reporting Structure for Philippine Publicly-Listed Companies (PLC)



Source: SEC Memorandum Circular No. 4, Sustainability Reporting Guidelines for Publicly-Listed Companies

DMPL prepared the report using GRI 2021 standards, GRI 13 sector standards for Agriculture, Aquaculture and Fishing Sectors 2022, and the framework of the United Nations Sustainable Development Goals (SDGs). The Group aligned its six sustainability pillars with the SDGs, supporting their call to action to end poverty, protect the planet and promote prosperity. The Group also provided a summary of its contributions to the SDGs linked to GRI. The SDGs are represented by relevant icons in every section of the report.

As prescribed by the SGX, this Sustainability Report contains climate-related disclosures based on the Task Force on Climaterelated Financial Disclosures (TCFD). The Group engaged a third party consultant that conducted its climate scenario analysis to determine the impact of climate change on the company operations, the risks, opportunities and plans to mitigate its impact.

This report excludes the Group's detailed financial performance which can be found in DMPL's Annual Report. DMPL reports the information cited in the GRI Content Index with reference to the GRI 2021 and GRI 13 sector standards.

The report excludes the operations of Del Monte Foods Private Limited (DMFPL) in India (formerly FieldFresh Foods Private Limited) which is a joint venture with the Bharti Enterprises. DMFPL's contribution to the total business is not material.





The Internal Audit teams of DMPL's subsidiaries, Del Monte Philippines, Inc., and Del Monte Foods, Inc., have internally verified this report in compliance with the Singapore Exchange mandate on internal assurance. The scope of the review included the accuracy of data presented, compliance with sustainability reporting framework, compliance of information reported with SGX guidance, compliance with Listing Rules, and the flow of the narrative. In general, the sustainability report is accurate and complies with the GRI framework, the recommendations of the TCFD, the SGX guidelines, and the Listing Rules. The narrative also shows a comprehensive picture of DMPL's sustainability programs.



Should you have any feedback, please contact **sustainability@delmontepacific.com**. To access DMPL's Sustainability Report, please scan the QR Code or visit **https://www.delmontepacific.com/sustainability/sustainability-report**.

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WHO WE ARE

Our Vision

NOURISHING FAMILIES. ENRICHING LIVES. EVERY DAY.

We nourish families by providing delicious food and beverages that make eating healthfully effortless – anytime and anywhere. We build brands with quality products that are perfectly wholesome and thoughtfully prepared.

Our Values







Healthy Families



Ownership with Integrity



Innovation



Commitment to Society and Environment



Excellence in Everything We Do

Our Strategy



OUR SUSTAINABILITY PILLARS





LETTER TO OUR STAKEHOLDERS

Dear Stakeholders.

As a food company, the vision of Del Monte Pacific Ltd. (DMPL), "Nourishing Families. Enriching Lives. Every Day." is rooted in sustainability. Commitment to society and environment is one of the Company's six core corporate values, while improving sustainability is one of DMPL's five strategic pillars.

SUSTAINABILITY PILLARS

DMPL's sustainability framework has six pillars which address the needs of our key stakeholders:

- · Nourishing Consumers
- Nurturing Employees
- Developing Communities
- Preserving Nature
- Strengthening Governance
- · Sustaining Growth

KEY SUSTAINABILITY GOALS

DMPL's five key sustainability goals, which were approved by the Board in FY2022, promote these sustainability pillars:

1. Better Nutrition

As a food company, we provide health, wellness and nutrition through our product portfolio which is primarily plant-based. (Nourishing Consumers)

2. ESG Ethos

We cultivate an environmental, social and governance (ESG) culture among our employees and extend this ethos to our local communities. (Nurturing Employees and Developing Communities)

3. Waste Reduction

We reduce wastage of materials and resources across our supply chain, from production to distribution, to decrease our environmental impact. (Preserving Nature)

4. Net Zero

We have set a target for net zero carbon emissions by 2050 in line with global climate goals wherein greenhouse gas emissions are equivalent to carbon sequestration. (Preserving Nature)



5. Responsible Sourcing

We address the social and environmental compliance of our suppliers and other business partners through our Supplier Code of Conduct. (Strengthening Governance and Sustaining Growth)

Under the framework of these five key sustainability goals and respective pillars, we have set specific goals as outlined in this Sustainability Report.

SUSTAINABLE DEVELOPMENT GOALS

DMPL's sustainability goals contribute to the United Nations Sustainable Development Goals (SDG) which have become more important than ever.

We have updated our climate report in this Sustainability Report based on the Task Force on Climate-Related Financial Disclosures (TCFD). In FY2024, Del Monte Philippines, Inc. (DMPI) conducted its first climate scenario analysis with an expert third-party firm, now forming part of its climate risk mitigation and regulatory disclosures.

The Company's materiality assessment of sustainability impacts was updated with another external specialist firm which identified its top sustainability priorities, with climate change mitigation and adaptation being among them.

DMPI has progressively been broadening its measure of scope 3 emissions since the independent certification in July 2022 of its pineapple operations' negative carbon footprint based on ISO standards for scopes 1, 2 and partial scope 3.

The Company has also begun implementing its Extended Producer Responsibility Program in 2023 by diverting from landfills 20% of its post-consumer plastic packaging waste in collaboration with a waste management company.

ESG POLICIES AND COMPLIANCE

The Company has reinforced its governance of sustainability by issuing new policies and updating its existing policies. In FY2024, the Company issued its Food Loss and Waste Policy. In previous years, the Company updated its Food Safety Policy and Environmental Policy, and issued a new Health Statement, Responsible Marketing Policy, Supplier Code of Conduct, and Human Rights Policy. All these policies are in the Company's website and have been shared with our stakeholders. Key internal stakeholders concerned with these areas are the policy owners that are primarily responsible to implement these. Moreover, the Company has Sustainability, Legal and Internal Audit teams that monitor compliance.

Del Monte Pacific addresses stakeholder concerns through different channels:

- Consumers Company's website, social media, hotline phone number
- Employees Human Resources, Labor Management Council, labor unions
- Communities Del Monte Foundation, Stakeholder Relations, Legal department
- Regulators Legal, R&D, and Company department concerned
- Investors Investor Relations, Company's website

In FY2024, Del Monte Pacific did not have any significant compliance issues with respect to laws and regulations which govern the Group and was not subjected to any significant compliance-related penalty.

ESG RECOGNITION

In September 2023, Del Monte Pacific was honored to receive the Best Managed Board Award (Gold) in the Singapore Corporate Awards which recognize and celebrate the best in corporate governance among listed companies in Singapore. The assessment process also considered the Board's ESG governance.

SUSTAINABILITY JOURNEY

Sustaining our Future is our commitment to grow healthier produce, healthier people and a healthier planet. Del Monte has been nourishing families for generations – those who have been part of our Company's long history as well as future generations to come.

We thank you, our stakeholders, for your partnership in this journey.

Mr. Rolando C. Gapud Executive Chairman

Mr. Joselito D. Campos, Jr. Managing Director and CEO

22 July 2024

KEY SUSTAINABILITY GOALS



Better Nutrition

- and sodium
- Plant-based



ESG Ethos

- corporate culture
- Employee well-being
- Diversity, equality, inclusion



Waste Reduction

- Reduce wastage to distribution



Net Zero



Responsible **Sourcing**

- Net zero carbon emissions by
- Pineapple negative carbon footprint
- Renewable energy
- agriculture, and supply chain
- Supplier code of conduct
- and social compliance
- programs of
- ingredient and product sourcing

OUR SUSTAINABILITY GOALS ARE ALIGNED WITH THE UN SUSTAINABLE DEVELOPMENT GOALS.







































GOALS AND PROGRESS

Del Monte Pacific aligned its strategy, action plans and progress towards achieving the 5 Key Sustainability Goals which were approved by the Board in FY2022. DMPL's subsidiaries are working on achieving their goals as "Growers of Good," nourishing families for generations.

Goal	Strategy	Progress	
	Annual reduction of added sugar by 7.5% and sodium by 3.75%	Average reduction of sugar by 39% and sodium by 16% in certain SKUs	
Better Nutrition	Increase the proportion of products that provide better nutrition to 85%	84% of DMPI products based on sales volume provide better nutrition based on a global nutritional rating system simulation	
	Attract and retain the right talents via an engaging and winning culture	 80% of Mindanao-based regular employees are part of labor unions 1,400 company-owned houses for plantation employees Implemented informal check-ins for new hires 	
	Strengthen engagement and motivate performance through the CHOICE Recognition Program	 Finalizing the Annual Awards – nominee and candidates for FY24 Program review and modifications 	
	Secure Great Place to Work Certification and be recognized as one of the Best Workplaces in time for DMPI's 100th Year Anniversary in 2026	 Completed cascade to all non-Mindanao divisions Plantation cascades are ongoing Focus groups conducted across all Divisions 	
ESG Ethos	Ensure a safe and secure workplace	Recordable injuries reduced by 19%One fatality in FY2024	
ESO EUIOS	Promote good governance	 2023 Singapore Corporate Awards Best Managed Board (Gold) Best CFO Ranked 8th in the 2023 Singapore Governance and Transparency Index 	
	Generate livelihood and employment through the Del Monte Foundation	 ZEP2030 initiative uplifted 216 families from extreme poverty 287 graduates of TESDA community-based skills training Supported 308 scholars 	
	Enhance awareness of sustainability through a weekly corporate newsletter	Published 100 internal communication newsletters via email	

KEY SUSTAINABILITY GOALS

Goal	Strategy	Progress
	Reduce water use ratio (WUR) in manufacturing facilities by 3% yearly	DMPI facilities WUR 18.17 liter/kgWUR is 18% lower vs. FY23
	Reduce cannery defectives and line losses in the cannery to Php 91.9 million in FY25	Cannery defectives and line loss at Php 181.6 million in FY24
	Reduce usage of PET bottles by 15%, pouches by 6%, and tin can by 2% by FY26	13.3MT reduction in flexible plastic packaging material usage by optimizing the biggest pack size of sauces from 1kg to 900 grams
	Reduce obsolescence of FG, RM, PM to Php 60 million	Obsolescence at Php 333.4 million in FY24, mainly Finished Goods
Waste Reduction	Comply with Extended Producer Responsibility (EPR) Law	 Complied with the minimum 20% diversion of post-consumer plastic waste from landfills 21.5% rigid plastics (including PET bottles) 23.5% flexible (including SUPs)
	Use biodegradable Stand-Up Pouch (SUP) and PET bottles	 Ongoing biodegradable additives test As of the 33rd month, biodegradation rate is 69% for rigid plastics and 64% for Stand-up Pouches (flexibles)
	Include 30% recycled content in rigid plastic packaging	 Ongoing development in FY24 Coordinated with suppliers to incorporate post-consumer recycled (PCR) plastic materials





Goal	Strategy	Progress	
	Reduce soil erosion in the plantation to 10 metric tons per hectare per year	15.68 MT/hectare with an equivalent topsoil removal of 1.44 mm in pineapple fields in Malaybalay, Bukidnon	
	Reduce carbon emissions at the cannery equivalent to 3% per year	 Cannery emissions in FY24 are 148,123 MT CO₂eq, 15% lower vs prior period* 	
	Carbon emissions measurement to include Scope 3 emissions	 Scope 3 upstream emissions completed for FY23 and FY24 Program to compute and validate carbon sequestration/removals 	
Net Zero	Install solar power in the plantation and cannery	 Plantation: Ongoing commissioning as of July 2024 Cannery: Estimated completion by FY25 	
	Shift 35% of third-party delivery transportation to double-decker trucks by FY24	30% (9 double-decker trucks) of third- party trucks shifted to double-decker trucks	
	Install Global Positioning Satellite (GPS) devices on 100% of third-party delivery transportation	 Installed GPS on 100% of third-party trucks in Luzon Phase 2: installation in Visayas Phase 3: installation in Mindanao 	
Responsible Sourcing	Implement the Supplier Code of Conduct	To date, 238 (42%) out of 564 suppliers have confirmed adherence to Supplier Code of Conduct	
	100% of top 20 suppliers to develop sustainability programs as part of their accreditation	10 suppliers out of the top 20 (50%) have sustainability programs	

^{*} FY23 adjusted to include scope 3 upstream emissions (includes transportation, employee commuting, business travel, top 20 suppliers for purchased goods and services, leased assets and disposal of waste)

DMPL'S ENVIRONMENTAL, SOCIAL AND GOVERNANCE (ESG) METRICS

	Topic	Metric	Unit of Measure	Progress
		DMFI (FY23)		
	Greenhouse Gas (GHG) Emissions*	Scope 1 Emissions	MTCO ₂ eq	55,237
		Scope 2 Emissions	MTCO ₂ eq	26,914
		Scope 3 Emissions	MTCO ₂ eq	1,803,335
CO2		Carbon Intensity	MTCO ₂ eq/MT	1.85
		DMPI (FY24)		
		Scope 1 Emissions	MTCO ₂ eq	114,913
		Scope 2 Emissions	MTCO ₂ eq	53,230
		Scope 3 Emissions	MTCO ₂ eq	886,248
		Carbon Intensity	MTCO ₂ eq/MT	2.08
:64		Energy Consumption (includes electricity, natural gas, coal and bunker fuel)	MWH	651,345
-	Energy Consumption	Energy Intensity	MWH/MT Generation	0.45
		Total Consumption – Manufacturing	Thousand Liters	12,063,810
Ä	Water Consumption	Water Use Ratio – Manufacturing	Thousand Liters/MT	8.40
₩		Total Consumption – Farming	Thousand Liters	582,691
		Water Use Ratio – Farming	Thousand Liters/ Farm Hectare**	39,028
31/4	Waste Generation	Waste Generated	MT	3,507,599
■	waste Generation	Waste Sent to Landfills	MT	122,357
	Gender Diversity	Male Employees	Percentage	54
		Female Employees	Percentage	46
		Male New Hires	Percentage	54
		Female New Hires	Percentage	31
		Undisclosed New Hires	Percentage	15
		Male Turnover	Percentage	47
		Female Turnover	Percentage	30
		Undisclosed Turnover	Percentage	23
		Employees Below 30 years old	Percentage	14
	Age Diversity	Employees 30 to 50 years old	Percentage	52
		Employees Above 50 years old	Percentage	24
-32		New Hires Below 30 years old	Percentage	28
		New Hires 30 to 50 years old	Percentage	57
		New Hires Above 50 years old	Percentage	15
		Turnover Below 30 years old	Percentage	20
		Turnover 30 to 50 years old	Percentage	50
		Turnover Above 50 years old	Percentage	30

	Topic	Metric	Unit of Measure	Progres
<u>.</u>	•	Total Employees	Headcount	8,68
•	Employment	Turnover	Headcount	69
00		Average Training Hours per Employee	Hours	11.
Development and Training	<u>-</u>	Average Training Hours – Male Employees	Hours	14
	Average Training Hours – Female Employees	Hours	12	
		Recordable Injuries	Cases	16
ר≘ו	Occupational Health	High-consequence Injuries	Cases	
	and Safety	Recordable Work-Related III Health	Cases	
		Fatalities	Cases	
	Board Composition	Independent Directors	Percentage	57 (4 out of
		Women on the Board	Percentage	14
	Management Diversity	Women in Senior Management	Percentage	39
	Ethical Dehavior	Anti-corruption Disclosures	Number of Disclosures	
Ethical Behavior	Anti-corruption Training for Employees	Number of Employees	34	
	Certifications	Facilities with Relevant Certifications (see list in Nourishing Consumers)	Number of Facilities	
				GRI 20: Standard
Alignment with Framework		Frameworks Disclosed	Standards	GRI 13 Sect Standar
				TCF
	Assurance	Assurance of Sustainability Report		Interr Assurand Revie



DMPI Scope 3 limited to upstream carbon emissions (includes transportation, employee commuting, business travel, top 20 suppliers for purchased goods and services, leased assets and disposal of waste)
 ** Based on Net Farm Hectares (net of roads, canals, easements)

DMPL'S SUSTAINABLE DEVELOPMENT GOALS CONTRIBUTION





End poverty in all its forms everywhere



Uplifted **216 families** from extreme poverty through the ZEP2030 initiative



End hunger, achieve food security and improved nutrition and promote sustainable agriculture



DMPI uses **Smart Farm Roadmap** technology in farm management



Ensure healthy lives and promote well-being for all at all ages



22,000 patients served by the Foundation's Medical, Dental and Mobile Clinic



Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all



Supported **308 scholars** from high school to college levels



Achieve gender equality and empower all women and girls



DMPL workforce gender ratio: 54% men, 46% women



Ensure water availability and sustainable management of water and sanitation for all



80 families improved their sanitation through the Foundation's toilet project



Ensure access to affordable, reliable, sustainable and modern energy for all



DMPI's waste-to-energy facility contributed 17% of the cannery's electricity



Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all



80% of full-time workers in DMPI are members of labor unions



Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation



New products contributed 3% to DMPI sales



Reduce inequality within and among countries



DMPL's **Human Rights Policy** ensures equality for all its employees



Make cities and human settlements inclusive, safe, resilient and sustainable



DMPI provided **1,400 houses** and **50 dormitories** for plantation workers



Ensure sustainable consumption and production patterns



Cannery line loss **6% lower** vs. FY23



Take urgent action to combat climate change and its impacts



DMPI planted **12,000 seedlings** to rehabilitate a mangrove watershed



Conserve and sustainably use the oceans, seas and marine resources for sustainable development



DMPI reduced its Water Use Ratio by 18% in FY24 vs. FY23



Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss



About 26,000 trees planted by the Foundation and its partners



Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels



DMPL upheld its **Supplier Code of Conduct** for supplier compliance



Strengthen the means of implementation and revitalize the Global Partnerships for Sustainable Development



The Group **engaged stakeholders** – Feeding America,
TESDA



NOURISHING CONSUMERS

Del Monte Pacific Ltd. is passionate about cultivating nutritious food that brings health and wellness to its consumers. With one of the most well-known and well-trusted brands in the market, it is committed to maintaining this trust.

At Del Monte, sustainability is essential from growing healthy produce that enriches the land to providing nutritious products that nourish consumers and communities. The Company's food products undergo comprehensive safety and quality procedures to provide premium products which meet the strictest food standards.



Del Monte Foods List of Certifications

Facility	BRC	Non GMO Project	Organic	Kosher	Halal	НАССР
DM-Modesto	⊘	⊘	⊘	⊘		0
DM-Marksan	⊘	0		0		0
DM-Hanford	⊘	0	⊘	⊘	0	0
DM-Plover	⊘			0	0	0
DM-Toppenish	⊘	⊘	⊘	⊘	0	0
DM-Yakima	0	⊘		0	0	0
ICMOSA-Puebla	Ø			⊘		0
ICMOSA-Montemorellos	Ø			⊘		0
DC-McAllen	⊘					⊘
DC-Rochelle	0		0			0
Philpack	⊘			⊘	0	0

Del Monte Philippines List of Certifications

	Cannery	Beverage Plant	Freezing Plant	Juicing Plant	Plantation	Toll Manufacturing
Brand Reputation Compliance Global Standards (BRCGS)	Ø		Ø	Ø		
Certificate of Authority to Operate - Cabuyao Central Laboratory						0
FDA Food Safety Modernization Act	0					
Food and Drug Administration (PHIL) LTO	0	0	0	0		
Food and Drug Administration (USFDA)	0	0	⊘	⊘		
FSSC 22000 v.5.1	0	0	0	0		
GlobalGAP					⊘	
Good Manufacturing Practices	0	0				
HALAL Certification	⊘	⊘	⊘	⊘		
Hazards Analysis and Critical Control Point CODEX Alimentarius	0	0	0	⊘		
ISO 9001:2015	0				0	0
ISO 17025	0					
Kosher Parve-KF	0		0	⊘		
PhilGAP (Outgrowership)					0	
PhilGAP (Plantation)					Ø	
Rainforest Alliance				Ø	0	
Supplier Ethical Data Exchange (SEDEX)	0		0	Ø		
Voluntary Control Systems of SGF International	0			0		

NOURISHING CONSUMERS





FOOD SAFETY AND QUALITY

The Group ensures that consumers understand its commitment to conform to food safety standards and regulatory requirements through its food safety management system. DMPL facilities have quality certifications which attest to the quality and safety of products. Toll manufacturers likewise adhere to the same commitment.

- Del Monte Foods, Inc.'s (DMFI)
 products, from farm to consumer,
 are assessed for their nutrient
 profile, ingredient safety and
 packaging integrity.
- DMFI designed and deployed a multi-layer quality system protocol to each of its facilities that begins with its executive leadership providing proper guidance and direction. This is further supported by its manufacturing site procedures.
- Del Monte conducts extensive
 Risk Assessment/Hazard Analysis
 and incorporates actions to
 assure that the products and
 ingredients meet the highest
 standards prior to market launch.



Line inspection in a processing facility in the Philippines

- 4. The Company has a Quality Management and Food Safety System in place that ensures the quality and safety of products. Manufacturing programs have been established to mitigate hazards including periodic assessments facilitated by third-party certification agencies.
- DMPI hosted a Quality Summit under the theme "Championing Food Safety and Quality Culture as a United Manufacturing Team" which drew approximately 200 participants. The summit highlights the company's

- dedication to fostering excellence in food safety and quality practices.
- 6. Included are a series of exercises designed to directly address its objectives and provide practical insights and actionable strategies to achieve "zero hold, zero defectives, zero complaints, and zero claims" as the Company launched the Manufacturing Productivity Teams focusing on different processes in Bugo.
- 7. The Summit served as a valuable platform for quality stakeholders



National Sales Conference attendees led by Luis F. Alejandro, DMPI President and Chief Operating Officer

to keep up with the latest industry best practices and cutting-edge technologies, supporting the company's commitment to continuous improvement and innovation.

- 8. The Del Monte cannery conducted a third party Quality and Food Safety Culture Survey using the BRCGS standard. The survey showed a favorable result at 78% (B+) for the cannery and 76% (B+) for the beverage plant better than the 75% industry standard. This signifies a general satisfaction of the facilities' food safety culture.
- DMPI passed all sixteen certification and customer audits in FY2024.





HEALTH AND NUTRITION

Del Monte is a well-trusted brand committed to health and nutrition and aspires to preserve this trust among consumers.

As the Original Plant-Based Food Company®, Del Monte spent 135+ years developing products focusing on nourishment. Products that deliver full serving of fruits and vegetables, while also introducing new flavors and functional ingredients, highlighting the depth of the earth's goodness. Del Monte grows and produces products applying earth-friendly fertilizers and sustainable practices.

The products of DMPL are mostly plant-based. Pineapples are rich in vitamins and minerals that boost

immunity, while tomato products contain lycopene with antioxidant properties that helps prevent certain diseases.

- 1. The products of Del Monte Foods, Inc. (DMFI) in the U.S. meet the Food and Drug Administration guidelines for fruit and vegetable servings, and the unique crop processing means that Del Monte products retain more nutrients than its competitors. Compared to branded players, majority of its products are no-sugar-added/low-fat fruit products, and no-salt-added/reduced-sodium vegetable products.
- DMFI partnered with Alliance for a Healthier Generation for its program, "Nourishing Families by Nourishing Schools" to advance children's nutrition and food access. It also sponsored

the "Improving Nutrition & Food Access" forum.

- 3. The "Nourishing Families by Nourishing Schools" program seeks to improve the physical, mental and social-emotional well-being of children, ensuring that in over three years, 75% of students reached represent Black, Indigenous and people of color (BIPOC) populations.
- 4. To support DMPI's Better
 Nutrition goal, R&D is evaluating
 a Nutrient Profile System to
 determine the health level
 and nutrition properties of the
 Company's products. Around
 84% of DMPI's products provide
 better nutrition based on such
 evaluation. The Company's goal
 is to increase the proportion
 of products that provide better
 nutrition to 85%.

NOURISHING CONSUMERS

Del Monte products comply with the Recommended Energy and Nutrient Intake (RENI) range in terms of public health sensitive nutritional factors, such as total energy, total fat, saturated and trans fats, added sugars and sodium.

- Calorie level ranges 1 8%, a good contribution in a 2,490-calorie daily requirement
- Del Monte products are not sources of saturated or trans fats
- A significant number of products across all categories are good sources of dietary fiber, ranging 5 – 20%
- Products meet at least 90% requirements on sugar and sodium based on current reference standards. Will pursue reformulations to reduce sugar by 10% and sodium by 5% by FY2026
- Thrust on "no added sugar" controls sugar levels of most beverage products within acceptable levels

DMPI NUTRITION FACTS



Del Monte products address micronutrient deficiency in the diet

- Beverages, Fresh and Packaged Fruits are rich sources of Vitamin C, ranging 30 – 100%
- Vitamin A at 25 66% of daily need in Beverages and Tomato Paste
- Pineapple-based products with high levels of Manganese, 13 – 70%
- Calcium fortification in pineapple juice to provide at least 80% of daily need



Plant-based functional ingredients have health benefits

- Anti-hypertensive Bromelain and cholesterol-lowering metabolomes in fresh pineapples
- Phenols and Flavonoids in fresh pineapples
- Lycopene in tomato-based sauces
- Mono-Unsaturated Fats in olive oil-based products





DMPI Marketing team with Caroline Marie C. de Leon, Marketing Officer-in-Charge





PRODUCT INNOVATION

The Del Monte brand name has been synonymous with premium quality since its debut in 1886.

For generations, the company has proudly earned its reputation with a singular dedication to quality.

As a market leader that caters to consumer preferences, Del Monte understands that consumers are becoming mindful of ingredients, often looking for positive health properties such as low-sugar, low-sodium or low-fat. Moreover, Del Monte had realized heightened interest in ready-made cooking ingredients as consumers double down on home meal preparation, health and wellness. Emphasis on product design and sourcing plays a pivotal role in product development.

- 1. DMFI's new products accounted for 7.7% of total sales in USA in FY2024.
- 2. Joyba Bubble Tea brand was named by the Refrigerated and Frozen Food Awards as one of the Best New Retail Products for 2023.
- 3. Del Monte Foods won two 2024 Product of the Year Awards, first in the healthy snack category for Del Monte® Fruit Refreshers® and second, in the meal ingredient category for Take Root Organics™.









DMPI Research and Development team with Iris P. Uy, Group Head R&D



NURTURING EMPLOYEES

We are a people-driven organization committed to health and wellness, well-being and

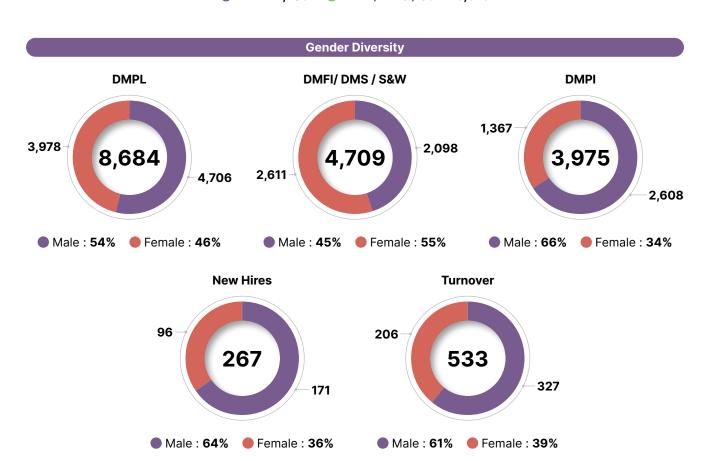


NURTURING EMPLOYEES

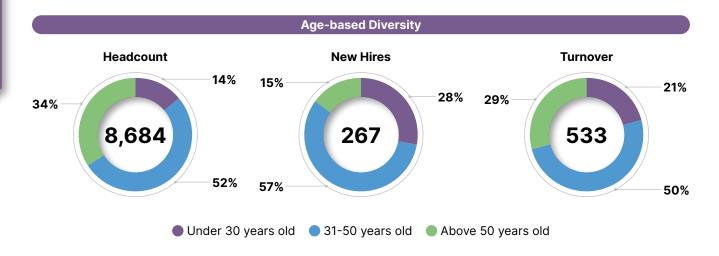
ORGANIZATION PROFILE

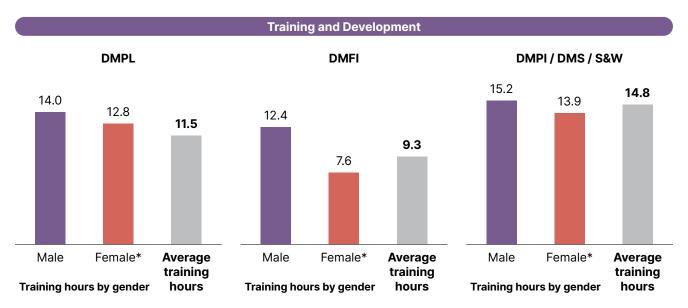


Total Headcount : **8,684**• DMFI : **4,709**• DMPI / DMS / S&W : **3,975**

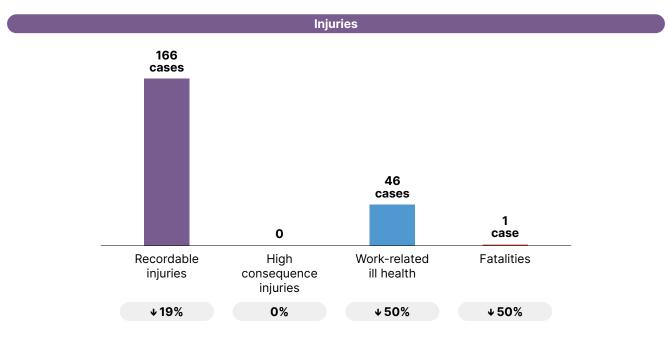


NURTURING EMPLOYEES





^{*} Includes employees with undisclosed gender





Plantation harvesters in the Philippines

Del Monte Pacific Limited (DMPL) is an organization committed to health and wellness, reinforcing employee well-being and safety. About 10,900 full-time regular employees in the U.S., Mexico and the Philippines work at the plantation, manufacturing facilities, administrative and marketing offices across locations. Close to 4,000 are based in Asia, mostly in the Philippines, while about 4,700 work full time in the United States and 2,200 in Mexico.

The Company has nurtured generations of employees, some from the same family, a testimony of its care for its people.



U.S. employees with Gregory Longstreet, DMFI President and CEO

NURTURING EMPLOYEES



Workers provided with personal protective equipment in the U.S.





OCCUPATIONAL HEALTH AND SAFETY

The Group values the safety of every person who works in its facilities and offices. Work committees identify and mitigate potential safety risks through safety programs, process improvements and other action plans.

Trained safety officers ensure workers follow the Group's safety management standards, identify risks, unsafe acts and conditions, provide guidance on improving the overall occupational health and safety work conditions and performance. These standards cover all operations in the field, offices and manufacturing facilities in the U.S. and the Philippines.

 Both Del Monte Foods, Inc. and Del Monte Philippines, Inc. are members of the Supplier Ethical Data Exchange (Sedex). Five DMFI manufacturing facilities and the DMPI cannery undergo SMETA (Sedex Members Ethical Trade Audit) four-pillar audits on labor standards, health and safety, business ethics and environment.

- 2. DMPL's FY24 Total Incidence Rate (TIR) is lower by 8% compared to prior year. DMFI's TIR decreased by 39% and is lower than the standard of the Bureau of Labor Statistics (2015) 5.2 TIR for the fruit and vegetable canning industry. In the Philippines, Del Monte's manufacturing TIR is also below that of the Philippine Statistics Authority (2015) TIR of 4.25 for the manufacturing sector.
- Managers and supervisors ensure compliance with relevant workplace safety laws and regulations. This includes the mandatory eight-hour training

- on occupational safety and health as prescribed by law. The safety training includes risk identification and mitigation, identifying unsafe acts, and work-related hazardous conditions, activities and situations.
- 4. DMFI sets a safety goal of zero incidents. Since 2021, the Company reduced its number of recordable incidents and TIR. DMFI's manufacturing facilities implemented best practices such as making free personal protective equipment and tool vending machines readily accessible to team members.
- 5. In the Philippines, Del Monte provides medical staff in the company's manufacturing facilities and offices to address medical emergencies as required by law. In Bukidnon, the company's Phillips Memorial Hospital attends to the health care needs of employees, their qualified dependents, and third party workers.
- DMPI regularly audits its toll manufacturers for compliance with all laws and regulations governing the workplace, including Occupational Safety and Health Regulations, Wages and Benefits, and Human Rights practices.



The Company operates the Phillips Memorial Hospital close to its plantation in Bukidnon



DMPI Non-Mindanao Supply Chain team with Jonathan C. Biscocho, Director

 Del Monte's U.S. and Philippine facilities have emergency response teams that plan for crises. They conduct regular Emergency Preparedness Drills to prepare employees in case of emergencies and natural disasters.



HUMAN RIGHTS AND LABOR PRACTICES

Del Monte Pacific adheres to the Labor Codes of the countries/ locations where it operates. Furthermore, the Group maintains a Code of Conduct and a Code of Business Ethics for employees in dealing with suppliers, the government and other stakeholders.

DMPI was inducted by the People Management Association of the Philippines (PMAP) in the PMAP Hall of Fame for being named "Employer of the Year" three times, the maximum number any company is recognized.



Del Monte employees in the U.S.

- The Group provides employees with fair wages and benefits.
 Del Monte complements government-mandated privileges for all full-time employees and qualified dependents with a broad range of benefits such as a comprehensive retirement package, vacation and sick leaves, and insurance benefits.
- DMPI provides benefits better than the minimum prescribed by the Department of Labor and Employment (DOLE). This includes health care benefits, leave benefits, life insurance coverage and retirement plan.
- Our farm and production facilities employ people from surrounding communities who undergo an annual physical examination. Plantation employees live with their families in about 1,400 Company-owned houses and 50 dormitories for unmarried employees.
- 4. Children of cannery and plantation employees enjoy free year-round weekend tutorials in sports such as basketball, tennis, swimming, martial arts, and creative skills like photography and theater arts. Employeeorganized cooperatives provide

NURTURING EMPLOYEES



Bugo cannery workers in Cagayan de Oro, Mindanao



Del Monte manufacturing employees in Mexico

- our workers with services that enhance economic benefits for their families such as annual dividends.
- 5. DMPL and its subsidiaries give equal opportunity to all applicants, treat them fairly and with respect, free from unlawful discrimination related to age, race, ethnic origin, color, nationality, gender, disability, health status, marital status, pregnancy, migrant worker status, political opinion, religion, and union affiliation.
- 6. All labor must be voluntary. The Group prohibits the practice of forced labor, child labor (under 18 years of age) and other forms of exploitation of workers as stated in the DMPL Code of Business Ethics and the Philippine Labor Code.
- 7. Del Monte's Human Rights policy is in line with the UN Guiding Principles on Business and Human Rights, the International Bill of Human Rights and the International Labor Organization Core Convention on Fundamental Principles and Rights at Work. Refer to the following link for more details https://www.delmontepacific.com/corporate-governance/ch-manual-1.
- 8. A provision in Del Monte's Human Rights Policy states that it needs to engage in meaningful consultation with potentially affected stakeholders, to respect

- the right of indigenous peoples to self-determination and the right to participation of communities where the company operates.
- 9. The Group respects the right of employees to Freedom of Association, and has collective bargaining agreements with labor unions, which stipulate wage increases and enhancements in benefits. About 76% of Del Monte employees in the U.S. and 80% in the Philippines are part of labor unions and are covered by collective bargaining agreements.
- 10. Del Monte in the Philippines established Labor Management Councils (LMCs) to prepare the groundwork for negotiations between union and Management. DMPI has not experienced a labor strike in the past 50 years, a testimony of the Company's good relations with its workforce.

- 11. Highly engaged LMCs in the cannery and plantation sustain a safe work environment, employee development, positive workplace, work-life balance and conflict management programs.
- 12. DMPI established an Employee Council in Cabuyao Bottling Plant for labor management concerns and a healthy work environment.
- 13. The Group's Code of Business Ethics denounces discrimination on any grounds. The Group has a Standard against Discrimination that promotes a culture of equality in the workplace.
- 14. In FY24, one of seven members of the Board of Directors is a woman. About 39% of the DMPL's Leadership are women and 46% of the Group's full-time employees are women.



Pack house workers in Bukidnon, Mindanao

- 15. DMFI established a Diversity
 Leadership Council, the Diversity,
 Inclusion and Belonging (DI&B)
 employee group to influence
 and provide thought leadership
 in building a more diverse and
 inclusive company, where every
 person is respected, valued, and
 can work at their best.
- 16. DMFI established six Employee Resource Groups (ERGs) to support minority workers. These include affinity groups for women employees, LGBTQ+ employees, Black employees, Hispanic employees, and Asian American and Pacific Islander employees.
- 17. Del Monte Foods, Inc. received a score of 100 on the Human Rights Campaign Foundation's 2023-2024 Corporate Equality Index (CEI) benchmarking survey which reports and measures corporate policies and practices related to LGBTQ+ workplace equality.

This is the second consecutive year DMFI earned a perfect score. Del Monte Foods joins the ranks of 545 major U.S. businesses that also earned top marks this year.



18. In the Philippines, the Company requires its suppliers to adhere to the Company's Supplier Code of Conduct which includes respect for human rights and compliance with labor practices. Suppliers are forbidden from using forced, bonded, prison, or indentured labor of any kind. The use of child labor as defined by local laws is strictly prohibited.













Growing our network of Employee Resource Groups (ERGs)

- 19. Suppliers must comply with all applicable local labor laws, including those related to hiring, wages, hours worked, overtime and working conditions and implement hiring practices that accurately verify workers' legal right to work in the country and age prior to employment, as stated in the Group's Supplier Code of Conduct.
- 20. The Company partners with local third-party service providers who go through DOLE's accreditation and audit procedures to ensure that they provide the mandatory regional minimum wage and mandated government contributions. Some independent and unannounced audits address compliance issues.



Del Monte Foods Asian American Workers Network, one of six Employee Resource Groups, with DMFI CEO Gregory Longstreet



DMPI Manila-based employees celebrating the Philippine Independence Day



S&W employees with Tan Chooi Khim, Group Head, International Commercial Operations



DEVELOPING COMMUNITIES

DMPL relies on communities where it operates and communities depend on DMPL to sustain their health and wellness, livelihood and development.



DEVELOPING COMMUNITIES



Del Monte Foundation Board led by Joselito D. Campos, Jr., Chairman, Edgardo M. Cruz, Jr., Director, and Luis F. Alejandro, Director

The Del Monte Pacific Group strives to improve the quality of life of its communities. Del Monte Foods' Corporate Giving Program supports local and national organizations that make a difference.

Del Monte Foundation, Inc. in the Philippines spearheads our corporate social responsibility in local communities by promoting social progress through the delivery of health and basic community services, livelihood programs, rural education, youth development, and environmental conservation. The Foundation enables the Company to support about 100 communities in the provinces of Bukidnon and Misamis Oriental in Mindanao, southern Philippines. In FY24, the Foundation continued to mobilize resources and increase partnerships with stakeholders. The main focus areas of the Foundation are:

Community Health and Home
 Care Education – to improve the
 health and wellness of individuals
 in communities where we operate.

- 2. Technical Skills Training and Livelihood Development to provide community-based skills training for employment or self-employment through access to technical education to out-of-school youths and unemployed family heads.
- 3. Scholarships and Youth
 Development to award grants
 to qualified children so they can
 have access to quality education
 from elementary school to
 university through academic and
 sports scholarships, as well as
 grants-in-aid.
- **4. Environmental Conservation** to protect the environment through various environmental projects such as tree-growing programs, including partnerships with schools and organizations' volunteers.
- **5. Community Assistance** to provide nutrition through product donations to food banks, nongovernmental agencies, schools and medical facilities.



Del Monte Foundation team with Bella G. Quimpo, Executive Director

DEVELOPING COMMUNITIES



Del Monte Foundation Initiatives

Community Health and Home Care Education

21,971

Families benefitted from medical, dental and mobile clinic consultations



Families received seed packs and fertilizers for growing vegetables

Education and Youth Development



Scholars supported for school year 2023-2024



Schools received classroom chairs



Families uplifted from extreme poverty through ZEP2030 initiative



Volunteers participated in the Adopt-a-Child Feeding Program to reverse



Pre-schools received learning materials



Kiddie tables and chairs fabricated as part of Cartons for Communities campaign



Families benefitted from level-2 water system installation



malnutrition

80

Extremely poor households provided with sanitary toilets



Schools assisted in the annual Brigada Eskwela (School Brigade) activity



Communities received playground and sports equipment

Environmental Conservation



25,880

Various indigenous and native trees planted in FY24



25,000

Mangrove seedlings propagated for the Foundation's restoration project



12,000

Mangrove seedlings planted in the first quarter of 2024

Technical Skills Training and Livelihood Development



287

Graduated from TESDA community-based skills training



205

Families benefitted from the hog raising project

Community Assistance



240,563

Individuals from schools and indigent communities provided with nutritious products



6,168

K-12 students benefitted from DMFI's "Nourishing Families by Nourishing Schools" initiative

Some of Our Partners in Community Building































































DEVELOPING COMMUNITIES

Community Health and Home Care Education















Scholarship and Youth Development













DEVELOPING COMMUNITIES

Technical Skills Training and Livelihood Development













Environmental Conservation













DEVELOPING COMMUNITIES

Community Assistance















DEL MONTE'S MANGROVE TREE GROWING

The Del Monte Foundation is helping in the rehabilitation of mangroves in Gingoog City, Misamis Oriental in partnership with the Gingoog City Environment and Natural Resources Office (CENRO), the Department of Environment and Natural Resources (DENR), the fisher folk association, and residents of the barangay (local community), thereby helping both the community and the environment.

Over 80 enthusiastic and energetic DMPI employee volunteers from

Bugo Cannery and Plantation planted about 1,300 mangrove trees at Sitio Badiangon, Barangay San Juan in January 2024, assisted by leaders and members of the fisher folk association who are also responsible for the subsequent planting, care and maintenance of the trees. Representatives of the above stakeholder organizations were also present. This activity served as the city's kickoff of the World Wetlands Day celebration.

In December 2022, a wind shear line flooded the coastal community of Badiangon, damaging homes and the livelihood of the people. As a corporate citizen of Gingoog, DMPI, through the Foundation, stepped up to help the Local Government Unit in its goal to rehabilitate the mangroves, thereby helping both its residents and the environment.

Through the facilitation of Dr. Emil Q. Javier of the Del Monte Board and Plantation Oversight Committee in June 2023, Dr. Jurgenne H. Primavera, a national expert in the field, educated key stakeholders of the project on the proper approach to mangrove growing. Dr. Primavera is known as the

DEVELOPING COMMUNITIES





"mother of mangroves" in the Philippines and was honored as one of *TIME* magazine's Heroes of the Environment for her research in mangrove ecosystem conservation. With the support of the Foundation, community residents started establishing nurseries for the propagation of the right mangrove species, *Piapi (A. lanata)* and *Pagatpat (Sonneratia acida L.f.)*, suitable for planting at the site.

The mangrove planting activity was scheduled in January 2024 to take advantage of the *Amihan* season (northeast wind) which is the best time to plant, given longer low tide periods.



Collected Tetra Pak waste for recycling



Responsible recycling is the highlight of the Cartons for Communities program created by packaging solutions company Tetra Pak with its partner Del Monte Foundation.

Cartons for Communities was launched in Bukidnon to educate the local government, schools and private communities on how recycling used beverage cartons (UBC) contributes to the country's circular economy, with the cooperation of collection partners and junk shops.

The initiative spans across Luzon, mostly in the National Capital Region and Calabarzon.

A meeting with the local government was held to discuss their solid waste management practices, and field visits were conducted to observe existing systems such as materials recovery facilities and segregation practices. The Cartons for Communities program also engaged with schools through parent-teacher consultations and alternative class programs.



Launch of Cartons for Communities in Bukidnon

COMMUNITY ENGAGEMENT

Cartons for Communities is an awareness program on collection, recycling and conversion, and it needs the help of the community that uses the cartons.

There are nine school beneficiaries. In Bukidnon, representatives from the Del Monte Foundation and Tetra Pak visited the schools and identified that the students need kindergarten chairs and tables the most.

The collected cartons are turned into UBC chipboards and Poly Al boards, a kind of polyethylene

aluminum board developed by PolyAl Pro PH, the official recycler of Tetra Pak Philippines. These boards are claimed to be "more durable and sturdier than plywood," thus making them a good material for everyday items like tables and chairs.

Collaboration involving various stakeholders, including consumers, local governments, waste management authorities and the recycling industry allows the Carton for Communities program to leverage the strengths and expertise of different stakeholders, creating a more sustainable and effective recycling ecosystem.



Recycled board tiles



Our business depends on responsible stewardship of nature, the source of our produce that will sustain our future.





For more information about this section, please scan QR Code









17 PARTNERSHIPS FOR THE GOALS

8











Pineapple plantation in Bukidnon, Philippines

As a food company, Del Monte's produce relies on responsible stewardship of nature to sustain its future. The Company continuously improves its agricultural practices and oversight of growers, and communicate its Environmental Policy to its stakeholders.

Del Monte's close-to-a-century of growing and manufacturing in the Philippines and more than a hundred years of operations in the U.S., attest to how the Group has sustained its operations. As climate change shifts environmental patterns, the Group makes its business more resilient through investment in sustainable agriculture which DMPL is committed to.



DEL MONTE PHILIPPINES, INC.

Environmental Policy

Del Monte Philippines, Inc. is committed to conduct business in a manner which protects the environment and all stakeholders through sustainable practices. As one of the leaders in the food and beverage industry, we take an active role to conserve our natural resources, including land, water and air, and preserve the flora and fauna in our environment.

We commit to do the following:

- Implement best-in-class environmental management system, leveraging technology-driven processes;
- Ensure the health and safety of our environment, workforce, communities, business partners and consumers;
- Comply with environmental laws and regulations;
- Increase environmental awareness through training and communication;
- Implement land and water conservation practices;
- Use energy more efficiently, utilize renewable energy and reduce emissions;
- Improve product packaging and design to reduce, reuse and recycle waste;
- Work with stakeholders to address issues, promote responsible stewardship of nature and preserve the environment; and
- Conduct assessments and report regularly on our environmental performance and impact.

In line with our vision, "Nourishing Families. Enriching Lives. Every Day.", Del Monte Philippines, Inc. is committed to nurture the environment for future generations. Sustainability is one of our strategic pillars while commitment to the environment is one of our corporate values.













CLIMATE CHANGE MITIGATION AND ADAPTATION

Climate change is a business risk that impacts the Group's operations, from altering the growing season, to delaying shipments due to extreme weather, to increasing costs for resilience measures. To reduce carbon emissions, Del Monte has embarked on initiatives to explore more efficient energy sources, strengthen energy conservation in worksites, and reduce process waste.

- 1. The Group takes a holistic approach to managing and mitigating risks posed by climate change by working across value chain to measure climate impacts and implement adaptation initiatives.
- 2. About 90% of DMFI's vegetables, fruits and tomatoes are grown in the United States. The Company mitigates greenhouse gas (GHG) emissions by locating processing plants near growers, on average, less than 100 miles apart, resulting in lower fuel use and fresher products.
- 3. DMFI proactively identifies areas to shift to renewable energy



Solar energy facility near the Bukidnon manufacturing facility, Philippines

given that its electrical energy makes up 17% of DMFI's Scope 1 and 2 emissions. As an example, when California announced it would reduce incentives paid as part of their new net energy metering policy (NEM 2.0 and 3.0), DMFI decided to explore renewable energy in its facilities.

- 4. Del Monte Foods rolled out the Green Team program for its facilities in the U.S. and Mexico. Through cross-functional collaboration, the program helped the Company identify areas of improvement, including partnering with utility companies to develop programs and energy audits in at least two different plants.
- 5. Del Monte's waste-to-energy facility converts the cannery's wastewater into renewable energy. The facility generates 2.0 MW of electricity and cleanses water discharged at coastal waters of Macajalar Bay, which

has Biochemical Oxygen Demand levels better than government mandated levels of 100 mg/liter.

Based on the waste-to-energy's current capacity of 2.4MW, the facility produced about 17% of the cannery's power requirement in FY24.

DMPL's climate-related report provides more information on climate change risk and mitigation. Please refer to pages 55-61 of this report.



The cannery's waste-to-energy facility in Bugo, Cagayan de Oro City

Climate Risk to Supply Chain



Farm

- Farm Yields
- Temperature and Climate Variability
- Water Sources
- Soil Degradation
- Pests
- **Operating Cost**



Processing and **Packaging**

- Material Cost
- Power and Energy Cost
- Water Scarcity
- **Industrial Waste**



Logistics and Transport

- Climate Change
- **Fuel Cost**
- Infrastructure Damage
- · Landfill Waste



Distribution

- **Energy Cost**
- **Electricity Volatility**
- Weather Disturbances
- Landfill Waste



Consumers

- Food Security
- Food Accessibility
- Price Increase
- Food Waste







DMPI Manager Ms. Maria Sheila Guiret and Federico Bañaga, Jr. of Plantation Compliance Department accepted the Rainforest Alliance certificate



LAND RESOURCE AND SOIL MANAGEMENT

Efficient and ecological land use management is foundational to the sustainable agricultural practices of Del Monte Philippines, Inc. (DMPI) which started in 1926.

DMPI's farming pioneers did not clear forests to establish pineapple fields. Additional land later acquired was cultivated with other crops.

As efficient management of soil directly impacts long-term productivity, Del Monte focuses on regenerating topsoil and improving biodiversity on and below the ground. Del Monte Foods, Inc. (DMFI) connects its growers and consumers through partnership with the Stewardship Index of Specialty Crops organization and CropTrak™ for crop data management system, providing detailed information on how vegetables are grown.

Del Monte in the Philippines obtained the Rainforest Alliance certificate for its fresh pineapple and juicing plant, recognizing that its plantation complies with standards and demonstrates the company's commitment to responsible stewardship of the environment, occupational health, safety and work conditions of employees, and development of communities near the plantation and facilities.

DMPI is certified GLOBALG.A.P., PhilGAP- Plantation and PhilGAP – Outgrowership. The certification includes Environment Management System (Site Management, Soil Management, Fertilizer Application Management, Water Management, Integrated Pest Management and Plant Protection Products Management), Food Safety, Quality Management System, and Workers Occupational Health and Safety.

Certification audits, including environmental audits, are conducted on a periodic basis to ensure the Company complies with certification standards. DMPI complies with environmental regulations and requirements of the Department of Environment and Natural Resources (DENR) with respect to the Clean Air Act, Clean Water Act, and Solid and Hazardous Waste Management.

The Company has a risk management plan and corporate compliance report that includes potential risks and issues raised by stakeholders concerning people, communities, and the environment. DMPl's Internal Audit covers environmental compliance as part of its annual audit plan.

- The Company identifies potential land based on available data, such as distance from Cannery or Packing House, elevation and land suitability – soil pH, slope, land area, among others.
- DMPI conducts a validation of the potential areas identified and, if suitable, appropriate permits and endorsements are then secured from the concerned government agencies and local government units.
- DMPI conducts due diligence in securing additional lands. Part of the due diligence involves validating ownership by cross checking with the Department of Natural Resources, Department of Agrarian Reform and Land Registration Authority before contracting.

4. Most of the lands the Company leases are either grasslands or planted agricultural lands. During the development of the area, non-arable lands serve as the habitat for flora and fauna.

The Company also implements tree planting activities using a variety of trees and shrubs in some areas across the Plantation. Buffer zones are also observed from water bodies, populated areas and adjacent farms.

5. When engaging suitable lands of Indigenous Peoples (IP) or Ancestral Domain lands for pineapple production, Del Monte secures a Free Prior and Informed Consent of the IP community to contract the ancestral land under the regulatory process of the National Commission of Indigenous Peoples (NCIP).

Through consultations with the IP community and the guidance of the NCIP, Memorandum of Agreements are made, which outlines the roles, responsibilities and accountabilities of the Company, the IP community, and NCIP.



Sunrise in pineapple plantation

- 6. DMFI partners with its growers to help control inputs, such as the amount of nitrogen or minerals used to fertilize crops and orchards which reduces the amount of greenhouse gases released into the atmosphere.
- 7. Del Monte in the U.S. created the G.R.O.W. collaborative for organic tomato growers, where its growers can share best practices, learn more about regenerative agriculture processes and collaborate to enrich the collective community and planet.



G: Garner Information

R: Regeneration StepsO: Organic Trends

W: Working Together

8. DMFI proactively works closely with growers on sustainability initiatives and encourages farmers to work with qualified agronomists to innovate farm practices and technologies to boost crop yields, control pests and weeds, and protect the environment.



Fresh Fruit Operations' team building



Tomato field ready for planting in the U.S.

- DMFI growers regenerate topsoil by rotating crops, using cover crops and applying organic compost. Growing cover crops in the off-season reduces soil erosion and retains soil nutrients.
 - More than 50 percent of growers use cover crops.
- 10. In the Philippines, DMPI is working on soil conservation initiatives to maintain land productivity, mitigate topsoil loss, prevent soil erosion and reduce loss of soil nutrients.
- 11. The Company plants cover crops as ground covers along main road shoulders before the boundary canal and maintains the grass levels on side slopes of permanent waterways to prevent erosion after heavy rains.



Pineapple planting in Bukidnon, Philippines

- 12. The Crop Growing Units use drone images to dredge ditches, install auxiliary canals and silting basins for each field, and plants along river easement near pineapple fields to prevent soil erosion.
- DMPI's Drone Program displays the land topography and monitors the pineapple field in Bukidnon and Misamis Oriental. Drone sensors produce a complete image of a field when planting is completed. Seeds take root and show growth within 2-3 months after planting.



Boom spray operations in Bukidnon, Philippines

- 13. The Company has a soil map used by the Agricultural Research Laboratory to regularly analyze soil nutrients except nitrogen and organic matter.
- 14. The Company employs the principles of IPM, including crop rotation and insect-resistant seed selection, to reduce pesticide use, which can affect non-harmful insects.
- 15. DMFI bans pesticide application when pollinators, such as bees, are present.
- 16. In the Philippines, Del Monte obtained the Rainforest Alliance certification and implemented an IPM for its pineapple plantation. It has discontinued five pesticides and is depleting the stock of two other pesticides.

DMPI installed manure and black light traps as a natural method to prevent white grub infestation. It also installed a Grubs Alert System which targets chemical control against grubs more precisely.



One of DMPI drones used in the plantation for monitoring plant health and mapping



Del Monte Pacific Chief Operating Officer, Luis F. Alejandro, visiting a peach orchard in the U.S.



HR Learning and Development team with Eileen Gulle, L&D Manager



Bean field irrigation in the U.S.



WATER MANAGEMENT

Water is one of Del Monte's impact areas with respect to growing and packing operations but access to it is threatened by climate change.

The Group implements the least water-intensive cultivation methods available and encourages the use of more water-efficient irrigation systems. DMPL follows strict protocols around well water use and discharge for the water used in manufacturing process.

 The Company proactively manages water use through efficiency measures, including selecting drought-resistant seeds, promoting drip irrigation and recycling water used in

- production in its cooling towers. The Company discharges used and treated water into spray fields, where it can re-enter and recharge groundwater stores and local streams.
- All DMFI growers in central Washington State use center pivot irrigation so they are able to control their water use using only as much or as little as needed to grow their crops with no waste.
- Three manufacturing facilities of DMFI, namely Hanford, Modesto and Puebla, operate in areas where the baseline water stress is 80% which is considered extremely high.
- 4. Over 98% of the Company's tomato growers in California utilize drip irrigation to manage water resources more efficiently, especially in drought-prone areas in the western United States.



Using recycled water in washing pineapples

- 5. The cannery and bottling plant operations in the Philippines monitor the Water Use Ratio (WUR), i.e. liters of water used per common case. DMPI's facilities WUR is 18% lower compared to the previous year, while the plantation operations WUR decreased by 14% in liters per farm hectare to more growing fields.
- 6. DMPI toll manufacturers' water conservation programs eliminate waste and reduce water consumption. Wastewater discharges of all toll manufacturing lines are within regulatory standards. WUR in beverage and culinary toll manufacturers are monitored and reduced each year.



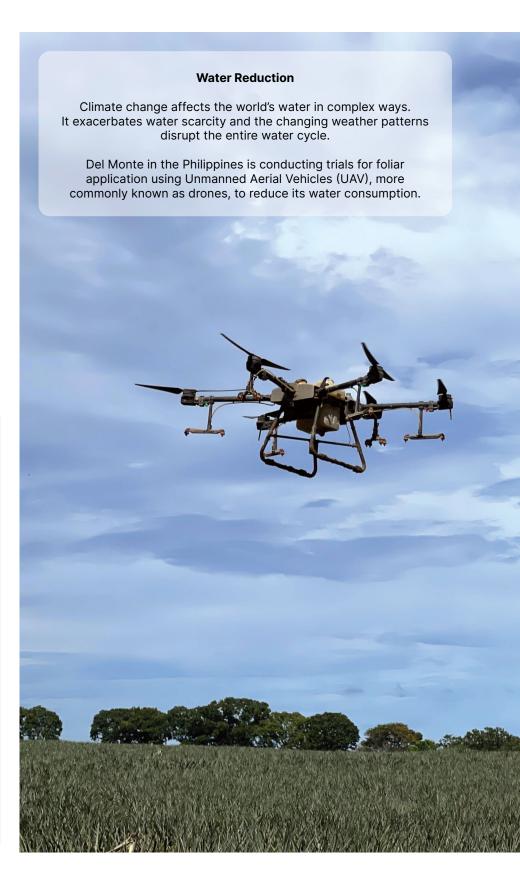
Reduce water usage versus the current Boom Spray practice



Eliminate workers' health exposure from manual spraying



Reach less-accessible areas of the plantation and follow the terrain undulation





River clean-up drive in Laguna, Philippines









EFFLUENTS, PLASTIC AND WASTE MANAGEMENT

Del Monte Pacific aims to reduce the overall consumption of raw materials in its operation, encourage the reuse of materials, and promote responsible disposal. The Group actively seeks ways to divert food waste from landfill, including through upcycling.

1. The Company received five upcycle certificates for its Blue Lake® Petite Cut Green Beans, Blue Lake® Farmhouse Cut Green Beans, Del Monte® Classics Cut Green Beans, Del Monte® Gut Love and Boost

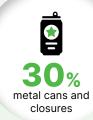
Me Fruit Infusions. In FY24 this diverted 764,021 kg of food from the landfill through upcycling.

- 2. DMFI continuously works to reduce the footprint of its packaging by investing in new materials and redesigning existing materials. The company has a dedicated task force that reviews food waste streams monthly to find more ways to divert food from landfills through upcycling and food donations.
- 3. Majority of the Company's products are packed in steel cans, which have the highest recycling rate of any material. DMFI ships and protects products in corrugated carton, which contains 38 percent recycled content.





Recycled Content in DMFI Packaging









- 4. As members of the Sustainable Packaging Coalition® and Consumer Brands Association, the company supports improving recycling infrastructure and exploring new packaging options that are more widely recyclable and use a higher proportion of recycled content.
- 5. Del Monte in the Philippines pursues packaging sustainability goals to reduce its packaging carbon footprint. In FY24, the Company optimized the weight of its 1kg sauces in stand-up pouches to 900g resulting in a10mm SUP height reduction. This resulted in a material usage reduction of 13.3MT.
- 6. DMPI implements ongoing plastic packaging reduction initiatives and has set a goal to use biodegradable PET bottles and include post-consumer plastic content in its PET bottles by FY26.





Human Resources team with Ruiz G. Salazar, Chief Human Resource Officer

- DMPI complied with the Philippine Extended Producer Responsibility Law to divert 20% of its post-consumer plastic waste from landfills. The Company engaged a third-party audit firm to verify its plastic diversion.
- 8. Del Monte's waste-to-energy facility converts the cannery's wastewater into renewable energy and cleanses water discharged at coastal waters of Macajalar Bay, which has Biochemical Oxygen Demand levels better than government mandated levels of 100 mg/liter.
- 9. The Company issued a Food Loss and Waste Policy as part of its commitment to improving food security and nutrition, promoting environmental sustainability and reducing its production cost. The initial focus of DMPI is to reduce obsolescence, line losses and fruits left in the plantation field.



FOOD LOSS & FOOD WASTE POLICY

Del Monte Philippines, Inc. commits to minimizing food loss and waste in our operations as part of our sustainability and corporate social responsibility.

We achieve this by fostering a culture of awareness, accountability and responsibility among our employees and stakeholders. We strive to improve production processes, implement stringent quality control measures, optimize inventory management and develop waste reduction strategies to minimize food loss and waste, increase food production and improve nutrition. These are also aligned with the United Nations Sustainable Development Goals.

Waste reduction is one of the company's five Key Sustainability Goals. This is also in line with our CHOICE Values, especially Commitment to Society and the Environment.

We continue to monitor and report our performance against our goals as we work towards promoting sustainability and contributing to a more responsible food system aligned with our company Vision - *Nourishing Families*. *Enriching Lives*. *Every Day*.

Packaging Footprint 24% **Packaging Type** Kilograms Metal 80,678,774.23 Rigid and Flexible Plastic 11,194,526 **DMPL** Glass 8,407,489 **7**% Corrugated Cartons / Paper 31,511,119 131,791,908.38 **Total** 8% 61% 23% Packaging Type Kilograms Metal 66,934,161.50 Plastic 6,398,164.55 **DMFI** 6% Glass 5,740,192.73 Paper 23,510,174.95 6% 102,582,693.73 **Total** 65% 5% **Packaging Type** Kilograms 11% 27% Rigid Plastic 1,535,093.55 1% Flexibles 3,261,267.63 Paper Labels 242, 142.07 **DMPI** Metal Packaging 13,744,612.73 Glass 2,667,296.52 9% Corrugated Carton 7,758,802.15

47%

Total

29,209,214.65



Sunrise in the plantation in Bukidnon, Philippines

INTRODUCTION

Del Monte Pacific's (DMPL) climate-related report outlines actual and potential impacts on its business, as well as opportunities and strategies to mitigate risks. DMPL adapts to the evolving climate change and adjusts its mitigation strategies accordingly.

The company's operations have experienced firsthand how climate change has impacted its operations such as water stress in the U.S., as well as El Niño and La Niña in the Philippines. Del Monte Philippines, Inc. (DMPI) also experienced more frequent typhoons in recent years.

DMPL commits to net zero carbon emissions goal by 2050 by reducing scopes 1, 2 and 3 carbon emissions and supports the call to limit the rising of the global temperature. Del Monte Foods, Inc. (DMFI) has registered with the Science Based Targets Initiative (SBTi) to align its net zero standards and define a measurable path not only to the net zero emissions goal, but also to drive near-term, consistent progress for reducing emissions across the supply chain versus specific 2030 emissions reduction targets as aligned with SBTi criteria. DMPI expanded its scope 3 GHG emissions report to include scope 3 upstream emissions – purchased goods and services, transportation to manufacturing facilities, leased assets, operational waste, business travel, and employee commuting.

The Group will pursue opportunities to reduce its carbon emissions and will work with its value chain, suppliers, third party manufacturers and customers, to develop a glide path to net zero emissions and report on progress against these goals.

DMPL developed its metrics and targets with various stakeholders based on an assessment and understanding of its climate-related risks. Under different climate scenarios, the Group will update its strategies, mitigate risks and implement opportunities. DMPL will integrate these assessments into the Group's strategic planning and enterprise risk management frameworks to ensure it adapts to climate change.

CLIMATE-RELATED REPORT

The Board of Directors and Management

Sustainability is part of the Board's agenda at least twice a year. The Board approves the Group's sustainability objectives, goals and projects which include, among others, climate-related projects. The Board also oversees their progress and disclosures in the Annual Report and Sustainability Report.

Management is responsible for overseeing the Group's risks across functions. Risk assessment and mitigation are aligned with the Group's strategy and form an integral part of the annual business planning and budgeting process.

Nominating and Governance Committee

Headed by an independent director tasked with ensuring compliance with and proper observance of corporate governance principles and practices.

Audit and Risk Committee

Reviews climate-related risks quarterly as part of the Risk Management report on principal risks. Risk assessment and evaluation is an integral part of the Annual Operating Plan. Identified risks are also included and monitored in the corporate risk register, and mitigating measures are followed up with the relevant stakeholders.

GOVERNANCE

Board Oversight

DMPL is committed to high standards of corporate governance and supports the principles of openness, integrity and accountability.

The DMPL Board has oversight on the Group's climate-related risks. Management is responsible for managing the Group's risks across functions. Risk assessment and mitigation are aligned with the Group's strategy and form an integral part of the annual business planning and budgeting process. Climate-related risks and its impact on DMPL's business have been part of the Company's risk assessment.

STRATEGY

Task Force on Climate-Related Financial Disclosures (TCFD) requires companies to assess their risks, opportunities, and business impact as well as the resilience of the company's strategy under different external conditions.

Climate-related Risks in the Philippines

DMPI operates a 30,000-hectare plantation in Bukidnon and Misamis Oriental, and a Processing Plant in Bugo, Cagayan de Oro City. Majority of the pineapple products from Mindanao plantation account for a large component of the Company's total production and revenue.

Chief Corporate Officer

Leads the sustainability agenda of the Group and updates the Board and management on sustainability goals and projects.

Sustainability Team

Provides direction and supports the sustainability initiatives of different departments, follows up their goals and progress. The sustainability team updates the Board and also reviews the Risk Management report for the Board. The leadership team has been tasked by the Board to include ESG-related goals and KPIs in their annual performance goals.

DMPI's business is susceptible to natural phenomena, such as weather disturbances and other natural disasters. The Philippines experienced a number of major natural catastrophes over the past years, including typhoons, volcanic eruptions, earthquakes, tsunamis, mudslides, fires, droughts and floods related to El Niño and La Niña weather events, respectively. DMPI's plantations are located in northern Mindanao, which is outside the typhoon belt and earthquake faults. However, there is no assurance that natural catastrophes will not materially disrupt the Company's business operations in the future.



Pineapple field in the Philippines

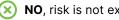
Climate change poses a risk to the business as weather patterns in Mindanao have changed since the Company started its operations. The occurrence of droughts, typhoons and flooding is increasing in Bukidnon and Cagayan de Oro, which may affect agricultural output and the operations of the Bugo

Processing and Production Facility. DMPI adapts its agricultural and production practices to address disruptions caused by changing weather conditions, which may result in decreased production output, higher cost of operations, and lower profitability.

DMPI engaged a third party specialist to conduct climate scenario analysis to evaluate risks posed by climate change. The engagement focused on the top three physical risks of the Bugo facility and a representative area of the plantation.

Physical risks are significant at these time periods

	Bugo Cannery				Manolo Fortich Plantation		
	Storm Surge**	Flooding	Water Stress***		La Niña / Heavy Rain	El Niño / Drought	Thundersto and Lightni
2024-2030	\otimes	\odot	\bigotimes	2024-2030	\odot	\odot	\odot
2031-2040	\odot	\odot	\bigotimes	2031-2040	\odot	\odot	\odot
2041-2050	\odot	\odot	\odot	2041-2050	\odot	\odot	\odot



NO, risk is not expected to increase from baseline* magnitude



YES, risk remains or may increase from baseline* magnitude

- baseline magnitude determined and discussed during the focused group discussion
- due to higher wind speed during tropical cyclones
- due to increasing water demand

Note: Assessment of increasing risks based only on associated indicators; the NO/YES is the convergence of data in various scenarios

CLIMATE-RELATED REPORT

Risks and Opportunities in the Plantation



La Niña / Heavy Rain

- Damage to crops affecting yield and quality
- Delay in field operations
- Difficulties in transporting goods and workers



El Niño / Drought

- Damage to crops affecting yield and quality
- Sunburn damage
- Increase health risks



Thunderstorm and Lightning

- Injuries / casualties to field workers
- Damage to equipment, facilities and crops

Financial Impact

Impact

- Php 300 million associated cost increase for ditches and soil amendments
- Lower sales, higher plantation costs
- Excess rainfall induces early ripening of fruits
- Php 500 million* estimated financial impact
- Php 25 million with decrease tonnage of 416MT
- Php 31 million spent covering 1,434 hectares for mulching in 2016
- Php 75 thousand to Php 250 thousand annual average cost for affected workers
- Safety issue

Opportunities / adaptation strategies

- Improve water drainage
- Conduct vulnerability assessment
- Avail crop insurance
- Diversify crops and varieties
- Monitor and adjust crop calendar
- Improve road safety
- Implement soil conservation practices
- İnstall water storage structure
- Implement wrapping method
- Consider treatment application
- Provide shelter for workers
- Expand health monitoring
- Establish safety protocols
- Install / improve lightning protection system
- Invest in modern early warning system

Risk and Opportunities in the Cannery



Storm Surge

Damage to facilities, assets, personnel and products



Flooding

Damage to facilities, assets, personnel and products



Water Stress

- Delay to operations Higher drilling and pumping
- cost due to lowering water table
- Land subsidence

Impact

Gross value of assets and inventories:

- Bugo assets, Php 2.3 billion
- Inventories, Php 2.6 billion
- Deductible of Php 58 million (2%)
- Php 23 million premium, 98% of damages recoverable thru insurance coverage
- Php 33 million payout in 2022 - first severe case of flooding in the cannery
- Php 33 million cost upcharge of alternative water source
- Php 13 million CAPEX restoration cost of one unused deep well
- Php 2 million CAPEX for recycling rain water

Financial Impact

- Conduct vulnerability
- Diversify crops and varieties
- Monitor and adjust crop calendar
- Improve road safety
- Strategize vulnerable asset location from risk areas
- Implement adaptive measures
- Assess water drainage system / flood program with LGU
- Management
- Study groundwater availability
- Explore alternative water sources and storage
- Water conservation
- Consider subsidence susceptibility study

Opportunities / adaptation strategies

- Improve water drainage
- assessment
- Avail crop insurance

^{*} assuming 40% of the yield impact is due to excessive rainfall

The next step is to assess the company's other climate-related transition risks to reduce greenhouse gas emissions.

DMPI currently has a 2.8MW waste-to-energy facility in Cannery. In June 2024, DMPI started commissioning a solar power system beside its manufacturing facilities in Manolo Fortich, with a capacity of about 4.0MW based on commissioning results. This is part of the DMPI's initiative to transition using renewable energy to reduce greenhouse gas emissions, ensure stable power supply and save on electricity costs. By 2025, the Company will have an additional 2.0MW solar power supply in its cannery facility.



Solar energy facility located in Manolo Fortich, Bukidnon, close to manufacturing facilities



Pear Orchard in the U.S.

Climate-related Risks in the U.S.

Del Monte Foods, Inc. (DMFI), operates four manufacturing facilities in the U.S. and two in Mexico which primarily process vegetables or fruits. Vegetable plants are located in Washington and Wisconsin, while fruit plants are located in California, Washington, and Mexico, and one tomato plant is in California.

DMFI has a seasonal production cycle that generally runs between the months of June and October for the majority of processed vegetable, fruit and tomato products. The seasonal nature of DMFI's fresh harvest leaves the Company vulnerable to extreme weather events that could affect crop development or harvest as there is only one main season per year when it is able to source its raw materials.

CLIMATE-RELATED REPORT

Climate change poses risks to the business as weather patterns across the United States and Mexico have changed since the company started its operations in its growing areas. Wind storms, droughts, extreme heat, and extreme rainfall are increasing in certain areas. One major concern of the Company is water stress particularly in its manufacturing facility in California, USA. Below is DMFI's water stress risk assessment.

DMFI works with its growers to address potential disruptions caused by changing weather conditions, which may result in decreased production output, higher cost of operations, and lower profitability. Measures include optimizing irrigation practices of growers, issuing monthly

crop report on the weather condition and disturbance during planting and harvesting, and working on greenhouse gas emission reduction and water conservation initiatives.

While DMFI implements these measures, the Company is not able to eliminate the risks relating to the exposure of the agricultural sector to fluctuations in weather conditions.

Title	Latitude	Longitude	Overall Water Risk
Hanford, CA Plant	36.2562045	-119.6452907	4 High (3-4)
Markesan, WI Plant	43.70349315	-88.9739737	3 Medium - High (2-3)
Modesto, CA Plant	37.63715573	-120.9171246	3 Medium - High (2-3)
Montemorelos Distribution Facility	25.19889732	-99.8078362	3 Medium - High (2-3)
Plover, WI Plant	44.45650358	-89.50969152	3 Medium - High (2-3)
Puebla Distribution Facility	19.84073159	-97.48405115	2 Low - Medium (1-2)
Toppenish, WA Plant	46.37119562	-120.3039049	1 Low (0-1)
Yakima, WA Plant	46.59880109	-120.5079002	1 Low (0-1)

RISK MANAGEMENT

		Probability					
		Low	Medium	High			
Impact	High	Urgent	Critical	Critical			
	Medium	Pre-emptive	Urgent	Critical			
	Low	Pre-emptive	Pre-emptive	Urgent			

As a food and beverage company, climate change is a key risk that can impact the Company's business. The Group has a Risk Management framework to assess all types of business risks

Risk Management is a fundamental part of Del Monte Pacific Limited's processes and planning. Its risk management process is based on industry best practices and provides the principles and guidelines in managing risks.

The Board believes that risk management provides the framework for management to assess climate-related risks and embrace a mindset of resilience. The Group identifies and manages climate-related risks to reduce the uncertainty associated with executing its business strategies and to maximize opportunities that may arise. Climate risks can take various forms and can have material adverse impact on its operations, human resources and financial performance. Mitigating measures are implemented to address these risks.

DMPL's Risk Management framework helps in incorporating climate-related risks and opportunities into its business strategies. As more data, studies and insights become available, the Group will continue to refine its risk assessment framework.

METRICS AND TARGETS

Del Monte Pacific Limited has set environmental, social and governance goals for the Company. The Group strives toward its ambition to reduce its environmental impact and focuses on safeguarding the environment by mitigating the risk of climate change, managing water use and reducing waste. The Group measures and discloses these three focus areas, and other metrics and targets in its operations.

DMPL commits to net zero emissions goals by 2050. The goal is to reduce scopes 1, 2 and 3 carbon emissions and supports the call for countries to limit global temperature rise to 2.0°C.

The Group will continue to enhance its metrics and targets and develop a roadmap to its net zero emissions target by 2050. DMPL will work closely with key stakeholders to identify and measure emissions, and explore best practices in using analytics and digitalization to enhance accountability, transparency and decision-making.

DMPL is committed to setting climate goals for a healthier planet, healthier produce and healthier people. The Group's business depends on responsible stewardship of nature, the source of its produce. Part of this responsibility is to ensure the Company reduces its net carbon emissions. Del Monte continues to invest in the present to sustain its future.

	UM	DMFI	DMPI
Carbon Emissions			
Scope 1	MT CO ₂ eq	55,237	114,913
Scope 2	MT CO ₂ eq	26,914	53,230
Scope 3	MT CO ₂ eq	1,803,335	886,248
Carbon sequestration	MT CO ₂ eq	1.85	2.08
Water Consumption			
Water used for operations	'000 liters	2,850,893	9,212,917
Water use ratio	L/Kg produced	3.07	18.17
Waste			
Waste directed to landfills	MT	43,086	79,271

- * DMFI scopes 1, 2 and 3 emissions in FY2023
- ** DMPI scopes 1, 2 and 3 emissions in FY2024; DMPI Scope 3 limited to upstream carbon emissions (includes transportation, employee commuting, business travel, top 20 suppliers for purchased goods and services, leased assets and disposal of waste)



DMPI Chief Sustainability Officer, Ignacio C.O. Sison, with DMFI Sustainability Director, Molly Laverty, and the Corporate Affairs and Sustainability team



STRENGTHENING GOVERNANCE

DMPL commits to the highest standards of corporate governance and supports the principles of openness, integrity, and accountability.













STRENGTHENING GOVERNANCE

DMPL's corporate governance structure ensures that the Board and management are accountable to shareholders while operating in an ethical manner. Its Board of Directors directs the long-term strategy of the Group, evaluates the performance of the Board and Management, reviews material issues, and provides guidance on matters relating to governance.

The Group has implemented a set of environmental, social and governance (ESG) related key performance indicators based on the recommendation of the Singapore Exchange.

For more information regarding governance principles, please refer to FY2024 Annual Report at www.delmontepacific.com/corporate-governance.



DMPL BOARD OF DIRECTORS

Seated from left: Joselito D. Campos, Jr., Rolando C. Gapud, Yvonne Goh Standing from left: Benedict Kwek Gim Song, Godfrey E. Scotchbrook, Edgardo M. Cruz, Jr. and Emil Q. Javier

Our Recognition

SINGAPORE CORPORATE AWARDS



17 Awards

Best Managed Board

Gold 2010 | 2015 | 2023 Silver 2022

Best Chief Financial Officer 2010 | 2023

Best Investor Relations

Gold 2011 | 2017 Bronze 2014

Best Annual Report

Gold 2019 Silver 2013 | 2018 Bronze 2010 | 2012 | 2014 | 2016 | 2017

SINGAPORE GOVERNANCE AND TRANSPARENCY INDEX

SGTI

Ranked 8

Highest Ranked Mid-Cap Company 2020 | 2022 | 2023

Top 1.7% among 474
Singapore-Listed Companies

SECURITIES INVESTORS ASSOCIATION (SINGAPORE)



9 Awards

Corporate Governance Award 2014 | 2019 | 2021 | 2022

Transparency Company 2001 | 2013 | 2017

Shareholders Communications Excellence 2018 | 2019

ASEAN CORPORATE GOVERNANCE



ASEAN Asset Class

High score in ACGS 2021 2022

Ranked 23 among Top 100 Singapore-Listed Companies 2017 INVESTOR RELATIONS PROFESSIONALS ASSOCIATION (SINGAPORE)



Best IR Website

Among 700 Singapore-Listed Companies Evaluated 2017

STRENGTHENING GOVERNANCE





BOARD GOVERNANCE











Sustainability Governance Structure of DMPL Group

Board of Directors

4 Independent Directors 3 Executive Directors

- Approves sustainability goals, policies and frameworks
- Monitors the integration of sustainability into management processes
- Oversees sustainability targets and overall sustainability performance
- Administers the implementation of sustainability plans, policies and frameworks
- Develops shareholder engagement
- · Approves material disclosures

Audit and Risk Committee (ARC) 4 Independent Directors

Reviews key and emerging risks, mitigation plans and progress, including environmental, social and governance risks that pertain to:

- Climate impact
- Supply chain
- Organization
- Cybersecurity
- Compliance
- Financial performance, reporting governance and assurance

Nominating and Governance Committee (NGC)

4 Independent Directors
2 Executive Directors

- Ensures compliance with regulatory guidelines on Board governance and the code of corporate goverance
- Reviews governance recommendations in line with third party corporate assessments and best practice
- Conducts performance evaluations of the Board and Committees
- Oversees Board and senior management succession planning

Remuneration and Share Option Committee (RSOC)

4 Independent Directors

- Approves senior management remuneration matters
- Provides direction and guidance on linking performance goals and incentives of the leadership team to ESG goals
- Reviews HR metrics that track organizational goals

Corporate SustainabilityChief Corporate Officer

- Works closely alongside board members and senior management team to align corporate sustainability strategies
- Leads the sustainability agenda in the quarterly Board meeting
- Oversees and aligns the Group's risk assessment and mitigation strategies
- Monitors and reinforces all sustainability-focused projects and efforts
- Ensures compliance with the regulatory standards and requirements
- Communicates transparently to internal and external stakeholders

Business Units of Subsidiaries Leadership and

- Informs respective team of the assigned sustainability goals integrated in the Department's KRA
- Disseminates the company's sustainability efforts to internal and external stakeholders, particularly concerning their environmental footprint, health and safety, energy efficiency, and social responsibility
- Complies with the company's specific business objectives, processes, and sustainability strategies to meet its goals

STRENGTHENING GOVERNANCE

Del Monte Pacific Ltd. Board and Board Committee roles in Sustainability Governance

- DMPL maintains corporate governance principles. Four out of seven members of the Board are independent directors. Three chairpersons and all members of two Board committees (Audit and Risk, and Remuneration and Share Option) are independent directors. The Company's Board is accountable to the shareholders.
- Four out of six members of the Nominating and Governance Committee (NGC) are independent directors. The NGC has formalized procedures for the selection, appointment and re-appointment of Directors. Letters of appointment are issued to new Directors setting out their duties, obligations, and terms of appointment, as appropriate.
- 3. The NGC, on an annual basis, determines whether or not a Director is independent, taking into account the 2018 Code's definition. On 11 January 2023, the SGX announced that it would limit the tenure of Independent Directors to nine years and would remove with immediate effect, the two-tier voting mechanism to retain long tenured Independent Directors. Companies listed on the SGX were given until their annual general meeting (AGM) for the financial year ending on or after 31 December 2023 to comply with this new regulation. Hence the Company endeavours to have new Independent Directors nominated to the Board as soon as possible.

Independence is taken to mean that Directors are independent in conduct, character and judgement, and have no relationship with the Company, or its related corporations, its substantial shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the Director's independent business judgment in the best interest of the Company.

- Disclosures of Directors' interests and their interest in transactions are standing agenda items in all Board meetings, and such disclosures would be circulated and tabled for Board members' information, as appropriate.
- 4. The Board has adopted a Board Diversity Policy which recognizes the importance of diversity. The Board firmly believes that its effectiveness and decision-making will be enhanced as it harnesses the variety of skills, industry and business experiences, gender, age, ethnicity and culture, geographical background and nationalities, tenure of service, and other distinguishing qualities of its own diverse Board. The NGC is responsible for administering this policy and for evaluating it annually.
- 5. The Group's Board is headed by the Executive Chairman and performs the following duties –
 - Steers the leadership and ensures the effectiveness of the Board in all aspects
 - b. Leads its relationships with stakeholders
 - Sets the course for the Company to reach greater heights
 - d. Sets the tone of Board meetings
 - e. Pilots acquisitions, joint ventures and strategic alliances of the Company
- 6. The Board is required to undergo training relevant to the effective discharge of their responsibilities.

- Five directors have completed the Sustainability E-Training for Directors as required by the SGX.
- 8. Sustainability, compliance and risk matters are reported regularly to the Board.
- 9. DMPL prohibits designated people within the Group, including Directors and key management personnel, to deal with the Company's securities during closed window periods or while in possession of unpublished material or pricesensitive information, or to provide such information to others in compliance with the Security Dealings Policy.
- 10. The Group implements a
 Whistleblower Policy to deter and
 uncover any corrupt and unethical
 act detrimental to its interests that
 may be committed by officers and
 employees, as well as third parties
 or any other persons such as
 suppliers and contractors.



RISK MANAGEMENT

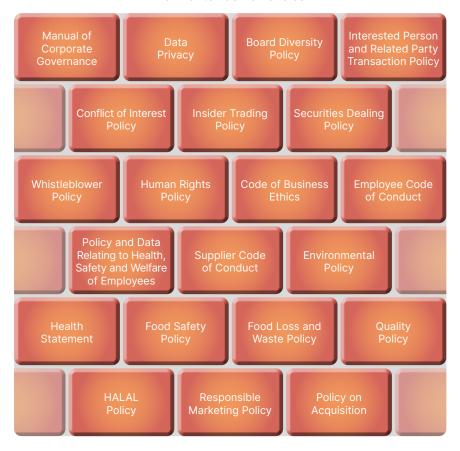
The Del Monte Pacific Group (DMPL) has an established enterprise-wide risk management framework that sets out the governance structure to proactively manage risks, including financial, operational, information technology, compliance and sustainability risks in all levels of the organization, and mitigate the potential impact on people, the environment, corporate governance and performance.



Directors visiting Modesto Plant in California with Management



Del Monte Pacific Policies



The framework provides the following considerations for the Board with respect to its risk oversight responsibilities: strategy and goal setting, performance and value creation, governance and policies, culture and practices, communication and reporting.

- The Board, with the assistance of the Audit and Risk Committee (ARC), is responsible for the risk governance of the Group. The Board reviews the adequacy and effectiveness of the Group's risk management and internal controls system to safeguard shareholders' interests and the Group's assets.
- The Board reviews the principal risks as well as emerging risks. Based on their potential impact and probability, the top risks are mapped and categorized as critical, urgent, or pre-emptive, and are reviewed accordingly.

3. Risk assessment and mitigation are aligned with strategy and form an integral part of the annual planning and budgeting process. Risks are identified and managed to reduce the uncertainty associated with executing business strategies and to maximize opportunities that may arise.

- 4. The assessment of risks includes actions taken to date and further steps to mitigate the risks based on objectives, goals, strategies and measures, management concerned, timeline, an estimate of the potential impact, and an evaluation of whether the risks are rising or declining.
- 5. The Group maintains an effective system of risk management and internal controls addressing financial, operational, compliance and information technology (IT) controls, and risk management policies and systems established by Management.
- These controls are designed to provide reasonable assurance as to the adequacy, effectiveness and efficiency of operations, reliability of financial reporting, and compliance with applicable laws and regulations.
- The adequacy and effectiveness of these controls are subject to a periodic review by the Group's Internal Audit department and monitored by the ARC.
- 8. DMPI engaged a third party specialist to conduct a climate scenario analysis to evaluate risks posed by climate change. The engagement focused on the top three physical risks of the Bugo facility and a representative area of the plantation.



Legal team with Antonio E.S. Ungson, Chief Legal Counsel, and Ramon M. Velez of Stakeholder Relations

STRENGTHENING GOVERNANCE



Internal Audit team with Gil R.S. Veloso, Internal Audit Head

- DMPI's Internal Audit department implements a risk-based approach in identifying auditable areas. Fraud risks are considered. The auditable areas are periodically assessed to take into consideration changes in business conditions and priorities.
- 10. The Group's external auditors also review the effectiveness of the Group's key internal controls as part of their audit for the year with respect to financial reporting. The Internal Audit department also coordinates with the External Auditor.
- 11. Significant non-compliance in internal controls, if any, together with recommendations for improvement, is reported to the ARC. A copy of this report is also issued to the relevant department for follow-up action.
- 12. The risk appetite framework ensures that the Group's risk profile remains within tolerable boundaries as it maximizes opportunities. The risk appetite sets out the nature and extent of risks the Group is willing to take and capable to manage as it seeks to achieve its strategic and business objectives.

13. Each facility has its own Business Continuity Plans (BCPs) and Emergency Response teams and procedures to ensure they continue to operate and mitigate product, environmental and workplace risks. The BCPs are tested periodically to verify if the Company's program is working as part of its crisis management procedure.

For more information regarding risk management, please refer to FY2024 Annual Report at www.delmontepacific.com/ corporate-governance.







RESPONSIBLE SOURCING

The Group recognizes the importance of building a strong partnership with its suppliers. DMPL conducts business with its customers conforming to integrity, mutual interest, and fairness.

- The Group performs periodic audits of contract manufacturers and direct suppliers, including independent and unannounced audits to ensure quality assurance and compliance.
- The Group expects suppliers to comply with its Supplier Code of Conduct. This includes, but is not limited to, the rights of their workers and people working for their suppliers, as well as the communities affected by their operations, and those raising any human rights concerns associated with them. For details, please refer to the policy at https://www.delmontepacific.com/ hubfs/pdf/Supplier%20Code%20 of%20Conduct.pdf.



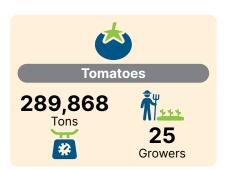
Procurement team with Angel V. Gatchalian, Jr., Group Head

3. Del Monte Foods, Inc. (DMFI) is one of the largest producers, distributors, and marketers of premium quality, branded vegetables, fruits and tomatoes for the U.S. retail market. DMFI contracts with about 690 growers across the U.S. and Mexico, which supply close to 774,000 tons of produce.







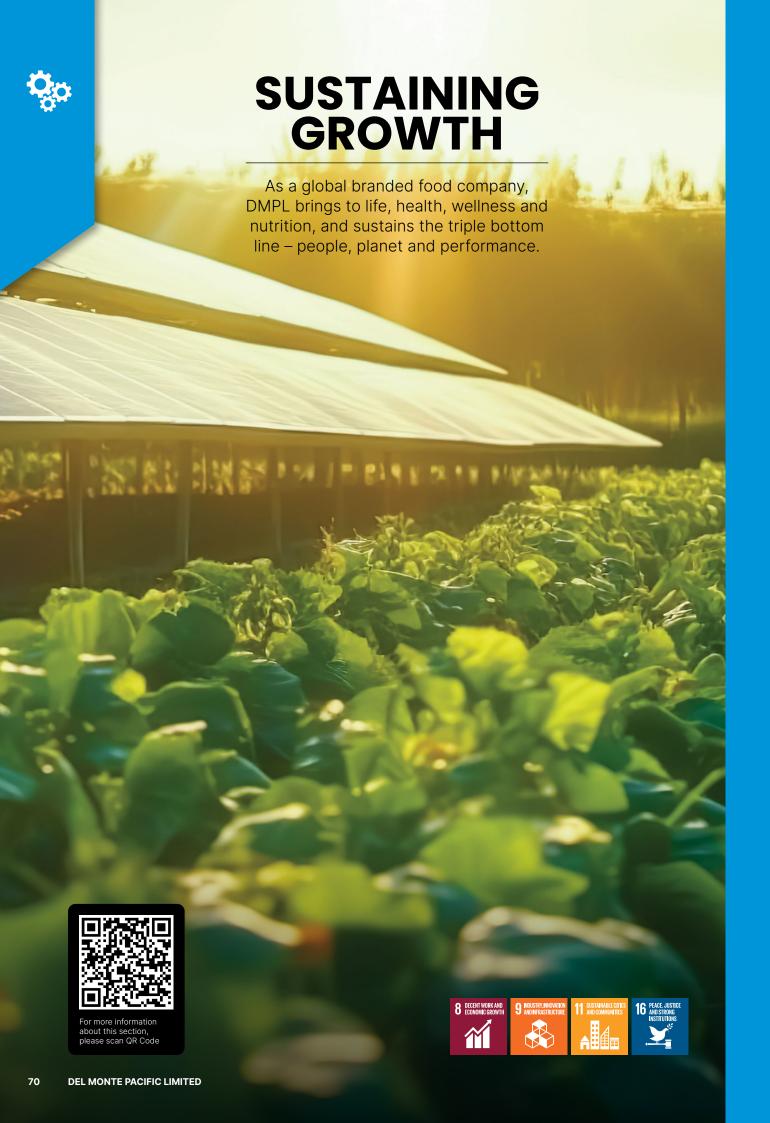




Filling machine of Tropical Fruit Asia Corporation, one of DMPI's toll packers

- DMFI has a Supplier Diversity Program that enables small and diverse businesses to be considered fairly as subcontractors and suppliers.
- Close to 60% of DMPI's suppliers are considered small and medium enterprises. These suppliers undergo the supplier accreditation process of the Company and are evaluated based on performance - quality, delivery, and competitiveness.
- In selecting suppliers, DMPI
 applies its Supplier Quality
 Management Program (SQMP)
 to assess the quality and
 delivery performance, feedback,
 and continuous improvement
 programs for all material
 suppliers and toll manufacturers.
- 7. In FY24, DMPI relaunched the SQMP to align its expectations on food safety and quality with its suppliers. The event was attended by more than 200 suppliers. During the event, the Company distributed the DM Suppliers Manual that includes criteria on supplier qualifications and risk-based matrices on supplier audits. The SQMP also includes the suppliers' sustainability goals and programs as one of its criteria.

- 8. During the SQMP relaunch, the DMPI team rolled-out the SAFEFOOD 360 portal to integrate food safety, supplier quality and compliance management of suppliers in one cloud-based platform. The portal improved several of the Company's QA processes in supplier management such as self-audit questionnaires, corrective actions submission as well as storage of supplier mandatory documents.
- 9. DMPI regularly audits its toll manufacturers in compliance with its GMP, HACCP, and Good Laboratory Practices standards. All toll manufacturing facilities complied with these standards and are verified by internal and external audits. The Company's Toll Pack team strives to reduce consumer complaints by involving toll manufacturers in the resolution of issues and improvement of processes.
- 10. The Toll Manufacturers' Quality Management Programs ensure that toll manufacturers are aligned with the Company's safety and quality standards using a standard scorecard and key performance indicators. The respective managers oversee their operations. Toll manufacturers are required to hold FSSC 22000, BRC, and HACCP certifications.



SUSTAINING GROWTH



Del Monte Philippines Corporate Office in Metro Manila, Philippines

Del Monte Pacific Ltd. (DMPL) believes that its operations have contributed to regional economic growth, creating a multiplier effect on the local economy by fueling businesses which support the Group, and serving the day-to-day needs of their employees and families.

that have produced for Del Monte for over 70 years. The Company's growth has had a positive benefit on farms across the U.S.

DMPI's pineapple plantations in southern Philippines encompass 3 cities and 26 municipalities in Bukidnon and Misamis Oriental, Mindanao. Around 20,000 families or approximately 100,000 individuals directly or indirectly depend on the Company's operations including fruit growers, harvesters, truckers, maintenance crews and other service providers.









ECONOMIC IMPACT

Del Monte has about 4,700 regular employees in the U.S., and about 2,200 employees in Mexico. In the Philippines, Del Monte employs close to 4,000 regular employees and about 23,700 service providers who work in different areas of operations.

Vegetables, fruits and tomatoes are contractually grown on farms in the U.S. DMFI's relationships with independent farmers extend to more than three generations. Some fruit growers include farm families



S&W Deluxe Fresh Pineapples

SUSTAINING GROWTH

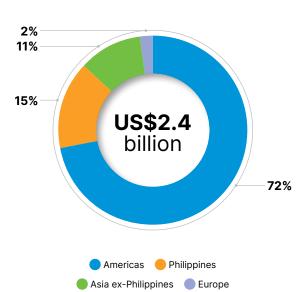
Economic Value Added

In USD ('000)			
	FY22	FY23	FY24
Direct economic value generated	2,342,086	2,421,313	2,427,730
Revenue	2,342,086	2,421,313	2,427,730

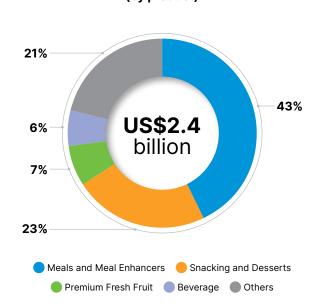
Economic value distributed	2,068,236	2,143,971	2,248,533
Operating costs	1,965,986	2,077,917	2,229,667
COGS	1,719,429	1,814,320	2,005,516
Distribution & Selling	187,478	194,648	146,146
G&A and Others	59,079	68,950	78,005
Employee wages & benefits	108,013	97,250	149,887
Payments to providers of capital	62,670	48,887	4,826
Payments to government	39,666	17,283	14,193
Community investments	710	432	367

Economic value retained	273,850	277,342	179,197





DMPL FY2024 Sales (by product)





Take Root Organics

- For the year ended FY2024, the Group generated US\$2.4 billion sales, up 6.4% versus prior year, driven by higher sales in the U.S. and higher exports of fresh pineapples to China and South Korea. Sales from the Philippines were in line with prior year.
- 2. The Group generated an EBITDA of US\$133.2 million, lower than prior year's US\$329.7 million, driven by unfavorable operating results from both DMFI and DMPI. The Group incurred a net loss of US\$127.3 million versus the prior year period's net profit of US\$16.9 million.

- DMFI generated US\$1.74 billion of sales or about 72% of Group sales. DMFI's revenues were slightly up versus prior year sales.
- 4. Philippine market sales of US\$360 million were in line with prior year sales.
- 5. Exports of S&W branded fresh pineapples and packaged pineapples and other products increased by 20% due to higher sales of premium fresh pineapples in China, South Korea and Singapore, and higher exports of packaged pineapples and other products to North and Southeast Asia, Middle East and Africa and the Indian subcontinent.

For more information on DMPL's performance, please refer to the Operating and Financial Review on pages 37-46 of the FY2024 Annual Report.



DMPI Finance team with Parag Sachdeva, DMPL Chief Financial Officer, and Thomas Teo, DMPI Head of Finance and Treasury

SUSTAINING GROWTH



Information Technology teams with Catherine Rose L. Esguerra, Director, IT Operations



TECHNOLOGY AND DIGITAL TRANSFORMATION

As one of the industry leaders in food and beverage, the Group aspires to revolutionize its agricultural and manufacturing operations through expansion of its capabilities in imaging, satellite data integration and digital mapping solutions.

DMFI and DMPI, subsidiaries of DMPL, have IT Steering Committees that align and approve the governance of various technology projects, direct the implementation of IT policies and controls, and identify, manage and mitigate technology, cybersecurity and data privacy risks.

 DMPI adopted precision farming using technology in enabling farm management from planting to harvest, and analytics to

- observe the individual needs of crops. Relevant data are used for descriptive, predictive and prescriptive analytics.
- 2. The Company uses geospatial technologies such as satellites, Unmanned Aerial Vehicles (UAV), Global Positioning Systems (GPS), Geographic Information Systems (GIS), SAS, and SAP data systems for data acquisition. Strategies can be



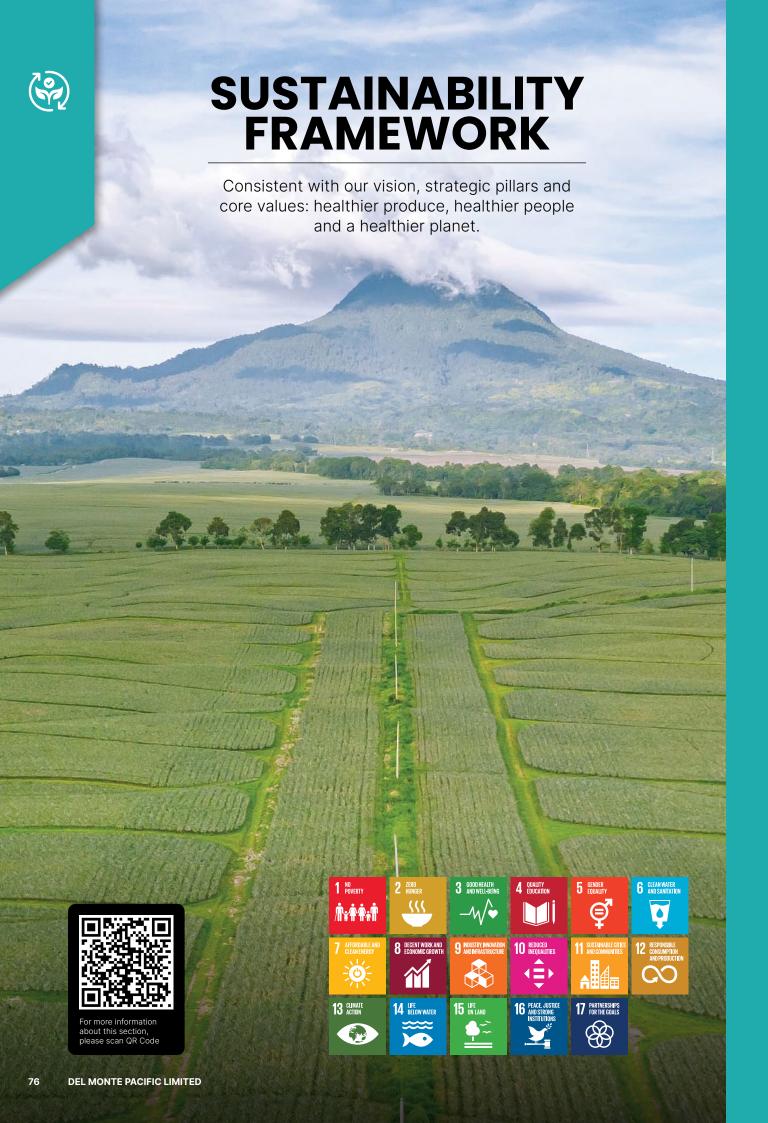
Unmanned Aerial Vehicles (drones) used in the plantation for foliar spray application and data gathering



Plantation Geomatics team uses GPS to monitor transport vehicles

- targeted as crop problem areas can be located using GIS or spatial analytics.
- DMPI developed its Smart
 Farming Roadmap to use big data
 analytics, captured from Internet
 of Things (IOT), Machine Learning
 (ML), Artificial Intelligence (AI),
 cloud and onsite servers, sensors
 and other data automation from
 field-to-fork.
- 4. Farm operations can learn from the data and provide analytical insights that can be used. Decision tools are data-driven and can be created to automatically diagnose challenges, provide recommendations and action plans tailor-fit to the situation.
- DMPI has a Plantation Decision Support System (PDSS) that is designed to enable management

- to make better decisions using data. The system showcases integration of information from raw form to report automation, operational metrics and generation of estimates.
- 6. With the advent of analytics technologies and precision farming, the PDSS harmonizes data from the ground (technical surveys), geospatial technologies and business analytics (SAS, UAV, GIS). This system showcases map-based insights which enable the operations team to determine not only the potential problems but also the locational insights.
- DMPI is conducting trials for foliar application, which reduces the water consumption as much as 96% vs. use of boom trucks for spraying.
- 8. Digitized field maps, topographic and terrain maps, soil displacement maps, hazard maps, plant health and disease maps, and other data derived from drones are used by DMPI plantation operations for field evaluation. The Company uses drones and utilizes open-source satellite imagery to create relevant maps for land suitability especially in areas that are challenging to reach.
- DMPI has a drone system capacity of 25 flights per field section, for C74 growing fields. It is based on the drone foliar application trials, covering 10,000 to 12,000 hectares per year.
- 10. DMPI uses Meteoblue highresolution weather data to measure the five-day and fourteen-day location-specific rainfall, daily and hourly resolution forecast in each field.





Pineapple field in the Philippines

Guided by our vision and values, improving sustainability is one of DMPL's strategic pillars. Our Board of Directors oversees Del Monte's sustainability strategy. Sustainability goals are developed together with functional leaders and teams, addressing priorities and implementing projects to achieve them. Conducting business goes beyond generating profit to ensure the well-being of our people, stewardship of the planet, and the long-term resilience of our business.

DMPL advanced its corporate sustainability commitment and efforts to focus on its most significant material priority. Its subsidiary units have identified material sustainability issues by location which may differ given the business model employed by the business units. To illustrate,

the Philippine company directly cultivates its fruits, while the U.S. subsidiary uses contract growers to source its produce.

Del Monte adheres to the highest governance standards in doing business. For more information on governance principles, refer to pages 74 to 97 of DMPL's FY2024 Annual Report or the website www.delmontepacific.com/corporate-governance.

MATERIALITY ASSESSMENT PROCESS

In FY2024, Del Monte Philippines, Inc. (DMPI) updated its material ESG topics based on the new definition of materiality of the GRI 2021 standards with the assistance of a global sustainability specialist firm. Del Monte Foods, Inc. (DMFI) in the U.S. is updating in FY2025 its material topics which were assessed in FY2021. This will be based on the IFRS double materiality assessment.

The assessment process includes identifying and prioritizing material factors and key stakeholders, deriving insight from changes to priority topics, focusing on sustainability vision, and ensuring resources are applied to the priority areas.

The assessment process considered the Company's business model and value chain, internal and external perceptions, the competitor and industry landscape. It also considered DMPL's list of material topics, peer company material priorities, industry guidance and disclosure requirements of relevant frameworks.

DEL MONTE FOODS, INC.

DMFI's internal and external stakeholders ranked **key sustainability issues** through an online survey and interviews.

DMFI Materiality Approach

ONLINE **SURVEY**

Internal and external stakeholders participated in an online survey and submitted their responses on 31 topics

Internal stakeholders

Board of Directors Senior Executives Non-Executive Employees

External stakeholders

Customers Peers Community Members

TOPIC ASSESSMENT

Topics were assessed from three perspectives:

- 1. Impact OF Del Monte Foods - How significant is the impact
- 2. Impact ON Del Monte Foods - How significantly do the topic impact Del Monte Foods
- 3. Personal View How important it is to the stakeholders for Del Monte Foods to address the issues

INTERVIEWS

Conducted interviews to dive deeper into responses

- Considered the insights from these discussions
- Insights used for the proposed recommendations and next steps



DMFI Topics Assessed



SOCIAL RESPONSIBILITY

- **Employment (Wellbeing)**
- 2. Labor Relations Management
- 3. Occupational Health and Safety
- 4. Training and Education
- 5. Non-Discrimination, Diversity and Equal Opportunity
- 6. Freedom of Association and Collective Bargaining
- Forced or Compulsory Labor
- Rights of Indigenous People
- 9. Human Rights Assessment
- 10. Local Communities
- 11. Supplier Social Assessment
- 12. Public Policy
- 13. Product Safety and Quality
- 14. Marketing and Labeling15. Customer Privacy
- 16. Socioeconomic Compliance
- 17. Civic Engagement and Giving



ENVIRONMENTAL INTEGRITY

- Materials
- Energy 2.
- Water Stress 3.
- Biodiversity
- **Emissions** 5.
- **Effluents and Waste**
- **Environmental Compliance** 7.
- Supplier Environmental Assessment
- 9. Land Management



ECONOMIC RESILIENCE

- 1. Economic Performance
- 2. Market Presence (Local Communities)
- 3. Indirect Economic Impacts
- 4. Procurement Practices
- 5. Anti-Corruption and Anti-Competitive Behavior

TOP IMPACT AREAS

Product Safety and Quality

Employment (Employee Wellbeing)

Occupational Health and Safety

Land Management

Effluents and Waste

Environmental Compliance

Procurement Practices

Market Presence (Local Communities)

Economic Performance

DEL MONTE PHILIPPINES, INC.

DMPI's approach considered the significant **sustainability impacts** contributed by the organization's operations.

DMPI Materiality Approach



RESEARCH

- Probed the material topics on relevant frameworks and standards
- Mapped the long list of material topics with DMPl's organizational context



BENCHMARK

- Considered the key focus areas material topics of industry peers
- Gauged DMPI's material topics with industry peers

ENGAGE

- Conducted stakeholder engagement sessions
- Performed online surveys
- Organized internal and external stakeholder engagement interviews to get insights on DMPI's sustainability profile and operational impacts

4

REPORT

- Consolidated insights from the stakeholder engagement sessions to further validate the list of material topics
- Updated the initial list of material topics for the company

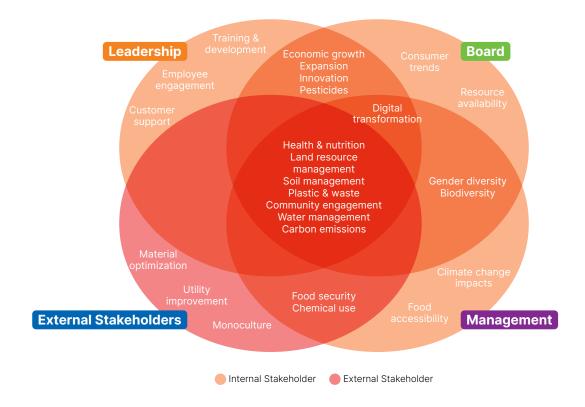
DMPI Material Priorities



DMPI's stakeholder engagement sessions identified common material topics in the areas of environment, community, consumers and growth. Select Board, Leadership and Management members, with representatives across DMPI's operations, numbering about

50 people in total, shared valuable insights through a survey and series of interview sessions. Some of DMPI's external stakeholders – lending institutions, suppliers, trade partners, also provided key inputs through an online survey.

The engagement sessions covered a wide range of roles and business units. Key external stakeholders also shared insights on DMPl's sustainability profile and operational impacts.



The majority of the material topics from the initial list were validated during the stakeholder engagement sessions.

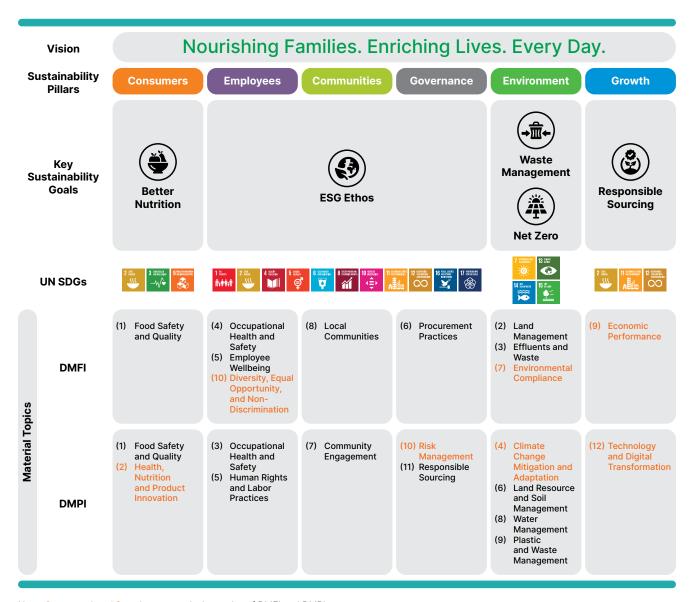
			Summary	y of mapping	
		Frameworks	Peers	DMPL's long list	DMPI's priority*
h Šár	Health and nutrition	0	0	0	
Consumers	Product innovation		0	⊘	⊘
	Selling practices and product labelling	0		⊘	
	Human rights and labor practices	0	0	0	0
iĤi	Occupational health and safety	0	0	0	0
Employees	Diversity, equity and inclusion		0	0	
	Employee engagement, training and development		⊘	0	
₽ ~₩	Food security and accessibility	0			
Communities	Community engagement		0	0	
Communities	Rights of indigenous peoples	0			
	Climate change mitigation and adaptation	0	0	0	
	GHG emissions and energy management	⊘	⊘	0	
	Waste management	0	Ø	0	0
Nature	Water management	0	Ø	0	0
	Biodiversity and ecological impacts	⊘		0	
	Soil management	⊘		⊘	
	Business ethics and compliance			0	0
Δ† Δ	Food safety and quality	0	0	0	⊘
_	Responsible sourcing	⊘	⊘	⊘	
Governance	Data privacy and cybersecurity			0	
	Risk management	0		0	
Ön.	Land resource management			0	
Q _O	Digital transformation			0	
Growth	Economic performance	0		0	

^{*} Note: DMPI's priority refers to the priority topics which resulted from the previous materiality assessment done in 2017

The survey result was cascaded to the stakeholders and additional respondents to rank the shortlisted material topics.

Material Topics and Priorities

Based on the materiality assessment, DMFI identified 10 material topics while DMPI listed 12 material priorities. Seven material topics/priorities are common to both DMFI and DMPI.



Note: Orange colored font denotes exclusive topics of DMFI and DMPI

Note: DMFI's effluents and waste are equivalent to DMPI's water management and plastic and waste management

Aside from DMFI's top 10 priorities, four emerging topics were identified – grower empowerment, biodiversity, sustainable agricultural practices and inclusive work environment. DMFI is updating its materiality topics in FY2025.



VALUE CHAIN

• US\$ 2.4 billion revenue in FY24

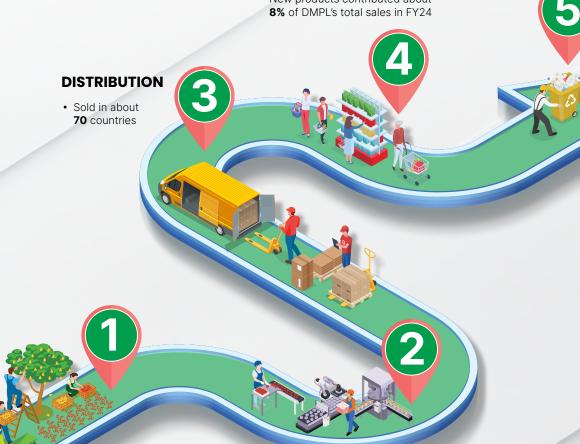
CONSUMPTION

New products contributed about

POST-CONSUMER

Material Reduction Usage in the Philippines in FY24

• 13.31MT reduction of stand-up pouches / flexible laminates



AGRICULTURAL SOURCING

- · Number of Growers in the US: 688
- Plantation area in the Philippines: 30,000 ha.

MANUFACTURING FACILITIES

Production Facilities

- In the USA: 4
- In Mexico: 2
- In the Philippines: 3
- In India: 1

Workers

- Full-time regular employees
- in the U.S.: Close to 4,700
- Full-time regular employees in Mexico: About 2,200
- Full-time regular employees in Asia: Nearly 4,000
- Service Provider Workers in the Philippines: Around 23,700

STAKEHOLDER ENGAGEMENT

Our sustainability journey began with our stakeholders, whom we nurture meaningful relationships with to strengthen collaboration, improve transparency, address potential risks, resolve concerns and sustain our performance.

Working together through partnerships with businesses, government units, non-government organizations and civil society can drive collective action, build shared opportunities and achieve success. The Corporate Sustainability team provides guidance and support to stakeholders to integrate sustainability practices to daily operations of the organization applying the principles of

truthfulness, transparency accountability and inclusiveness to build mutual trust and create a meaningful partnership.

The following outlines how we engage with our key stakeholders. The groups were identified according to level of influence, interest, and impact on the organization.

Stakeholders

Why we engage

How we engage

What we engage

Consumers

To understand consumer needs to maximize opportunities and explore new categories and sustainable products

To harness relationships through

health and safety procedures,

employee engagement and

talent management

- Consumer insight Corporate websites
- Del Monte Kitchenomics
- Social Media
- Brand engagement Marketing activities and communication
- Corporate communication Newsletter
- Town hall meetings
- Leadership teams Email communication
- Internal publication (Tidbits)
- Surveys 24-hour hotline (anti-corruption practice)
- Technical working groups
- Employee engagement activities
- Webinars
- Online store platforms

- Occupational health and safety
- Employee recognition
- Community engagement
- performance Compensation and benefits

Local Communities

Growers and

Suppliers

Shareholders and

Investors

Employees

To sustain social license to operate through community development and environmental stewardship

sustainable agricultural practices

To collaborate through

materials and services

To ensure investors and

goals, strategies and

sustainability initiatives

shareholders are updated

on the company's business

business performance, and

and procurement of quality

- Corporate donations
- Del Monte Foundation activities
- Stakeholder relations
- Partnerships (TESDA, Brigada Eskwela)
- Surveys (Materiality) Employee involvement
- Supplier Code of Conduct
- Supplier Quality Management
- Program
 Face-to-face meetings
- Supplier Surveys Supplier assessment and audits

- Supplier partnership Supplier Diversity (DMFI)
- Investor meetings and discussions
- Ratings, rankings and other indices Quarterly business performance
- Annual and Sustainability reports-update websites
- investor briefing and calls
- Annual general meetings
- MD&A presentations Forums, webinars and conferences
- Email alerts to investors
- Roadshows

- Packaging information Sustainability practices

Food safety and quality

Healthy food preparation Truthful, accurate and transparent communication

Health, wellness and nutrition

- Freedom of Association
- Diversity and Inclusion
- Talent management
- Work-life balance
- Sustainability practices
- Business and individual
- Health, wellness and nutrition
- Community development Education, scholarship and
- employment
- Livelihood projects
- Disaster relief
- Environmental initiatives Various partnership programs
- Product quality and safety
- Human rights
- Responsible sourcing
- Sustainable agriculture Risk management and mitigation
- Business continuity plans
- Cost savings initiatives
- Sustainability initiatives
- Traceability
- Goals, strategies, vision and values Business performance
- Governance
- **FSG** indices
- Sustainability initiatives
- Ethical business practices
- Human rights
- Health, wellness and nutrition

Government and Regulators

To establish strategic partnerships and compliance with legislation

- LGU and regulatory engagement
- In-person meetings Plantation tours
- Trade associations/memberships
- Partnerships

- New rules and regulations
- Audit and compliance Food safety and quality
- Product labelling
- Responsible marketing
- Sustainability initiatives Health, wellness and nutrition







Del Monte has been nourishing consumers, communities and the environment for generations, nurturing healthier produce, healthier people and a healthier planet.









Corporate Affairs and Sustainability team led by Ignacio C. O. Sison, Chief Corporate Officer

				Omissions		
GRI Standard/ Other Source	Disclo	sure	Location	Requirement(s) Omitted	Reason	Explanation
	Organi	ization and its reporting	practices			
	2-1	Organizational details	Corporate Profile Inside front cover			
			About this Report pages 2-3			
	2-2	Entities included in the organization's sustainability reporting	About this Report page 3			
	2-3	Reporting period, frequency and contact point	About this Report page 2			
	2-4	Restatements of information	No restatement			
	2-5	External Assurance	None Report reviewed by Internal Audit page 3			
	Activit	ies and workers				
	2-6	Activities, value chain and other relationships	Value Chain page 82			
GRI 2: General Disclosures	2-7	Employees	Organization Profile page 23			
2021	2-8	Workers who are not employees	Sustaining Growth page 71			
	Govern	nance				
	2-9	Governance structure and composition	Board Governance page 66			
	2-10	Nomination and selection of the highest governance body	Board Governance page 66			
	2-11	Chair of the highest governance body	Board Governance page 66			
	2-12	Role of the highest governance body in overseeing the management of impacts	Board Governance page 66			
	2-13	Delegation of responsibility for managing impacts	Board Governance page 66			
	2-14	Role of the highest governance body in sustainability reporting	Board Governance page 66			

					Omissions	
GRI Standard/ Other Source	Disclos	sure	Location	Requirement(s) Omitted	Reason	Explanation
	Govern	ance				
	2-15	Conflicts of Interest	Board Governance page 66			
			Risk Management page 67			
	2-16	Communication of critical concerns	Board Governance page 66			
	2-17	Collective knowledge of the highest governance body	Board Governance page 66			
	2-18	Evaluation of the performance of the highest governance body	Board Governance page 66			
	2-19	Remuneration policies	Board Governance page 66			
	2-20	Process to determine remuneration	Board Governance page 66			
	2-21	Annual total compensation ratio		Compensation data	Confidentiality constraint	Intense competition for talent in the food and beverage industry
GRI 2: General	Strateg	y, policies and practice	s			
Disclosures 2021	2-22	Statement on sustainable development strategies	Letter to our Stakeholders pages 6-7			
	2-23	Policy commitments	Letter to our Stakeholders pages 6-7			
	2-24	Embedding policy commitments	Letter to our Stakeholders pages 6-7			
	2-25	Process to remediate negative impacts	Risk Management page 67			
	2-26	Mechanism for seeking advice and raising concerns	Board Governance page 66			
	2-27	Compliance with laws and regulations	Letter to our Stakeholders pages 6-7			
	2-28	Membership associations	UN SDG 1 page 14			
			UN SDG 17 page 15			
			Effluents, Plastic and Waste Management page 52			

					Omissions	
GRI Standard/ Other Source	Disclos	sure	Location	Requirement(s) Omitted	Reason	Explanation
	Stakeh	older engagement				
GRI 2: General Disclosures	2-29	Approach to stakeholder engagement	Stakeholder Engagement page 83			
Disclosures 2021	2-30	Collective bargaining agreements	Human Rights and Labor Practices page 28			
	3-1	Process to determine material topics	Materiality Assessment Process pages 77-80			
	3-2	List of material topics	Materiality Topics and Priorities page 81			
	3-3	Management of material topics		Biodiversity	Low materiality	DMPI has several initiatives to manage biodiversity from reforestation to mangrove planting
GRI 3: Material Topics				Natural Ecosystem Conversion	Not applicable	As mentioned in Land and Resource Management, Del Monte did not clear forests to establish pineapple fields
				Animal Health and Welfare	Not applicable	Not part of DMPI's product portfolio
				Public Policy	Not applicable	The group does not engage in lobbying nor contributes to political parties
	13.1.2	Direct (Scope 1) GHG emissions	ESG Metrics page 12			
GRI 13.1: Emissions	13.1.3	Direct (Scope 2) GHG emissions	ESG Metrics page 12			
Emissions	13.1.4	Other indirect (Scope 3) GHG emissions	ESG Metrics page 12			

					Omissions	
GRI Standard/				Requirement(s)		
Other Source	Disclos	ure	Location	Omitted	Reason	Explanation
GRI 13.1: Emissions	13.1.6	Reduction of GHG emissions	Climate Change Mitigation and Adaptation page 44			
			Climate-related Report pages 58-61			
GRI 13.2: Climate Adaptation and Resilience	13.2.2	Financial implications and other risk and opportunities due to climate change	Climate-related Report page 58			
GRI 13.5: Soil Health	13.5.1	Soil management plan, soil management practices used and approach to input optimization	Land Resource and Soil Management pages 45-48			
GRI 13.6: Pesticide Use	13.6.1	Pest management plan, actions, initiatives to switch to less hazardous pesticides and actions taken to optimize pest control practices	Land Resource and Soil Management page 48			
	13.7.2	Interactions with water as a shared resource	Water Management pages 49-50			
GRI 13.7: Water and Effluents	13.7.3	Management of water discharge- related impacts	Effluents, Plastic and Waste Management page 53			
	13.7.6	Water consumption	ESG Metrics page 12			
	13.8.2	Waste generation and significant waste-related impacts	Effluents, Plastic and Waste Management pages 51-53			
GRI 13.8: Waste	13.8.3	Management of significant waste-related impacts	Effluents, Plastic and Waste Management pages 51-53			
waste	13.8.5	Waste diverted from disposal	Effluents, Plastic and Waste Management pages 51-53			
	13.8.6	Waste directed to disposal	ESG Metrics page 12			

					Omissions	
GRI Standard/ Other Source	Disclos	ure	Location	Requirement(s) Omitted	Reason	Explanation
GRI 13.9: Food Security	13.9.1	Effectiveness of actions and programs on food security at local, regional, national, or global levels Partnerships which the organization is part of that address food security, including engagement with governments	Land Resource and Soil Management pages 45-48			
	13.9.2	Total weight of food loss in metric tons and the food loss percentage, by the organization's main products or product category, and describe the methodology used for this calculation.	Goals and Progress page 11 Effluents, Plastic and Waste Management page 53			
GRI 13.10: Food Safety	13.10.2	Assessment of health and safety impacts of product and service	Food Safety and Quality pages 18-19 Health and			
		categories	Nutrition pages 19-20			
GRI 13.12: Local Communities	13.12.2	Operations with local community engagement, impact assessments, and development programs	Developing Communities pages 31-42			
GRI 13.13: Land and Resource Rights	13.13.2	Locations of operations, where land and natural resource rights may be affected by the organization's operations	Land Resource and Soil Management pages 45-46			
GRI 13.14: Rights of Indigenous Peoples	13.14.4	Report if the organization has been involved in a process of seeking free, prior, and informed consent (FPIC) from indigenous peoples for any of the organization's activities	Land Resource and Soil Management pages 45-46			

					Omissions	
GRI Standard/ Other Source	Disclos	ure	Location	Requirement(s) Omitted	Reason	Explanation
GRI 13.15:	13.15.2	Diversity of governance bodies and employees	Board Governance page 66			
Non- discrimination and Equal Opportunity	13.15.3	Ratio of basic salary and remuneration of women to men		Compensation data	Confidentiality constraint	Intense competition for talent in the food and beverage industry
GRI 13.16: Forced or Compulsory Labor	13.16.2	Operations and suppliers at significant risk for incidents of forced or compulsory labor	Human Rights and Labor Practices page 28			
GRI 13.17: Child labor	13.17.2	Operations and suppliers at significant risk for incidents of child labor	Human Rights and Labor Practices page 28			
GRI 13.18: Freedom of Association and Collective Bargaining	13.18.2	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	Human Rights and Labor Practices page 28			
	13.19.2	Occupational health and safety management system	Occupational Health and Safety pages 26-27			
	13.19.6	Worker training on occupational health and safety	Occupational Health and Safety page 26			
GRI 13.19:	13.19.8	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	Occupational Health and Safety pages 26-27			
Occupational Health and Safety	13.19.9	Workers covered by an occupational health and safety management system	Occupational Health and Safety page 26			
	13.19.10	Work-related injuries	ESG Metrics page 13 Organization Profile page 24			
	13.19.11	Work –related ill health	ESG Metrics page 13 Organization Profile page 24			

					Omissions	
GRI Standard/ Other Source	Disclosu	ıre	Location	Requirement(s) Omitted	Reason	Explanation
GRI 13.20: Employment Practices	13.20.1	Describe policies or commitments regarding recruitment of workers, whether the organization has an ethical recruitment policy	Human Rights and Labor Practices page 28			
GRI 13.21: Living Income and Living Wage	13.21.1	Describe commitments related to providing a living income or paying a living wage	Human Rights and Labor Practices page 27			
GRI 13.22: Economic Inclusion	13.22.2	Direct economic value generated and distributed	Economic Impact page 72			
GRI 13.23: Supply Chain Traceability	13.23.4	Projects to get suppliers certified to internationally recognized standards that trace the path of products through the supply chain to ensure that all sourced volume is certified	Responsible Sourcing page 69 Goals and Progress page 11			
GRI 13.25: Anti-competitive Behavior	13.25.2	Legal actions for anti-competitive behavior, anti-trust and monopoly practices	No legal actions			
GRI 13.26: Anti-corruption	13.26.3	Communication and training about anti- corruption policies and procedures	Board Governance page 66			
And-corruption		Confirmed incidents of corruption and actions taken	No incidence of corruption			

NOTE ABOUT PRINTING:

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ABOUT THE FOREST STEWARDSHIP COUNCIL:

The Forest Stewardship Council® (FSC®) is an independent, not for profit, non-government organisation established to support environmentally appropriate, socially beneficial, and economically viable management of the world's forests. FSC's vision is that the world's forests meet the social, ecological, and economic rights and needs of the present generation without compromising those of future generations. FSC's certification guarantees consumers and businesses that the FSC-labelled product they purchase come from a forest and supply chain that is managed responsibly.

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Source: FSC website and standards





This is an FSC-certified publication.

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Mr. Joselito D. Campos, Jr. Managing Director and Chief Executive Officer

Mr. Edgardo M. Cruz, Jr. Executive Director

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Mr. Godfrey E. Scotchbrook Independent Director

Dr. Emil Q. JavierIndependent Director

Mrs. Yvonne Goh Independent Director

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Mr. Joselito D. Campos, Jr. *Managing Director and Chief Executive Officer*

Mr. Luis F. Alejandro Chief Operating Officer

Mr. Ignacio C. O. SisonChief Corporate Officer

Mr. Parag Sachdeva Chief Financial Officer

Mr. Antonio E. S. UngsonChief Legal Counsel, Chief Compliance
Officer and Company Secretary

Mr. Ruiz G. SalazarChief Human Resource Officer

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Mr. Spencer LeeChief Financial Officer

Mr. David StisChief Commercial Officer

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